

Protecting, retaining &
growing London's nightlife

LONDON NIGHTLIFE **TASKFORCE**

Report Annexes
2026

Contents

Annex A: Methodology

Overall research design of project

A1. Focus groups and interviews (VibeLab)

Focus Groups

Interviews

A2. Spatial, economic, regulatory, safety, and transport data analysis (Autonomy)

A3. Economic modelling (UCL Consulting)

A4. Consumer sentiment surveying (Observant)

Annex B: Spatial, Licensing and Workforce Data

Data Pack 1: People, scenes, communities, culture

1. Executive summary

2. Slide-by-slide summary

3. Thematic summary

Spatial patterns of night-time activity

Seasonal rhythms and consumer spending

Shifts in youth culture

Economic pressures and sustainability challenges

Borough inequalities and uneven access

Data Pack 2: Licensing, regulation and classification

Executive summary

Slide-by-slide summary

Thematic summary

Licensing trends and regulatory expansion

Post-pandemic shifts in licensing behaviour

Changing venue composition and scale

Uneven spatial distribution and polarisation

Data Pack 3: Crime

Executive summary

Slide-by-slide summary

Thematic summary

Spatial and temporal patterns of night-time crime

Who commits crime and when

Severity and perception

Footfall and the geography of risk

Toward an evidence-based approach to night-time safety

Data Pack 4: Mobility

Executive summary

Slide-by-slide summary

Thematic summary

Strength and centrality of night-time transport

Misalignment between demand and provision

Barriers to access

Safety, rest, and user experience

Annex C: London Nightlife Taskforce (LNT) Survey Report

Part 1: Who took the survey

1.1 Overview of respondents

1.2 Primary roles in London's nightlife

Distribution by role

Nightlife professionals vs. the general public

1.3 Key industry stakeholder analysis

Venue management and operations

Creative and event professionals

Venue staff

1.4 Venue type representation

1.5 Key insights and implications

1.6 Demographic profile of respondents

Age distribution

Gender identity

Ethnic identity

Highest level of education

Part 2: Venue operators and promoters: What the industry wants

2.1 Economic pressures and financial sustainability

The cost crisis facing both groups

Divergent relief priorities

2.2 Licensing and regulatory barriers

The complexity challenge

Noise complaints: a shared burden

2.3 Safety, security, and community relations

Crime and safety perceptions

2.4 Programming, audiences, and cultural impact

Programming priorities

Audience demographics

Cultural and community value

2.5 Workforce wellbeing and development

Staff challenges – a crisis of sustainability

Training and development needs

2.6 Vision for London's nightlife future

Shared aspirations

Distinct Priorities

2.7 Concluding remarks

Part 3: General Public – Insights from two open questions

3.1 Question 1: What does an ideal future for London’s nightlife look like to you?

Overview of responses

Venues and spaces (57.2% of responses)

Diversity and inclusion (46.7% of responses)

Safety and security (35.7% of responses)

Licensing and regulation (35.1% of responses)

Economic accessibility (28.9% of responses)

Culture and entertainment (28.4% of responses)

Transport infrastructure (21.6% of responses)

Community relations

3.2 Question 2: What is the most important thing the Mayor could do to support London’s nightlife?

Overview of responses

Transport infrastructure (31.2% of responses)

Venue protection and support (28.9% of responses)

Licensing reform (24.6% of responses)

Economic support (19.8% of responses)

Safety improvements (18.3% of responses)

Cultural recognition (12.7% of responses)

3.3 Synthesis

Vision vs. implementation

3.4 Key recommendations for mayoral action

Transport improvement

Venue protection framework

Regulatory modernisation

Safety and inclusion initiative

Cultural recognition

3.5 Concluding remarks

Part 4: International examples – learning from global cities

4.1 Overview of international references

Cities mentioned by frequency

4.2 Detailed analysis by city

Berlin (36 mentions)

New York (18 mentions)

Paris (9 mentions)

Amsterdam (6 mentions)

Other cities – specific lessons

4.3 Key themes across international examples

Licensing and operational hours

Cultural protection and recognition

Harm reduction and progressive policies

Economic integration

Affordability and accessibility

4.4 Analysis of respondent perspectives

Who references other cities

Sentiment analysis

4.5 Concluding remarks

Annex D: Supplemental Consumer Survey Data

Annex E: Economic Analysis

Economy and Growth – Regulatory Barriers (4.1)

Economy and Growth – Sustainability (4.2)

Economy and Growth – Economic Challenges (4.3)

Economy and Growth – Business Case and Support (4.4)

Workforce, Jobs and Skills – Current Workforce (5.1)

Workforce, Jobs and Skills – Career Progression (5.2)

Workforce, Jobs and Skills – Better support and conditions for those working in the sector (5.3)

Annex F: Further Reading

Annex A: Methodology

Overall research design of project

This research, conducted between February–August 2025, employed a mixed-methods approach to comprehensively examine London's nighttime economy, combining community engagement with spatial and quantitative analysis. The study incorporated five in-person engagement sessions including one large town hall-style session for grassroots nightlife actors, targeted interviews, and two large-scale surveys—one focusing on nightlife operators and audiences (932 respondents) and another capturing general London residents' nighttime behaviours (2,025 respondents). Economic modeling quantified the sector's contribution using GLA industry classifications and ONS data. Additional quantitative and spatial analyses examined nighttime footfall patterns, transportation accessibility gaps, workforce demographics, and crime data, while incorporating additional insights from prior studies to provide a holistic understanding of London's nighttime economy. This multi-faceted approach combined grassroots perspectives and macro-economic realities, triangulating evidence from community voices, market data, and economic indicators.

2025											2026
Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Taskforce launch											
Taskforce meetings											
Research scope development											
Stakeholder database development			Stakeholder outreach								
Spatial and quantitative data analysis											
	Survey development		Survey engagement		Survey analysis						
		Research engagement development	In-person research engagements		Research engagement analysis						
					Interviews						
					Economic modelling						
					Consumer sentiment surveying						
					Recommendations development						
					Report development						
											Report launch

A1. Focus groups and interviews (VibeLab)

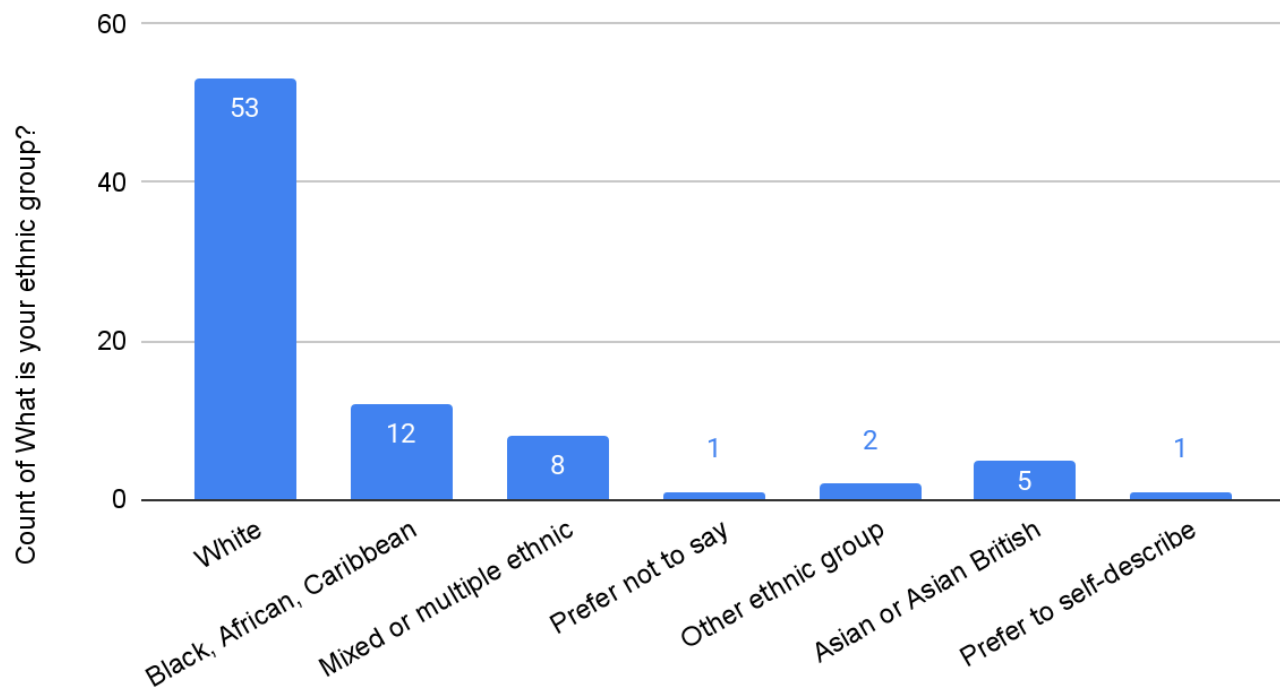
Focus Groups

Across our 5 in-person focus group engagements in London held in May and June 2025, 82 people from London's nightlife scenes were engaged. Perspectives included nightlife goers, venue operators, artists, performers, collectives, activists, academics, policymakers, decisionmakers, civil servants, decisionmakers (and many more). All participants completed a research consent/participation form from which we gathered demographic information. All focus groups and ongoing research engagements were/are stipended, and our process for inviting people to these engagements was based on a collection of inputs from VibeLab, Autonomy, UCL, the Taskforce's individual networks, and GLA teams. This was cross-checked to ensure a plurality of voices were included.

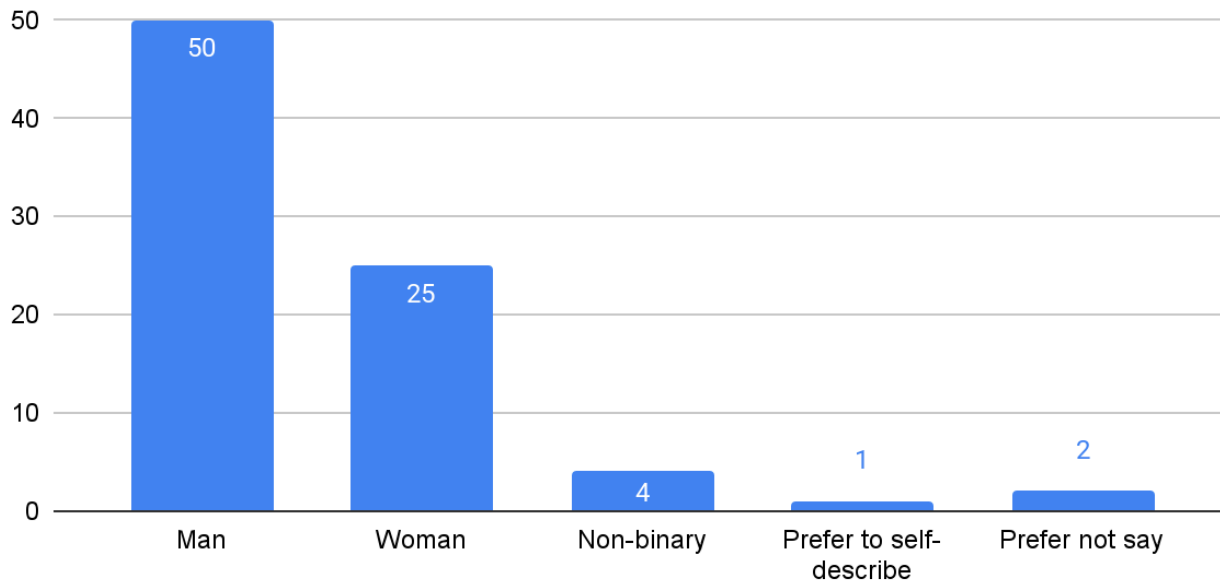
Engagement title	Date	Participant profile	#	Thematic focuses / key topics covered
London's nightlife workforce, career development, barriers and opportunities	27 May 2025 at fabric	Event and venue operators, funding bodies, nightlife industry skills and network providers, union workers, policy- and decision-makers.	8	This session focused on London's nightlife workforce, exploring career development, existing barriers, and opportunities for improvement. Key discussions revolved around the lack of structured career pathways, financial challenges faced by venues and promoters, and the need for stronger community building and industry representation. Identified actions include developing capacity-building initiatives, fostering knowledge exchange, and creating forums for relationship building within the nightlife sector.
London's nighttime mobility and the provision of cultural infrastructure	27 May 2025 at fabric	Transport planners, event and venue operators, campaigners, policy- and decision-makers.	7	This session focused on London's nighttime mobility and the provision of cultural infrastructure, identifying key issues such as insufficient late-night transport, safety concerns, and a lack of supporting amenities around venues. It highlighted a disconnect between nightlife considerations and transport planning, with current ad-hoc systems for event transport being inefficient. Identified actions include extending night tube and bus services, improving amenities, creating a streamlined process for event transport requests, and establishing a nightlife infrastructure fund.
Licensing and regulatory frameworks for London's nightlife spaces	2 June 2025 at Jumbi Peckham	Licensing officers, Metropolitan Police, planning officers, licensing solicitors, event and venue operators, policy- and decision-makers.	19	This session focused on improving London's nightlife licensing system, highlighting issues such as inconsistency, complex processes, and a lack of trust between venues and authorities. Participants discussed balancing legal compliance with harm reduction and proposed solutions like staggered closing times and simplified paperwork. Key actions include establishing regular dialogues, reviewing outdated conditions, and creating a resource network for venue operators.
London's policing, safety and wellbeing in nightlife	2 June 2025 at Jumbi Peckham	Public health officials, harm reduction providers, security providers, event and venue operators, welfare providers, policy- and decision-makers.	8	This session explored policing, safety, and wellbeing in London's nightlife, emphasising the need for a public health approach and unified policies. Key discussions included harm reduction strategies like drug testing, challenges in evaluating current initiatives, and the importance of inclusive support for diverse communities. Participants also identified actions to improve communication, enhance cross-sector partnerships, and expand harm reduction efforts beyond venue walls.
Community roundtable on London's grassroots, DIY and community-led nightlife	3 June 2025 at fabric	Grassroots collectives, event and venue operators and organisers, community organisers, campaigners, policy- and decision-makers.	40	This session explored five topic areas, including: the future of London's nightlife governance, navigating licensing and permitting, career pathways, funding and opportunities, accessing spaces for nightlife, and safety and wellbeing approaches in nightlife. Key recommendations included the creation of a new nightlife governance organisation to better support London's grassroots nightlife actors.

In-person research engagements: 82 participants		
Age:	Gender:	Ethnicity:
18-24: 3.7%	Man: 61.0%	Asian or Asian British: 6.1%
25-34: 40.2%	Trans man: 0%	Black, Black British, Caribbean or African: 14.6%
35-44: 26.8%	Woman: 30.5%	Mixed or multiple ethnic groups: 9.8%
45-54: 25.6%	Trans woman: 0%	White: 64.6%
55-64: 2.4%	Non-binary: 4.9%	Other ethnic group: 2.4%
65+: 0%	Prefer to self-describe: 1.2%	Prefer to self-describe: 1.2%
Prefer not to say: 1.2%	Prefer not to say: 2.4%	Prefer not to say: 1.2%

Count of What is your ethnic group?

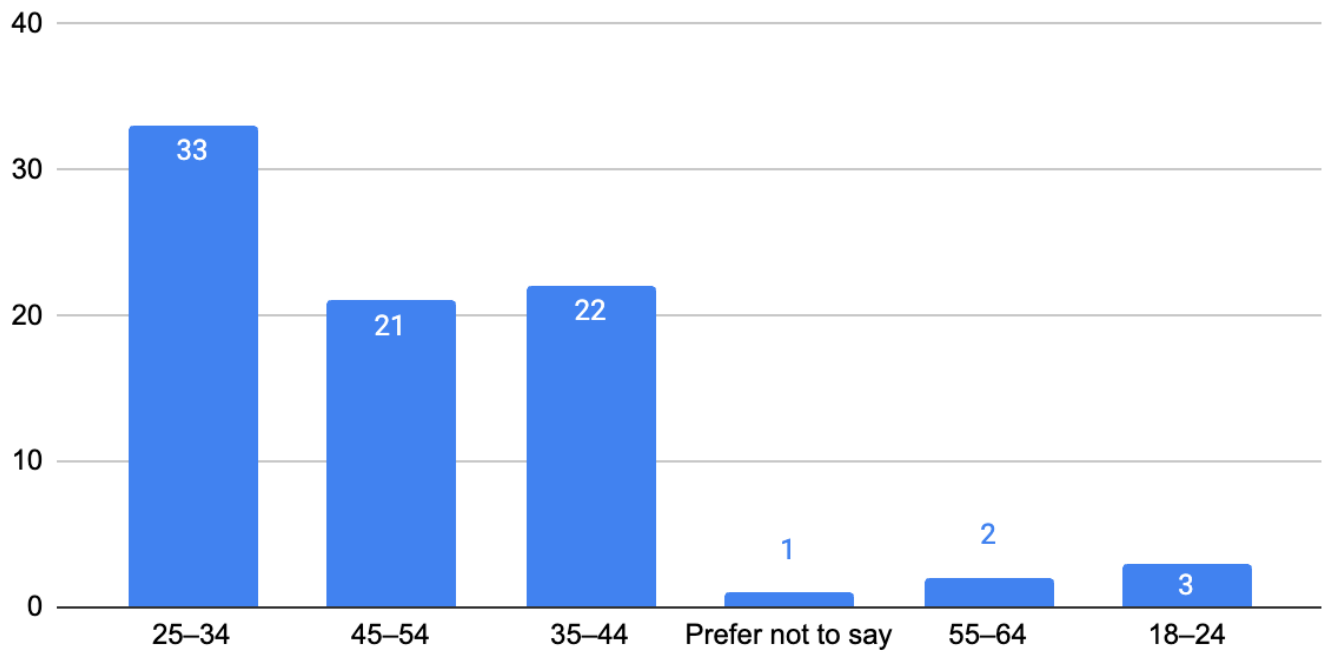


Count of What is your gender?



Count of What is your gender?

Count of What is your age?



Count of What is your age?

Interviews

VibeLab conducted a series of supplementary interviews with subject experts from different aspects of London’s nightlife ecosystem. These virtual, 30–60 minute interviews served to fill in thematic gaps not fully covered in focus groups, and to validate and refine initial recommendations developed by the Taskforce to ensure they were both practical and grounded in lived experience. These subject areas included:

- **Accessibility in nightlife:** Inclusion for communities including neurodivergent, Deaf, and chronically ill communities.
- **Environmental health and planning:** Regulatory frameworks and venue licensing considerations.
- **Safety and crime prevention:** Intersections of business networks, policing, and residents.
- **Harm reduction:** good practices in public health and substance use in nightlife settings.
- **Real estate and property management:** Venue availability, redevelopment and tenancy issues, from both private and public sector property management perspectives.

A2. Spatial, economic, regulatory, safety, and transport data analysis (Autonomy)

Autonomy prepared four “data packs”: *People, Scenes & Culture*; *Regulation*; *Crime*; and *Transport*, each of which brought together varied datasets, classifications, and statistical analysis to map and understand the spatial, economic, regulatory, safety, and transport aspects of London’s night-time economy. Data sources included:

Data sources	Methods
People, Scenes and Culture	
<ul style="list-style-type: none"> • Mastercard SpendingPulse Aggregated, anonymised transaction records from credit and debit card purchases. Only transactions within nightlife-related merchant categories were included: <i>bars/taverns/nightclubs; live performances/events/exhibits; cinemas/theatres; music/video retail; amusement/recreation activities; casinos and gambling</i>. Data was filtered to the 18:0006:00 timeband. • BT / High Street Data Service (HSDS) Footfall Data Counts of visitors and workers based on anonymised mobile device location signals, aggregated into hexagonal grid cells. • Open venue datasets Publicly available business listings including venue names, types, and geographic coordinates. • Office for National Statistics (ONS) Consumer Price Index (CPI) Monthly price indices for energy (electricity, gas, miscellaneous fuels), food, and restaurants/cafés. • Annual Business Survey (ABS) The ONS’s principal structural business survey provides annual turnover, employment, and operating costs by <i>Standard Industrial Classification</i> (SIC) code. SIC codes identify the main economic activity of a business. • Living Costs and Food Survey (LCF) Annual ONS household survey capturing detailed expenditure, income sources, and food purchases. Used here to track household spending on “Recreation” and “Restaurants” in real terms over time. 	<ul style="list-style-type: none"> • Created spatial maps combining a hexagonal heatmap of night-time footfall with equal-sized bubble maps of venues. • Aggregated seasonal spending (winter: DecFeb; summer: JunAug) by location. • Compared day vs night spent by borough. • Adjusted financial series for inflation using CPI (Dec 2019 = 100). • Developed ABS-based time series comparing revenue vs operational costs. • Used LCF and CPI to produce inflation-adjusted spending trends for three periods: 200608, 201719, and 202123.

Regulation	
<ul style="list-style-type: none"> GLA Premises Licensing Database Records of licence applications and decisions, including premise type, alcohol permissions, and location data. ONS Business Register and Employment Survey (BRES) Annual employee counts by workplace location and <i>Standard Industrial Classification</i> (SIC) code. 	<ul style="list-style-type: none"> Aggregated GLA licence data at borough level and normalised counts using rolling three-year windows. Applied a consistent classification of “permitted” vs “not permitted” to licences and compared average counts across three benchmark periods. Computed new licence grant rates from application and refusal records. Derived premise-type shares by categorising licence metadata, then calculated changes in stock relative to a pre-pandemic baseline. Conducted spatial joins of ONS BRES workplace counts to borough and Middle Layer Super Output Area (MSOA) boundaries to map changes in venue density between 2001 and 2024. Defined size classes for pubs based on employee counts and analysed distribution changes over time, highlighting the growth of larger establishments and decline of smaller ones.
Crime	
<ul style="list-style-type: none"> SafeStats Antisocial Behaviour (ASB) Dataset (2024) Metropolitan Police Service incident-level data including type, location, closure code, and date/time. SafeStats Crime Offences Dataset (2024) Incident-level data for recorded crimes, including offence category, location, and suspect demographics. HSDS Footfall Data Used to calculate exposure-adjusted crime metrics. 	<ul style="list-style-type: none"> Filtered incidents to non-domestic offences occurring after 18:00. Grouped and ranked by borough, ward, offence type, and timeband. Applied severity weights: <ul style="list-style-type: none"> High (3) offences involving significant harm or threat (violence with injury, robbery, weapons possession, arson). Medium (2) moderate offences (violence without injury, theft from person, criminal damage, drugs possession). Low (1) public order offences and similar. Computed crime and ASB rates per visitor using HSDS footfall data. Conducted seasonal analysis (summer vs winter) of severity-per-visitor ratios. Tested correlation between crime rates and footfall using Ordinary Least Squares (OLS) regression. Produced thematic maps showing quintile distributions of ASB and crime severity.
Transport	
<ul style="list-style-type: none"> Transport for London (TfL) Night Bus Stop Locations Geographic coordinates and route data for bus stops operating during night service hours. BT Footfall Data Worker and visitor counts during night-time hours. Mastercard Business Location Data Venue coordinates and industry classifications. GLA Night-Time Poll (2022) Representative survey of London residents, including mode choice, frequency of night outings, perceived safety, barriers to travel, and access to free/subsidised transport. 	<ul style="list-style-type: none"> Mapped footfall density and bus stop locations within a hexagonal grid to identify mismatches between service provision and demand. Analysed survey data to quantify mode share, safety perceptions (including gender-based differences), cost-related barriers, and priorities for service improvements. Calculated walking distances from venues to the nearest night bus stop, highlighting boroughs and sectors. Identified high-activity areas with limited night transport coverage to inform service planning.

Cross-Cutting Methodological Features

Across all data packs, the following analytical techniques were applied:

- Spatial joins between datasets with geographic coordinates.
- Temporal aggregation and seasonal comparisons.
- Inflation-adjusted indexing of monetary series.
- Normalisation of incident counts by exposure (per visitor).
- Statistical modelling (ordinary least squares) for relationship testing.
- Visual outputs including hexagonal heatmaps, equal-sized point maps, time series, bar charts, and quintile-classified maps.

A3. Economic modelling (UCL Consulting)

To quantify London's NTE contribution to the economy, the GLA's four night-time industry groupings (cultural & leisure; support services; 24-hour health & social care; and wider economic activities) were used. The methodology combined ONS 2-digit SIC GVA figures with London-specific 3-digit business shares and Labour Force Survey night-work patterns, producing an updated GVA estimate that diverges from other approaches (e.g. NTIA 2025 for the UK or Ingenium 2025 for Australia). Our model extracted London's 2-digit SIC GVA figures from ONS data, then calculated each 3-digit SIC code's London business share relative to the UK using business population data, and multiplied each share by its parent GVA estimates. It was then adjusted to 2024.

A4. Consumer sentiment surveying (Obsurvant)

On behalf of VibeLab, Obsurvant conducted a survey to better understand how Londoners engage with the city's nightlife. The online survey ran from 24–28 July 2025 and gathered responses from 2,025 residents, using both mobile and desktop platforms. Designed as independent primary research, the study explored perceptions of going out in London and broader patterns of night-time activity. Recruitment employed multiple sourcing methods and helped ensure a good sampling. Respondents were incentivised, and each provided opt-in consent in line with GDPR regulations.

Annex B: Spatial, Licensing and Workforce Data

Data Pack 1: People, scenes, communities, culture

1. Executive summary

This data pack provides a foundational mapping of London’s night-time economy, combining spatial, behavioural and economic datasets to surface key insights:

- **Spatial concentration of nightlife:** Night-time activity is strongly clustered, with clear hotspots that vary across different time bands from early evening to early morning.
- **Seasonal variation:** Consumer spending shows marked shifts between summer and winter, indicating the influence of seasonal rhythms on participation.
- **Youth behaviour trends:** Younger Londoners are reducing their nightlife participation due to financial pressures and changing social norms, including increased alcohol abstention.
- **Economic barriers:** Rising operational costs, pandemic-induced inflation and declining discretionary household spending are placing sustained pressure on venues and audiences alike.
- **Borough-level disparities:** Some boroughs show strong night-time engagement, while others are weighted toward daytime economic activity, highlighting uneven access to nightlife infrastructure across the city.

2. Slide-by-slide summary

Slides	Title and visual purpose	Speaker note and methodological insight
2–5	Footfall and venue densities (6 pm to 6 am)	Maps reveal concentrations of night-time activity across London, based on Mastercard and BT data. Footfall mapped via hex bins; venues displayed as equal-size dots to ensure visibility.
6–9	Winter vs summer spending (6 pm to 6 am)	Shows seasonal differences in spending patterns using Mastercard data aggregated by time band. Winter is defined as December to February, summer as June to August.
10	Day vs night spending by borough (2024)	Mastercard data filtered to 6 pm–6 am (night) and compared to day activity. Highlights which boroughs participate most in the night-time economy.
11–14	Youth participation trends	Based on NTIA and YouGov research. A significant proportion of 18–30 year-olds report going out and spending less past 10 pm. 39% of 18–24s do not drink alcohol at all.
15–21	Barriers to nightlife	Visuals show that energy and food costs have outpaced revenue, squeezing margins. London household spending on recreation and dining has fallen, particularly post-pandemic. Operational costs are rising faster than revenues for night-time venues.

3. Thematic summary

Spatial patterns of night-time activity

Using anonymised Mastercard and BT data, the pack reveals the shifting geography of London's nightlife across four key time bands (6–9 pm, 9 pm–12 am, 12–3 am, 3–6 am). Footfall and venue density visualisations provide a structural view of where nightlife is concentrated and how it evolves through the night.

Seasonal rhythms and consumer spending

Clear seasonal differences emerge in spending patterns, with summer showing higher levels of participation.

Shifts in youth culture

Young people are increasingly disengaged from traditional nightlife. Economic pressure, cost of living, and changing preferences (such as alcohol abstention) are reshaping participation.

Economic pressures and sustainability challenges

The cost of running night-time venues is rising significantly, while consumer spending capacity is declining. This is leading to a squeeze on hospitality margins. Post-pandemic inflation, high energy costs, and labour market pressures all contribute to the fragility of nightlife businesses, particularly in London where household recreational spending now lags the UK average.

Borough inequalities and uneven access

Spending data reveals uneven borough-level participation in night-time activities. While some areas show high levels of engagement in the night economy, others remain under-participating.

due 5th June

Data Pack 1

People, scenes,
communities,
culture
Licensing and
regulation

2.2	Redefining and understanding London's Nightlife: Why people do or don't go out
	Mapping of nightlife scenes across London – what are the pockets of activity?
	Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)
	Trends and changes in alcohol and substance use
	What are the barriers to accessing nightlife
	What is the role of nightlife for the public today

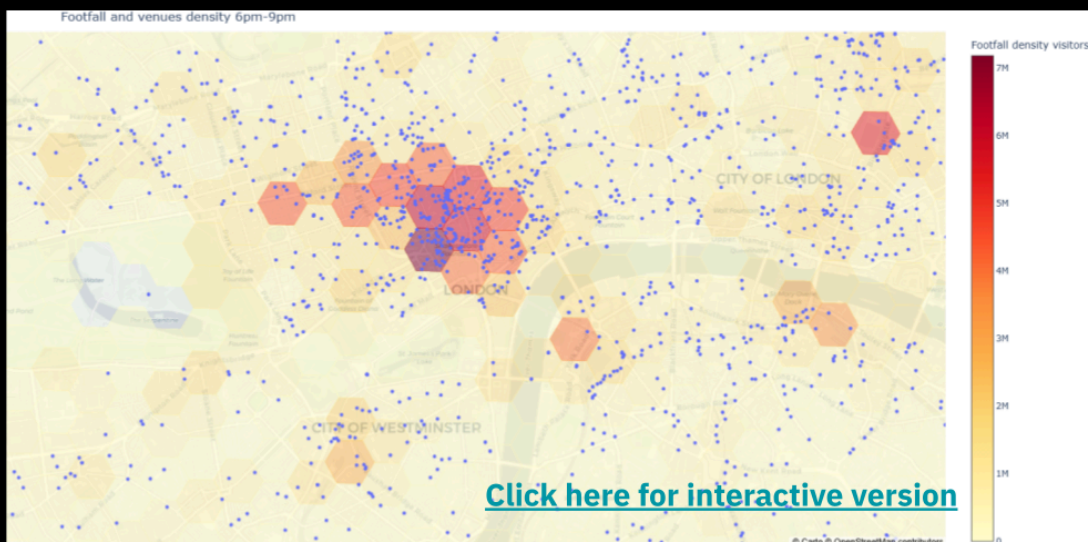
Original data work

Desk research

**Mapping of nightlife scenes across
London – what are the pockets of
activity?**

Mapping of nightlife scenes across London – what are the pockets of activity?

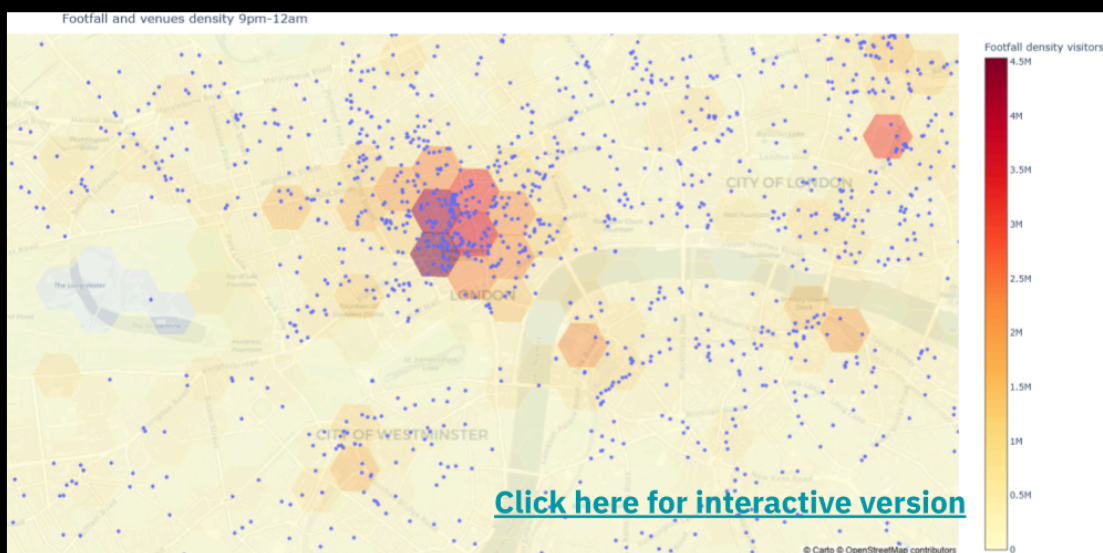
1a - Mapping night time clusters: footfall and venue densities, 6pm to 9pm



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

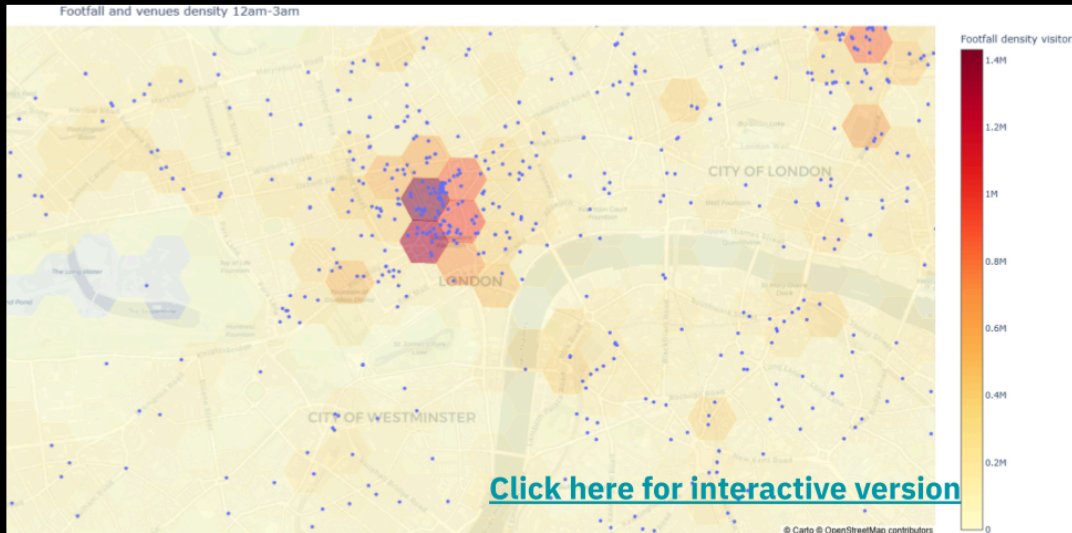
1b - Mapping night time clusters: footfall and venue densities, 9pm to 12am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

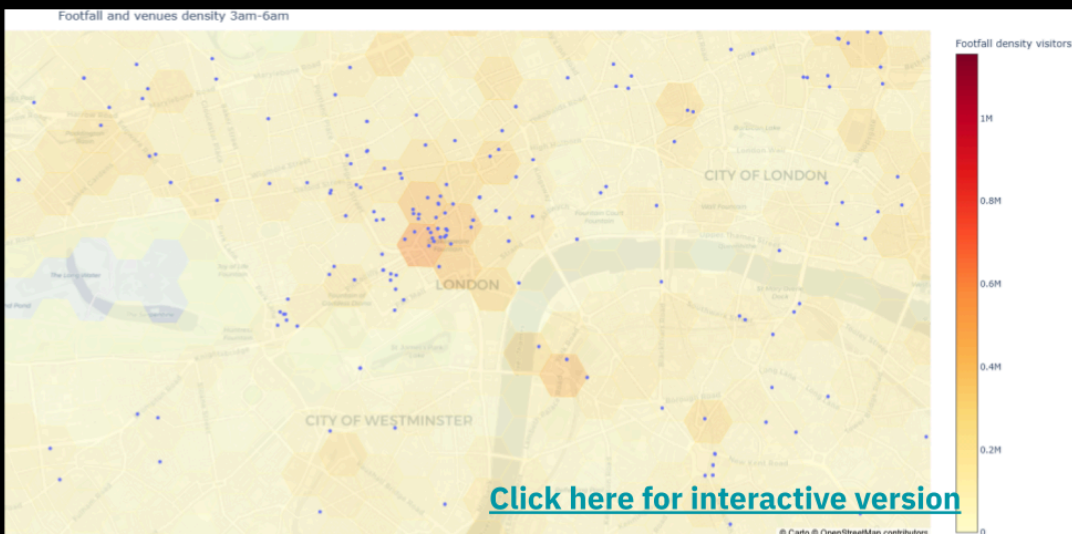
1c - Mapping night time clusters: footfall and venue densities, 12am to 3am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

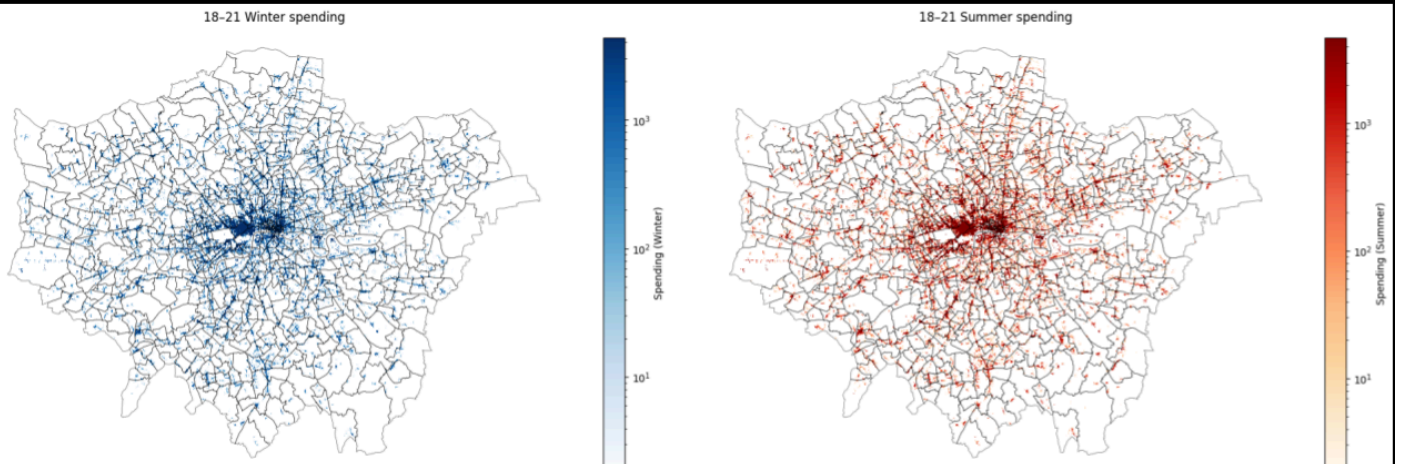
1d - Mapping night time clusters: footfall and venue densities, 3am to 6am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

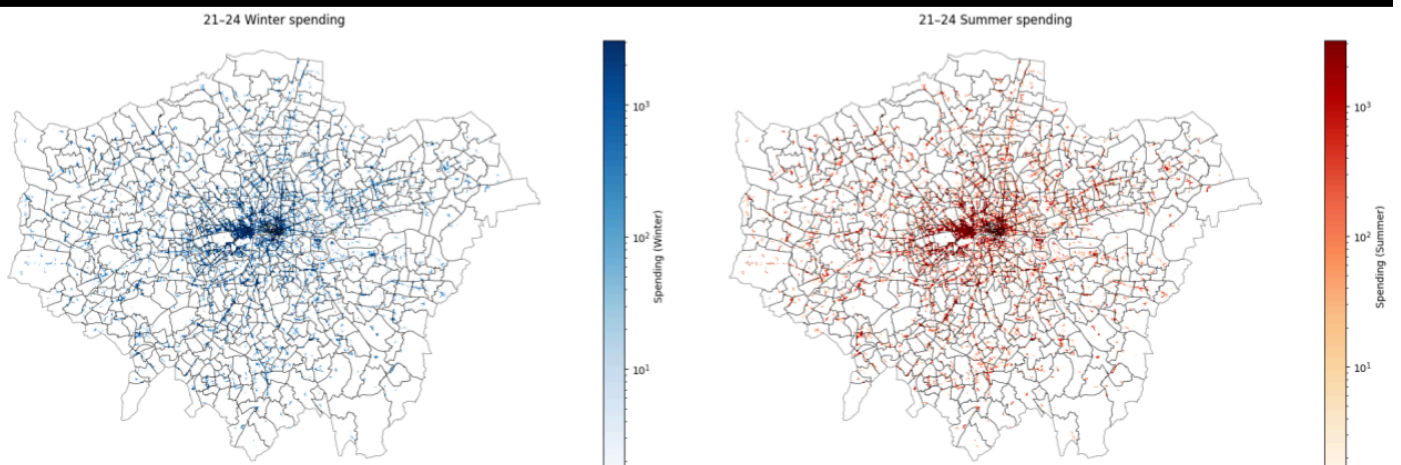
2a - Mapping night time clusters: winter vs summer spending, 6pm to 9pm



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

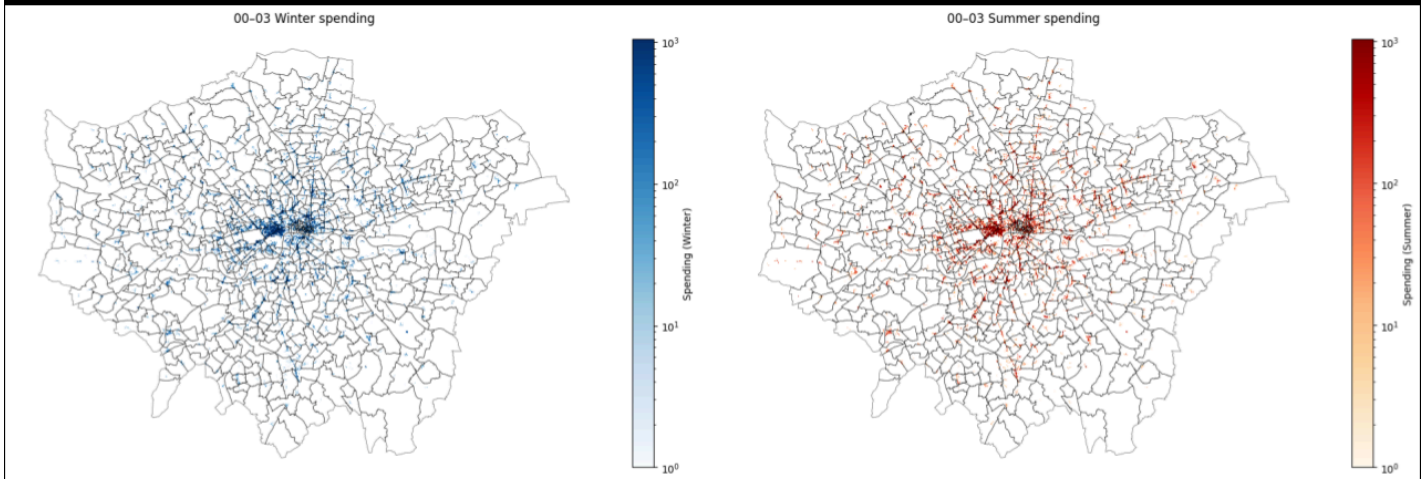
2b - Mapping night time clusters: winter vs summer spending, 9pm to 12am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

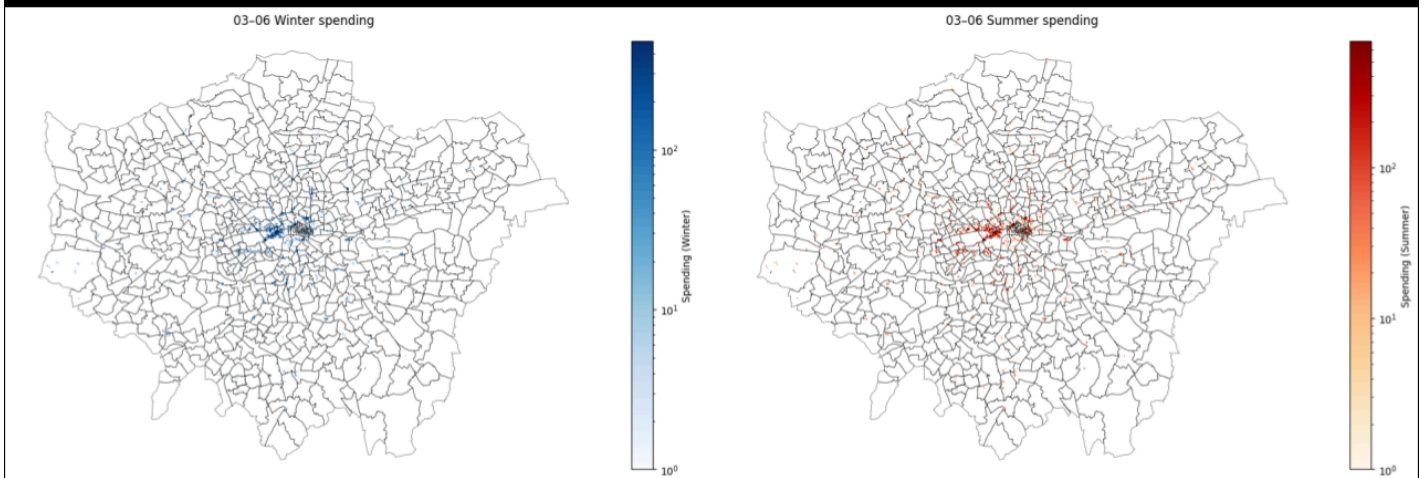
2c - Mapping night time clusters: winter vs summer spending, 12am to 3am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

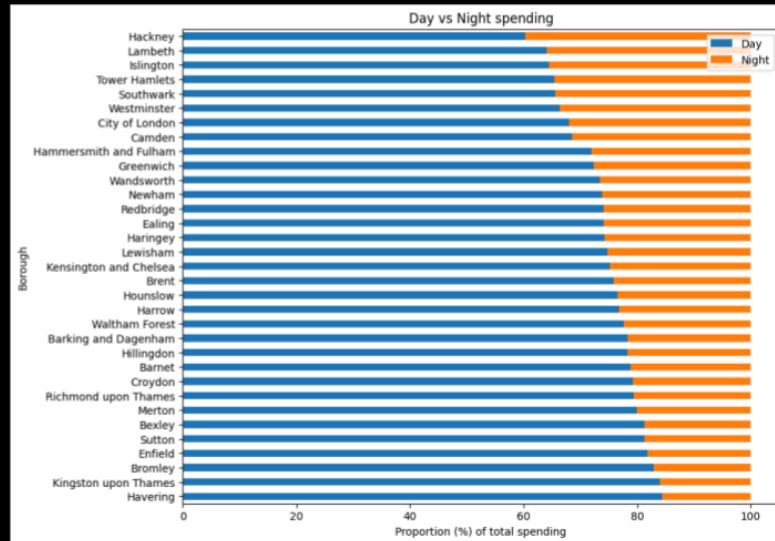
2d - Mapping night time clusters: winter vs summer spending, 3am to 6am



Data aggregated and anonymised by [Mastercard/BT], via the High Streets Data Service

Mapping of nightlife scenes across London – what are the pockets of activity?

3a - Day vs night spending participation by borough, 2024



Data aggregated and anonymised by [Mastercard], via the High Streets Data Service

Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)

Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)

68% of people aged 18-30 have said that current economic conditions caused their reduced participation in night-time activities.

Source :Observant Night Time Consumer Research for NTIA, February '25

Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)

61% of people aged 18-30 have said that they've gone out past 10pm less over the past year compared to the previous one

Source :Observant Night Time Consumer Research for NTIA, February '25

Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)

53% of people aged 18-30 have said that they spend less on going out past 10pm compared to last year. With only 22% saying there is no change.

Source :Obsurant Night Time Consumer Research for NTIA, February '25

Trends in youth participation and youth consumer behaviours in nightlife (mental health and loneliness)

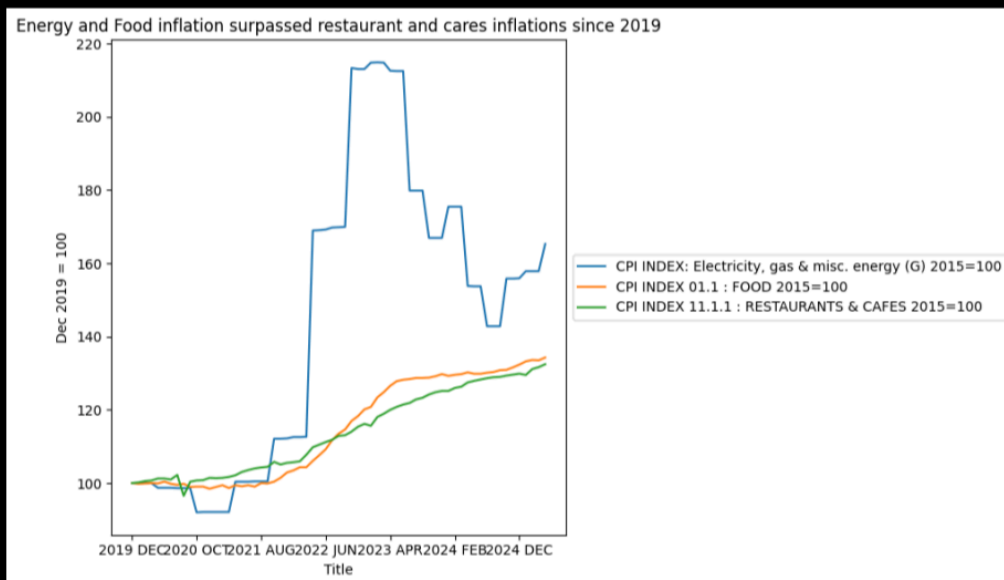
39% of people between 18 and 24 do not drink alcohol at all

Source: YouGov survey for the Porter Group, March 2024

What are the barriers to accessing nightlife?

What are the barriers to accessing nightlife?

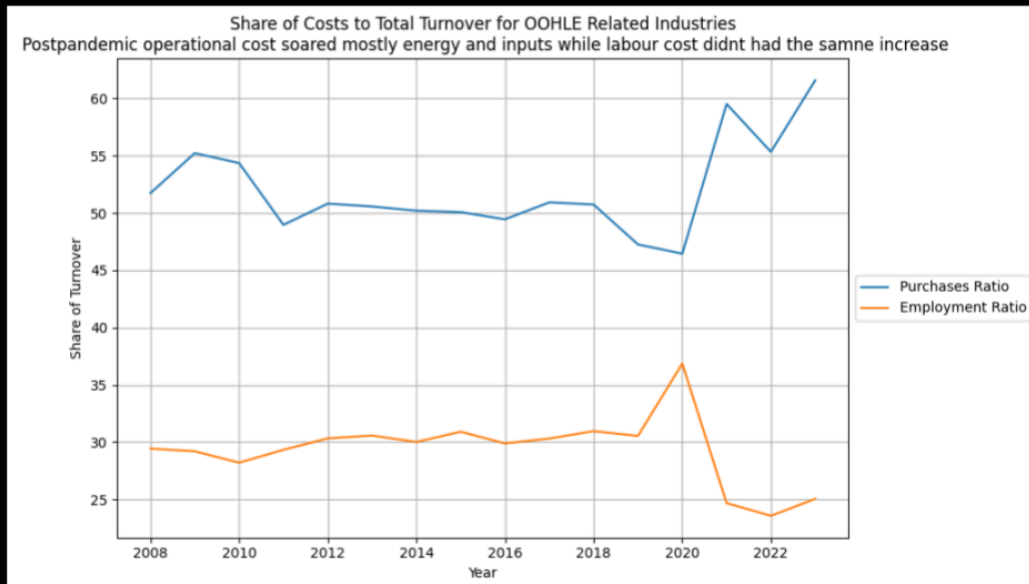
1 - Energy and food costs outpaced venue revenue growth, squeezing hospitality margins.



ONS: Consumer Price Index. Autonomy calculations 2019=100.

What are the barriers to accessing nightlife?

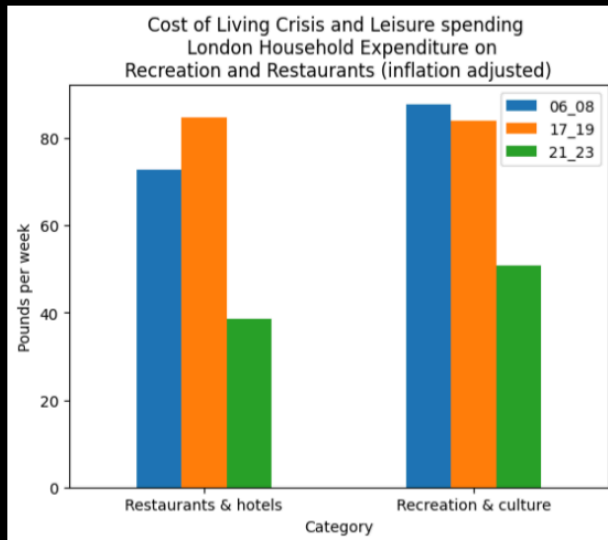
2 - Operational costs are rising faster than revenue, squeezing margins.



ONS: Annual Business Survey. Autonomy calculations.

What are the barriers to accessing nightlife?

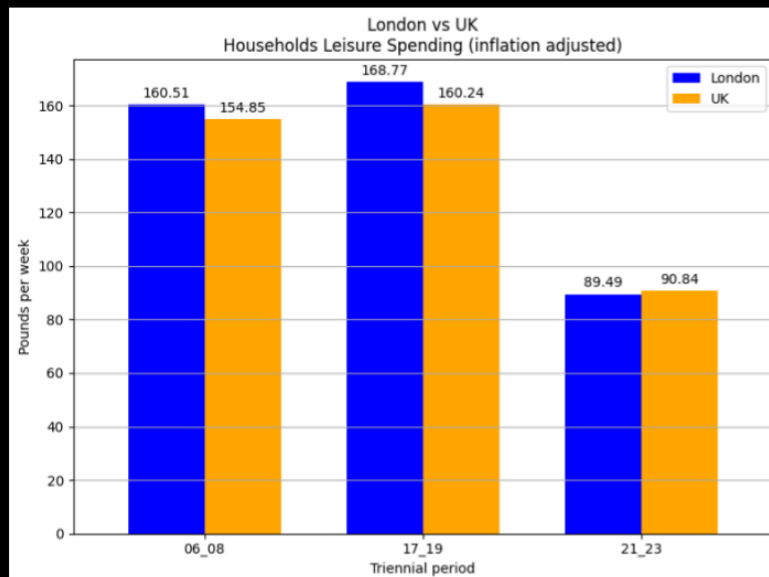
3 - London household weekly expenditure (in £) on categories “Recreation” and “Restaurants, pandemic price shocks household led do budget constraints..



ONS: Family spending in the UK. Autonomy calculations.

What are the barriers to accessing nightlife?

4 - Post-pandemic London's leisure spending dropped below the UK average.



ONS: Family spending in the UK. Autonomy calculations.

Data Pack 2: Licensing, regulation and classification

Executive summary

This data pack explores how London's night-time economy has evolved over the past decade through licensing trends and venue data. By examining the issuance and distribution of premises licences—especially alcohol-related—and changes in the composition and scale of hospitality venues, the pack provides insight into both the regulatory landscape and the structural transformation of nightlife.

Key findings include:

- **Two phases of growth** in premises licensing: a modest rise between 2014 and 2016, followed by a surge from 2020 to 2022, and signs of stabilisation by 2024.
- A **notable increase in non-alcohol licences**, reflecting diversification in late-night activity.
- A **post-pandemic spike in licence applications**, with longer-term growth in certain types of premises, particularly bars and venues with extended hours.
- **Spatial centralisation and polarisation**: while some areas concentrate pub and bar density, others have seen closures—especially of smaller establishments—as larger venues grow in size and share.

These trends suggest a maturing but increasingly unequal night-time economy, shaped by regulatory frameworks, commercial viability, and shifting patterns of social use.

Slide-by-slide summary

Slides	Title and visual purpose	Speaker note and methodological insight
1–3	Time series of premises licences (total, alcohol-selling, non-alcohol), by borough	Shows borough-level trends across three phases: modest growth (2014–16), strong rise (2020–22), and normalisation (2024). Uses harmonised GLA licensing data, rolling three-year windows.
4	Dual chart: (a) rate of new licence grants, (b) change in premises types (2010–2024)	Reveals a spike in applications post-COVID followed by stabilisation. Shows a 20% increase in total licences, with category shifts towards bars, nightclubs and 24-hour alcohol venues.
5–6	(a) Pub and bar density per MSOA (2004, 2014, 2024); (b) pub employee count distribution by borough and period	Shows that consumption venues have become more centralised, with larger pubs increasing in share while smaller ones decline. This pattern is derived from ONS workplace counts joined to borough geographies.

Thematic summary

Licensing trends and regulatory expansion

The data highlights two distinct growth phases in licensing. After a period of modest increase between 2014 and 2016, the number of premises licences—both alcohol-selling and non-alcohol—rose sharply from 2020 to 2022. The 2024 figures suggest that this surge is levelling off. Non-alcohol licences have also grown, indicating that regulation is beginning to capture a broader set of night-time activities.

Post-pandemic shifts in licensing behaviour

Licence application rates peaked after the pandemic, reflecting either delayed planning decisions or a rush to capitalise on a reopened market. However, recent years show a return to pre-pandemic patterns. The composition of licence types has shifted, with growth concentrated in bars, nightclubs, and venues with extended alcohol permissions.

Changing venue composition and scale

Maps of pub and bar density over time show that venues are becoming more centralised. This transformation suggests a consolidation of the night-time economy around more commercially resilient formats, which may come at the expense of diversity and local character.

Uneven spatial distribution and polarisation

The data reveals geographic concentration in the night-time economy. Some boroughs have seen considerable growth in licensed premises and employment in larger venues, while others have experienced stagnation or decline.

due 5th June

Data Pack 2

Licensing,
regulation and
classification

7.1	Current assessment of London's Licensing system
	How has nightlife evolved in the past decade, and how should legislation adapt to reflect these changes?

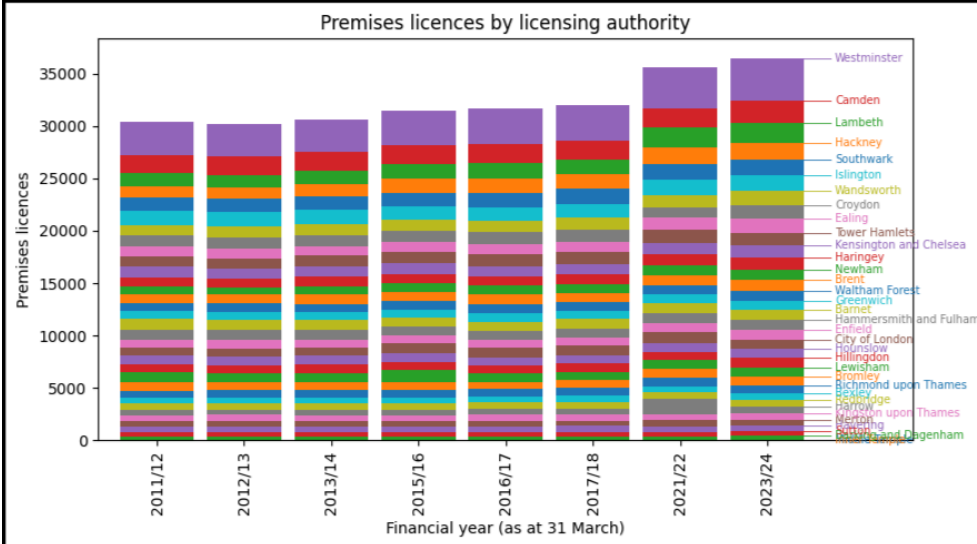
Original data work

Desk research

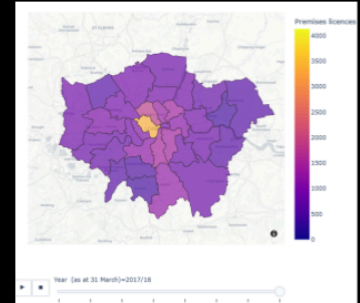
**How has nightlife evolved in the
last decade?**

How has nightlife evolved since the introduction of the Licensing Act 2003?

1 - Premises licenses totals per borough 2011-24



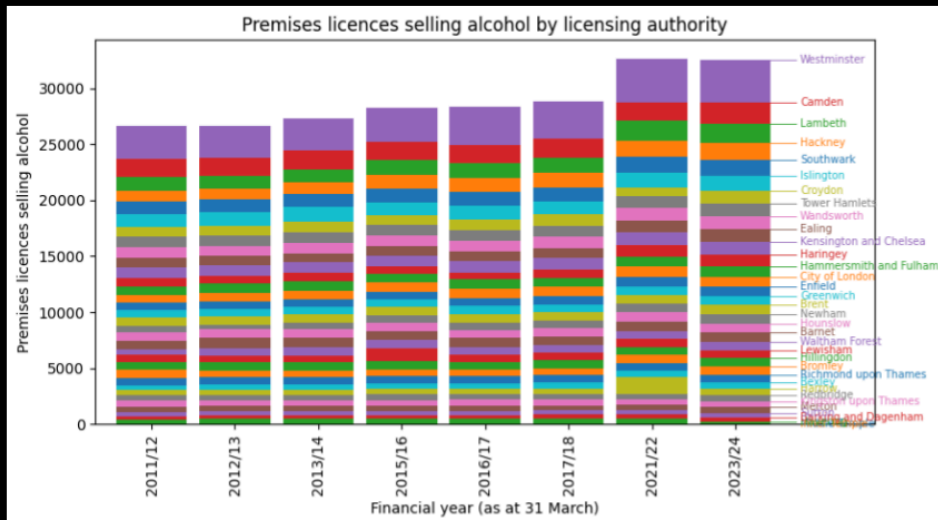
- Premises licences (all) (dynamic plot since 2011: https://lulhzpg.github.io/dbase/London_Premises_MapPremises%20licences.html)



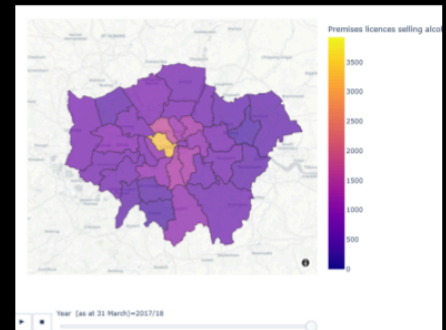
GLA harmonized data on Home Office (2024) Alcohol licensing, England and Wales, April 2023 to March 2024. Statistical Bulletin.

How has nightlife evolved since the introduction of the Licensing Act 2003?

1 - Premises licenses (selling alcohol) totals per borough 2011-24



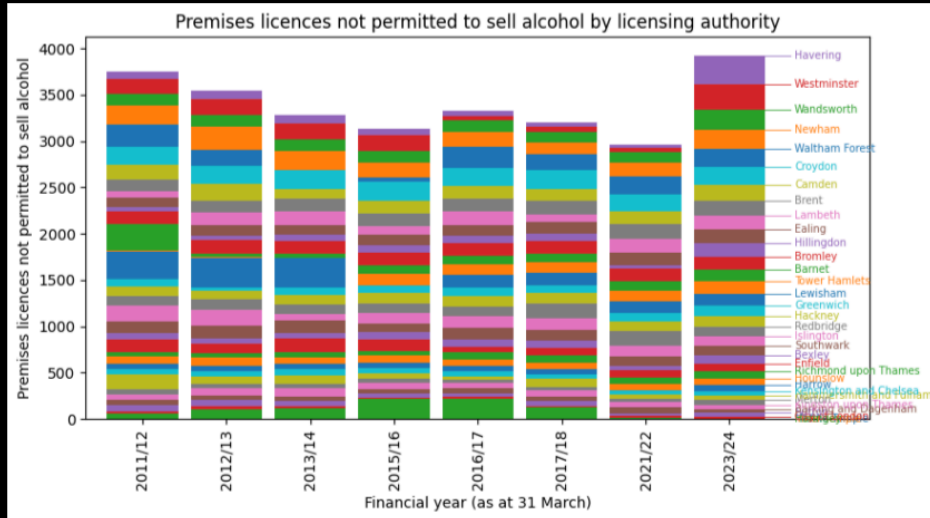
- Premises licences selling alcohol: https://lulhzpg.github.io/dbase/London_Premises_MapPremises%20licences%20selling%20alcohol.html



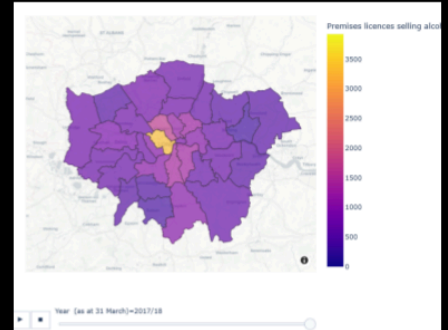
GLA harmonized data on Home Office (2024) Alcohol licensing, England and Wales, April 2023 to March 2024. Statistical Bulletin.

How has nightlife evolved since the introduction of the Licensing Act 2003?

1 - Premises licenses (not selling alcohol) totals per borough 2011-24



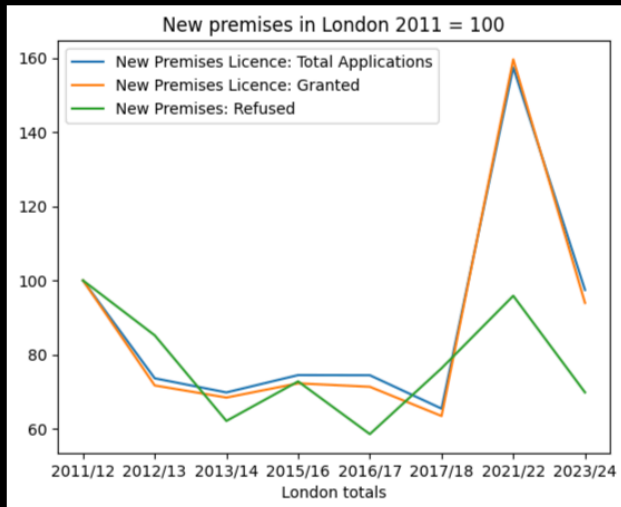
- Premises licences not permitted to sell alcohol: https://lulhpg.github.io/dbase/London_Premises_MapPremises%20licences%20not%20permitted%20to%20sell%20alcohol.html



GLA harmonized data on Home Office (2024) Alcohol licensing, England and Wales, April 2023 to March 2024. Statistical Bulletin.

How has nightlife evolved since the introduction of the Licensing Act 2003?

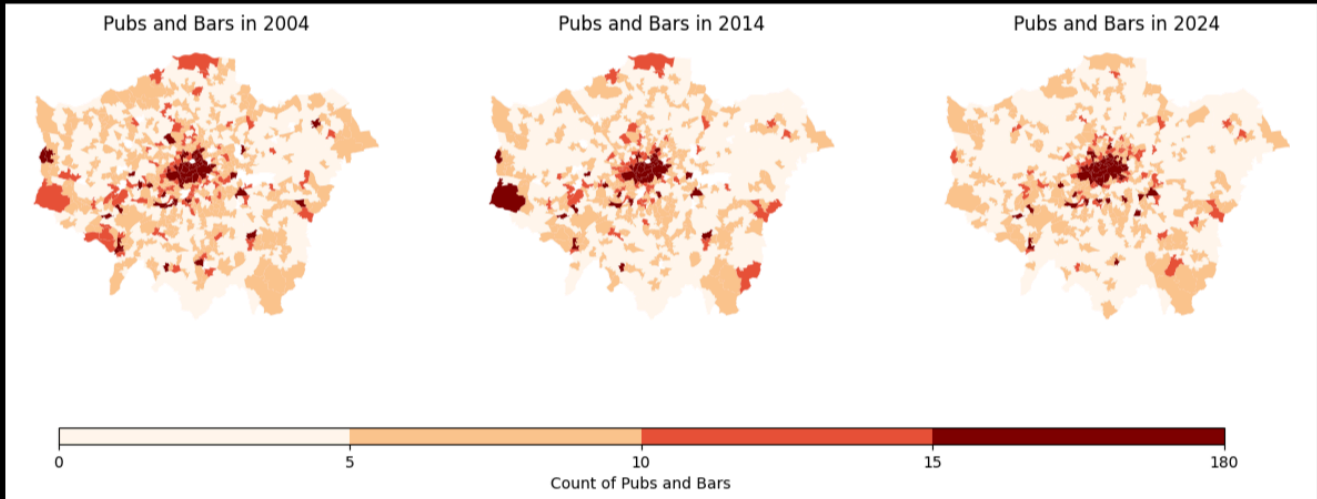
1 - Premises licenses growth per category 2011 to 2024



GLA harmonized data on Home Office (2024) Alcohol licensing, England and Wales, April 2023 to March 2024. Statistical Bulletin.

How has nightlife evolved over the past decade?

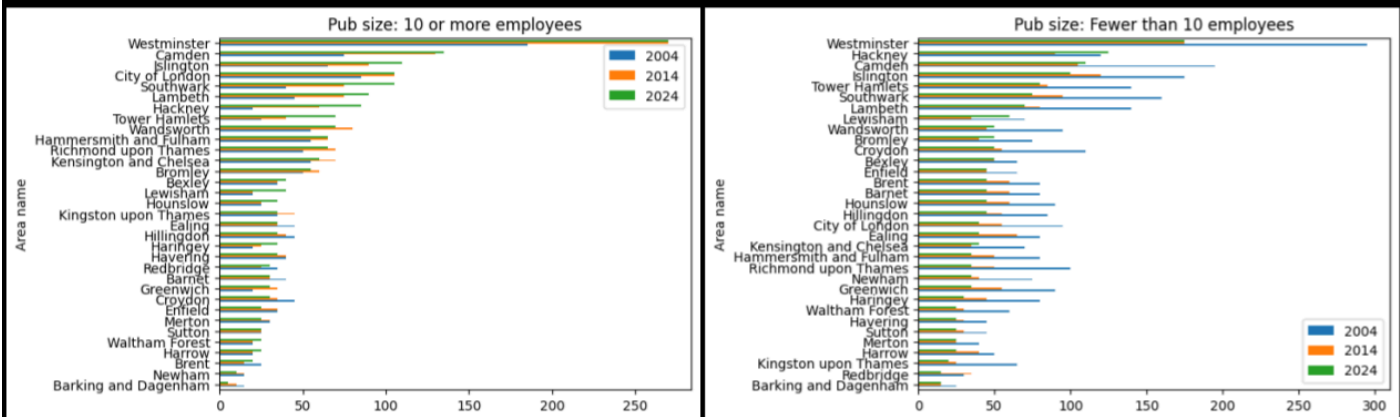
x - Pubs and bars numbers per MSOA 2004, 2014 and 2024.



ONS

How has nightlife evolved since the introduction of the Licensing Act 2003?

x - Pubs sizes per borough 2004, 2014 and 2024.



Home Office (2024) Alcohol licensing, England and Wales, April 2023 to March 2024. Statistical Bulletin.

Data Pack 3: Crime

Executive summary

This data pack investigates the relationship between crime and the night-time economy in London. It explores the types, locations and temporal patterns of offences occurring during night-time hours, and analyses the influence of contextual factors such as footfall and public transport infrastructure. Key insights include:

- **Night-time offences are more closely correlated with visitor footfall than with venue density**, suggesting that public activity itself—not specific businesses—is the principal generator of opportunity for crime.
- **Non-domestic property crime dominates night-time criminal activity**, with certain boroughs consistently reporting higher incidence.
- **Crime severity varies significantly by time band and borough**, with more serious offences peaking in specific high-footfall zones.
- **Footfall-adjusted crime rates reveal important disparities**, helping to distinguish between perceived and actual risks in different areas of the city.
- The findings provide a foundation for refining crime prevention strategies and shaping licensing, policing, and urban design policies that respond to how people use the city at night.

Slide-by-slide summary

Slides	Title and visual purpose	Notes and methodological insight
A1	Non-domestic property crime per borough and night-time band	Maps spatial patterns of property crime using 2024 SafeStats data. Normalised by time band to reveal borough-specific vulnerabilities.
A2	Crime type by time band	Disaggregates non-domestic property crime by type (e.g. burglary, theft) across different time bands.
A3	Suspect age group by time band	Shows distribution of suspects by age across night-time hours, highlighting concentration among specific age groups.
B1	Non-domestic crime offences by type and time band	Presents all offence types (not just property crime) and their distribution across night-time periods.
B2	Total non-domestic crime per borough	Provides aggregate borough-level view of all non-domestic night-time crimes.
B3	Crime severity index per borough and time band	Weighted offences by seriousness (e.g. violence with injury = 3, public disorder = 1) to produce a composite severity score.
C1	Crime severity and footfall correlation	Demonstrates that crime severity is not strongly correlated with footfall alone, challenging assumptions that density equates to danger.

C2	Crime severity per visitor near bus stops	Shows high variability in crime-to-footfall ratios near transport hubs, underscoring the need for place-specific analysis.
C3–C7	Type of crime adjusted for footfall per borough	Maps that refine our understanding of safety by adjusting crime incidence for visitor density. These challenge the assumption that busy areas are necessarily more dangerous.
C8	Dynamic map version of footfall-adjusted crime	Interactive map tool designed to support dynamic analysis of adjusted crime risk across boroughs.

Thematic summary

Spatial and temporal patterns of night-time crime

The data highlights that crime is unevenly distributed across boroughs and time bands. While some boroughs report persistently high levels of non-domestic property crime, others see spikes during specific periods (e.g. after midnight). This suggests the need for time-sensitive policing and policy interventions.

Who commits crime and when

Age-based analysis of suspects indicates that certain demographic groups are disproportionately represented in night-time offences. These trends should inform both preventative measures and community engagement strategies.

Severity and perception

The weighted crime severity index reveals that boroughs experiencing high numbers of offences may not necessarily be the most dangerous, depending on the nature of the crimes. This challenges narratives that focus solely on volume rather than impact.

Footfall and the geography of risk

One of the most significant insights is that crime is better explained by footfall than by the presence of nightlife venues. Public space and mobility infrastructure—not specific licensed premises—appear to play a stronger role in generating opportunity for crime.

Toward an evidence-based approach to night-time safety

The footfall-adjusted maps and severity indices offer a more nuanced toolkit for city planners, licensing bodies, and police. This data supports a shift away from punitive venue-based policy toward strategies that acknowledge broader social and spatial dynamics.

due 12th June
Data Pack 3
Crime

3.1	Policing and Crime
	What is the current landscape of nightlife economy-related offenses?
	Identify what factors generate crime at night (footfall generates crime, not venues are crime generators)

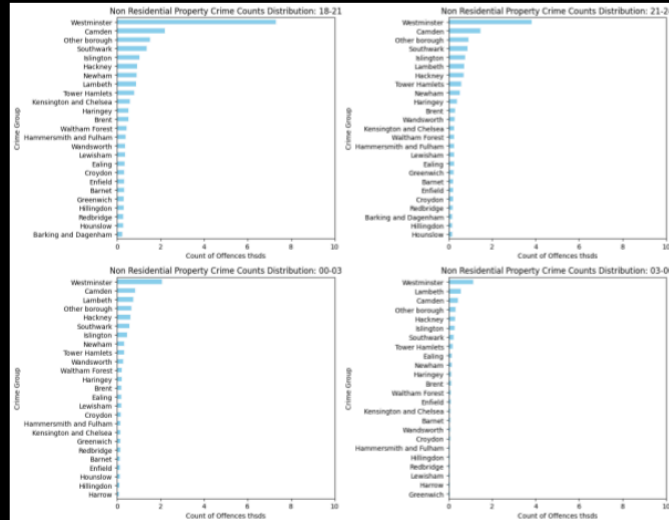
Original data work

Desk research

**What is the current landscape of
nightlife economy-related
offenses?**

What is the current landscape of nightlife economy-related offenses?

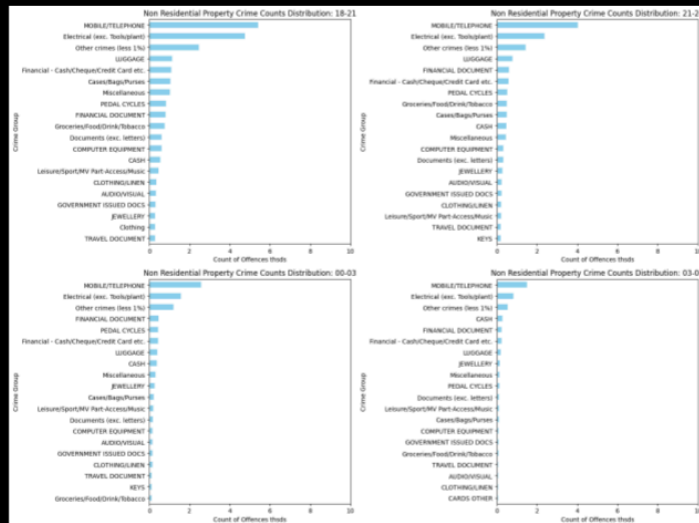
- A1: Non-domestic property crime per borough and time band



Source: Safestats Property crimes data for 2024, Autonomy Calculations.

What is the current landscape of nightlife economy-related offenses?

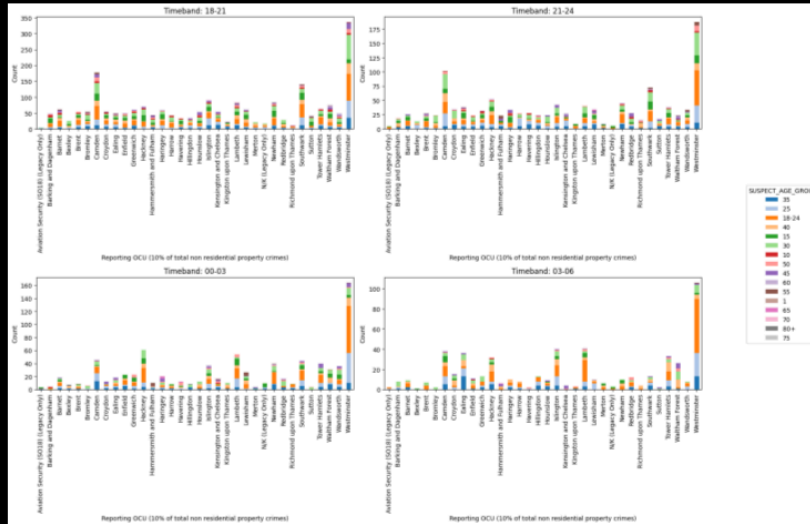
- A2: Non-domestic property crime per crime type and night-time band



Source: Safestats Property crimes data for 2024, Autonomy Calculations.

What is the current landscape of nightlife economy-related offenses?

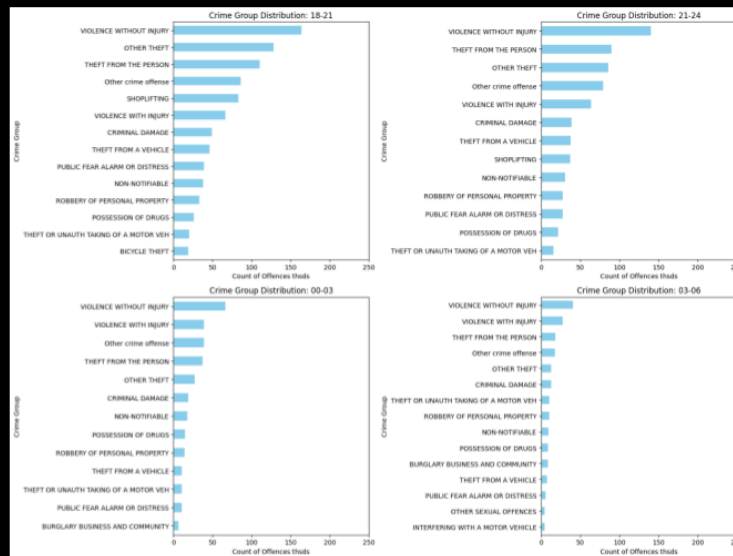
- A3: Non-domestic property crime suspects age-group and night-time band



Source: Safestats Property crimes and suspect data for 2024. Autonomy Calculations.

What is the current landscape of nightlife economy-related offenses?

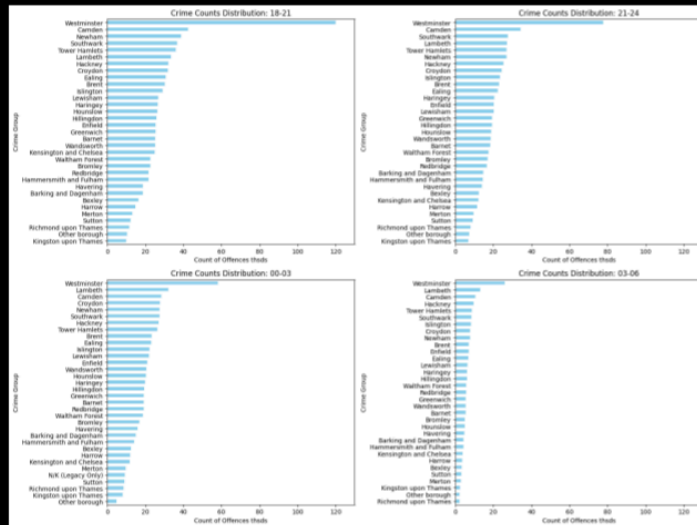
- B1: Crime non-domestic offenses type per night time band



Source: Safestats Crime Offences data from 2023/12 to 2024/11. Autonomy Calculations.

What is the current landscape of nightlife economy-related offenses?

- B2: Total non-domestic crime offenses per borough and night time band

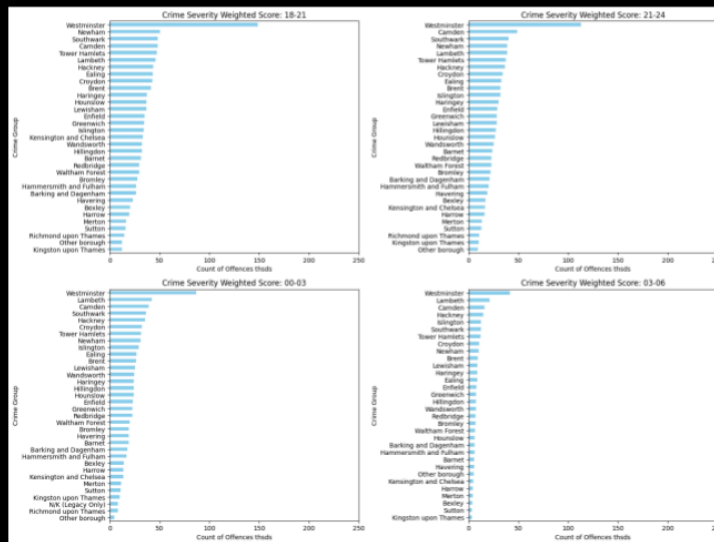


Source: Safestats Crime Offences data from 2023/12 to 2024/11. Autonomy Calculations.

What is the current landscape of nightlife economy-related offenses?

- B3: Crime severity per borough and timeband (crime counts * categorical weight)

Non-domestic offense	Weight
VIOLENCE WITH INJURY	3
VIOLENT DISORDER	3
ROBBERY OF PERSONAL PROPERTY	3
ROBBERY OF BUSINESS PROPERTY	3
POSSESSION OF WEAPONS	3
ARSON	3
VIOLENCE WITHOUT INJURY	2
THEFT FROM THE PERSON	2
CRIMINAL DAMAGE	2
POSSESSION OF DRUGS	2
THEFT FROM A VEHICLE	2
PUBLIC FEAR ALARM OR DISTRESS	1
OTHER OFFENCES PUBLIC ORDER	1

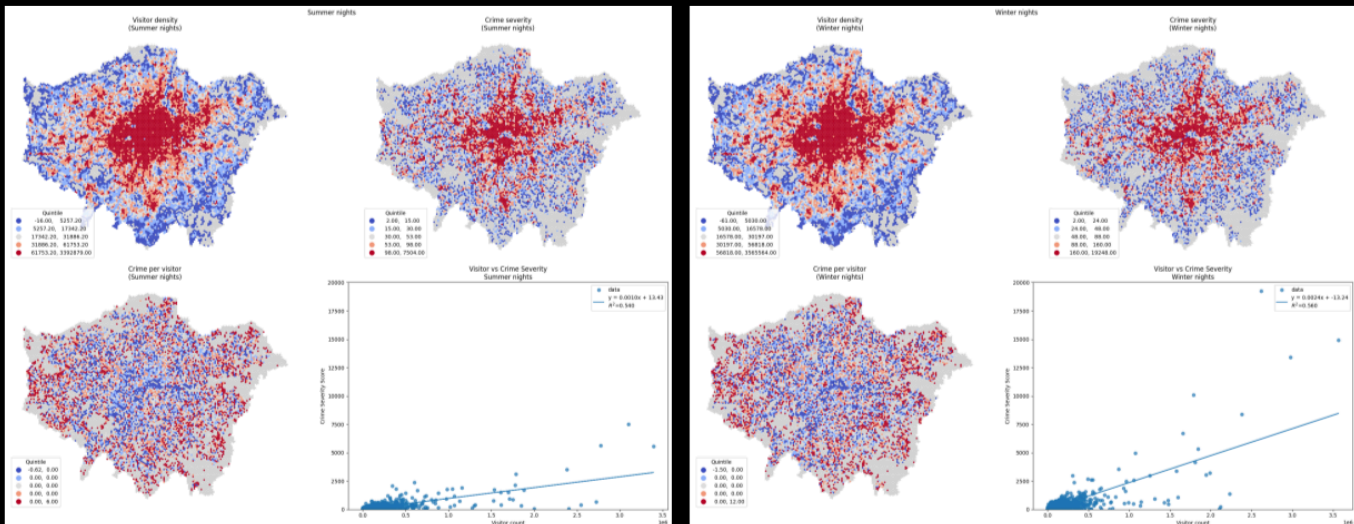


Source: Safestats Crime Offences data for 2023/12 to 2024/11. Autonomy Calculations.

Identify what factors generate crime at night

Identify what factors generate crime at night (footfall generates crime, not venues are crime generators)

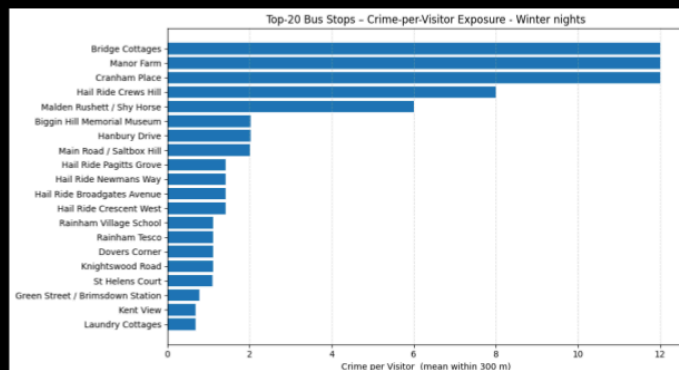
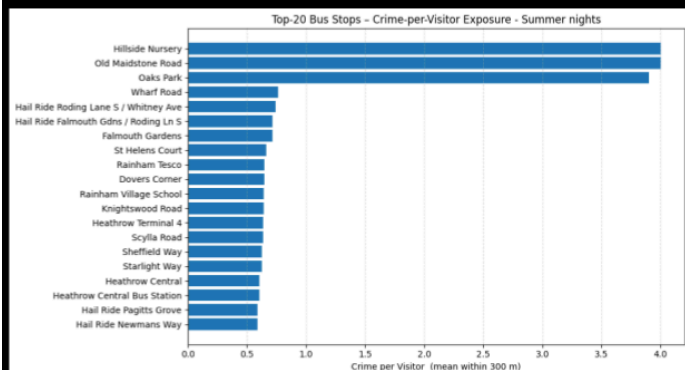
- A1 - Normalized crime severity uncorrelated with footfall



Source: Safestats Crime Offences data for 2023-12 2024-11 combined with 2024 HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

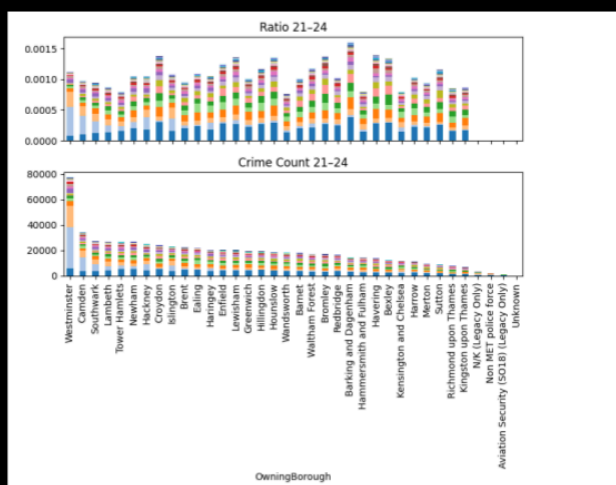
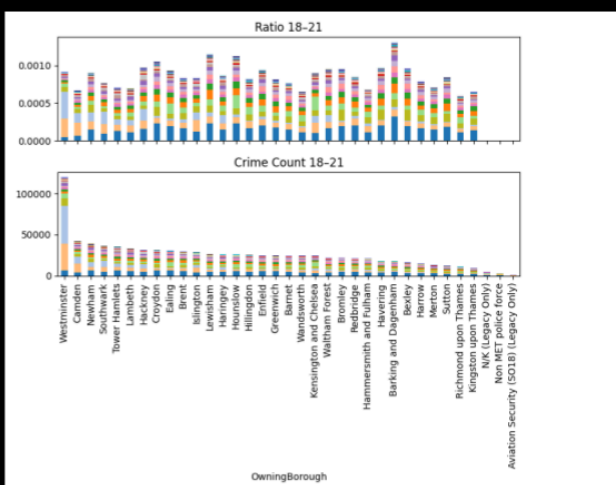
- A2 - Normalized crime severity per visitor ratio counts during night time near bus stops (data highly dispersed).



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

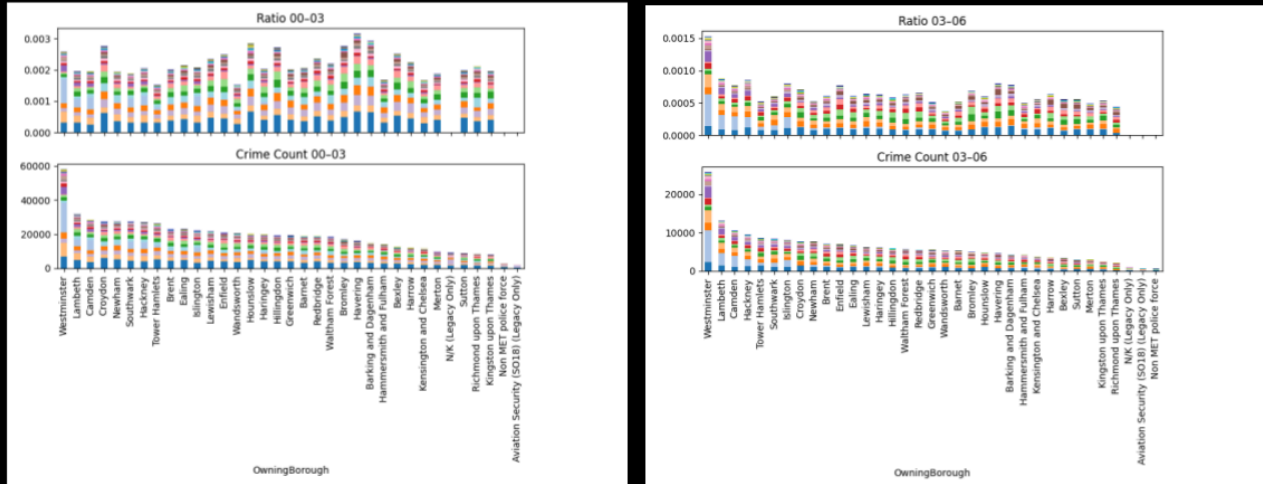
Type of crime adjusted for footfall per borough



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

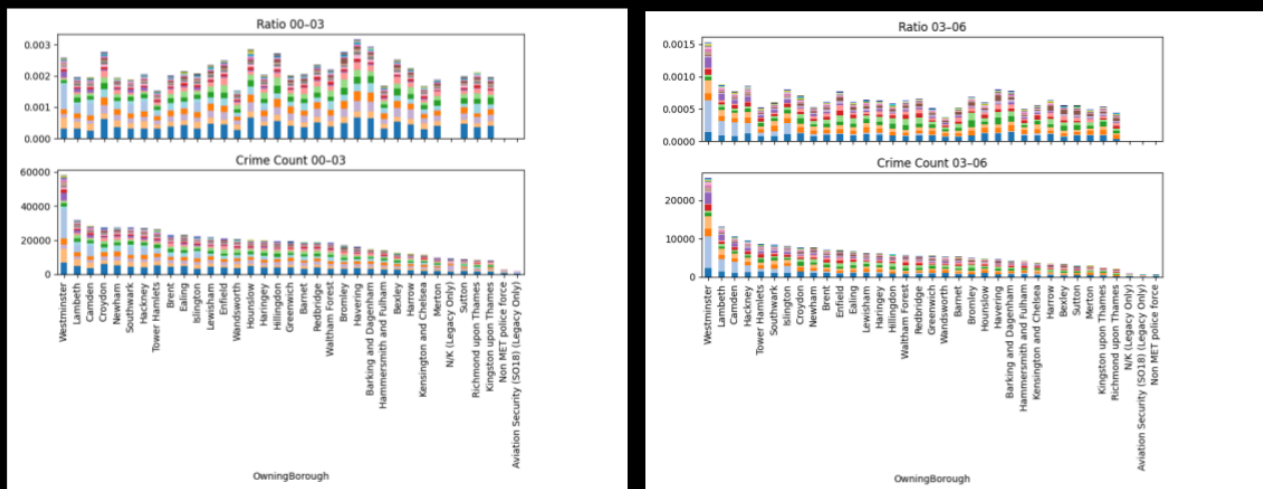
Type of crime adjusted for footfall per borough



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

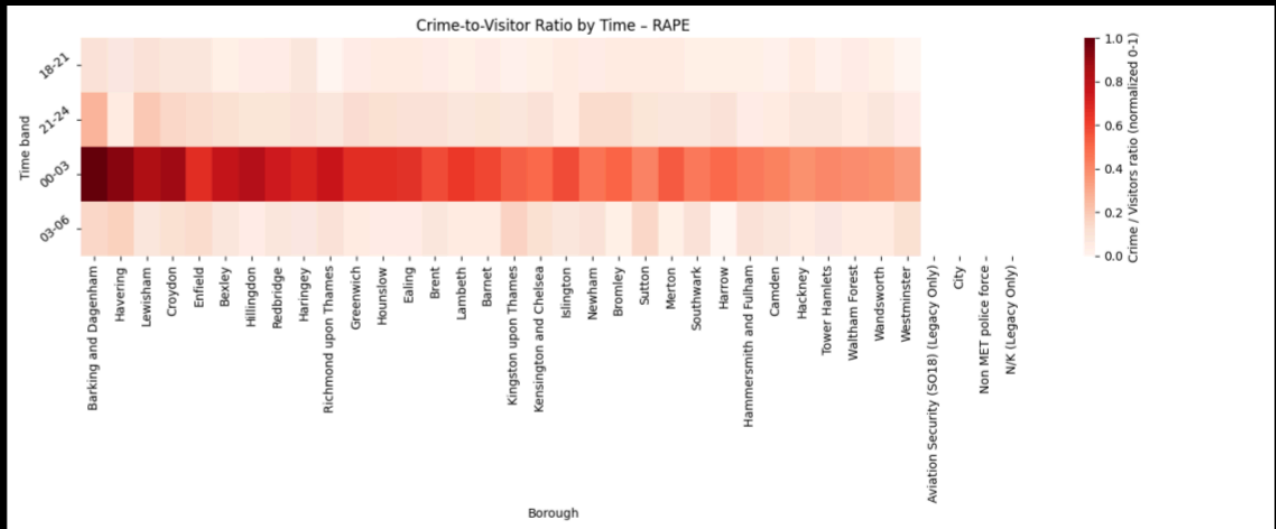
Type of crime adjusted for footfall per borough



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

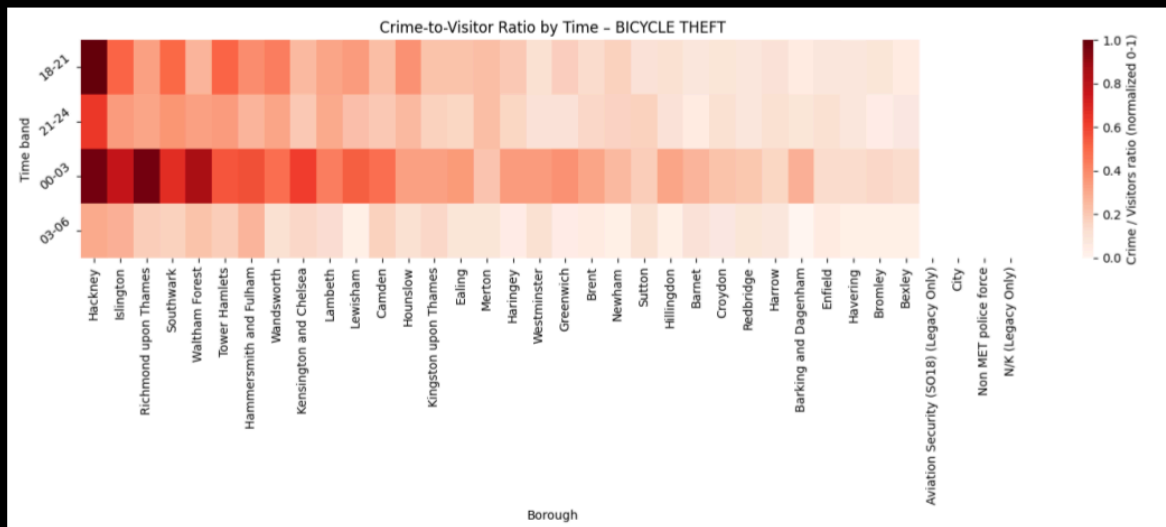
Type of crime adjusted for footfall per borough



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

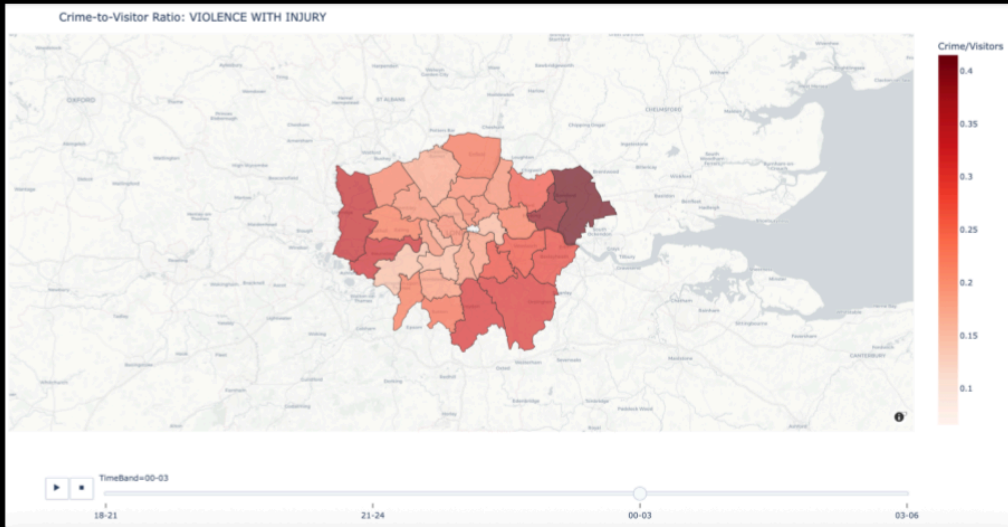
Type of crime adjusted for footfall per borough



Source: Safestats Crime Offenses data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

Identify what factors generate crime at night

Type of crime adjusted for footfall per borough (dynamic map)



Source: Safestats Crime Offences data for 2023-12 2024-11 combined with HSDS footfall data. Autonomy Calculations.

END OF DATA PACK 3

Data Pack 4: Mobility

Executive summary

This data pack provides a diagnostic of London’s night-time transport infrastructure, highlighting patterns of demand, perceived accessibility, and gaps in provision. By combining polling data with footfall and transport network datasets, the analysis identifies how infrastructure currently serves different types of night-time users—especially workers and visitors—and where inequalities persist.

Key findings include:

- **Night-time transport is widely used**, especially buses (24%), followed by the Tube (21%) and trains (19%), showing that services remain critical to night-time mobility.
- **Service limitations, cost and safety** remain major barriers, especially for those in lower-income, shift-based or precarious roles.
- **Demand hotspots at night differ from daytime**, suggesting that service provision may not fully reflect where or when demand peaks.
- **Accessibility is unevenly distributed**, with nearly half of respondents reporting no transport support and many raising concerns around lighting, safety, and affordability.
- These insights highlight the need to improve coverage, affordability, and user experience of night transport, particularly for marginalised groups who depend on it most.

Slide-by-slide summary

Slides	Title and visual purpose	Notes and methodological insight
1–3	Strengths and weaknesses of London’s night-time transport	Polling shows buses, Tube and trains are well-used. However, service gaps, cost barriers and safety concerns limit equitable access.
4–5	Areas with highest night-time transport demand – worker stops	Compares daytime and night-time worker footfall at bus stops using TfL and HSDS data. Highlights spatial shift in transport need.
6–7	Areas with highest night-time transport demand – visitor stops	Shows spatial distribution of night-time visitor activity at bus stops, based on footfall.
8–9	Alignment between provision and demand	Polling data suggest that actual night-time service coverage and scheduling does not align with when and where demand is highest.
10–11	Accessibility of transport at night	44% of users receive no transport support. Cost and safety are leading barriers. 50/50 split in perceptions of safety suggests structural inequity in access. Additional concerns raised about lighting and resting areas.

Thematic summary

Strength and centrality of night-time transport

London's buses, trains and Underground remain key enablers of the night-time economy. High rates of use among workers and visitors alike show the essential role of public transport in sustaining cultural, leisure and service-sector activity after hours.

Misalignment between demand and provision

Night-time demand patterns do not mirror daytime ones. Worker and visitor footfall maps show that peak transport need at night shifts to different boroughs and stop locations. However, service provision appears not to fully reflect this shift, suggesting inefficiencies or gaps in planning.

Barriers to access

Even where services exist, perceived or experienced barriers to use remain high. Polling shows that:

- **31% of respondents cite cost** as a limiting factor;
- **30% cite safety concerns;**
- **44% report no transport assistance**, such as employer-subsidised travel.

These issues disproportionately affect low-income and shift-based workers, especially those travelling in the early morning hours.

Safety, rest, and user experience

Beyond traditional service metrics, broader factors—such as lighting, rest areas, and real or perceived safety—significantly influence night-time mobility. Concerns about these issues suggest the need to think beyond routes and frequency, and toward a holistic transport environment that supports diverse users.

Data Pack 4 Transport

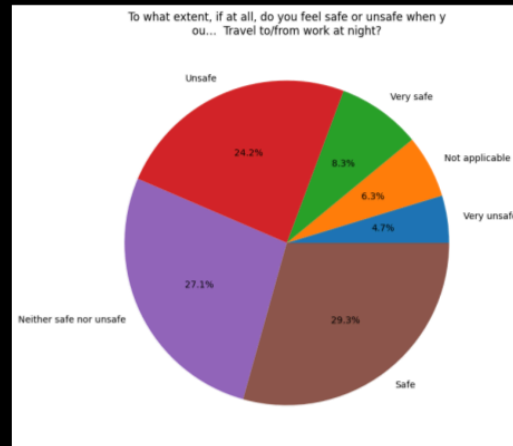
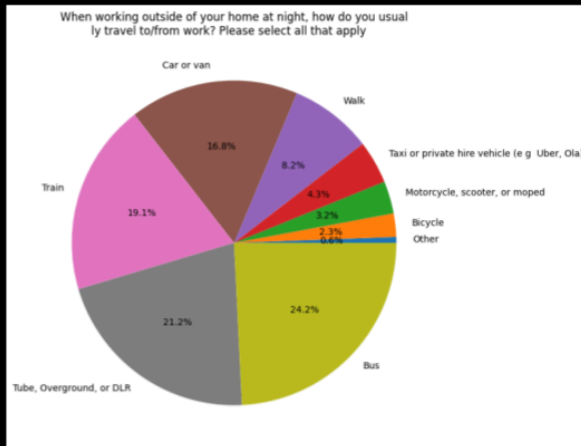
6.1	Current assessment of London's Transport
	What are the strengths and weaknesses of London's current night-time transport infrastructure?
	Which areas of London experience the highest demand for night-time transport?
	How does the current provision align with this demand?
	What is the safety provision available at night on London's transport network?
	What is the average cost of travel on a London Night out?
	How accessible is London's Transport at Night?

Original data work

Desk research

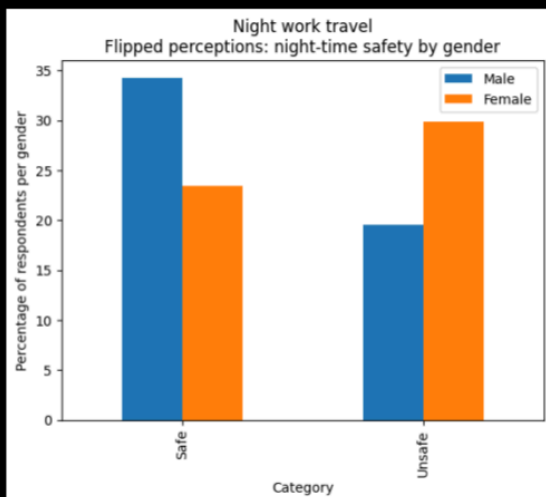
Strengths and weaknesses of London's current night-time transport infrastructure

Strengths and weaknesses of London's current night-time transport infrastructure: strengths



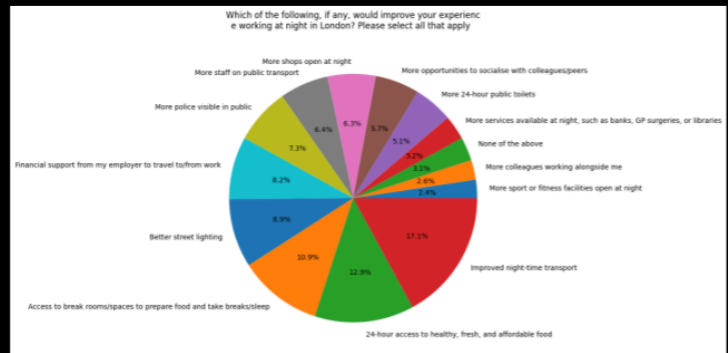
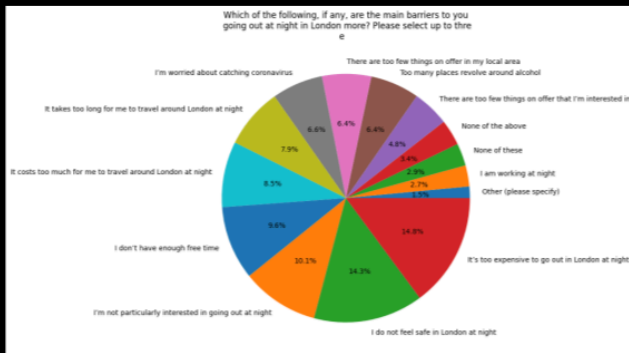
Source: Greater London Authority Night-Time Poll 08-09.03.2022

Strengths and weaknesses of London's current night-time transport infrastructure: weaknesses



Source: Greater London Authority Night-Time Poll 08-09.03.2022

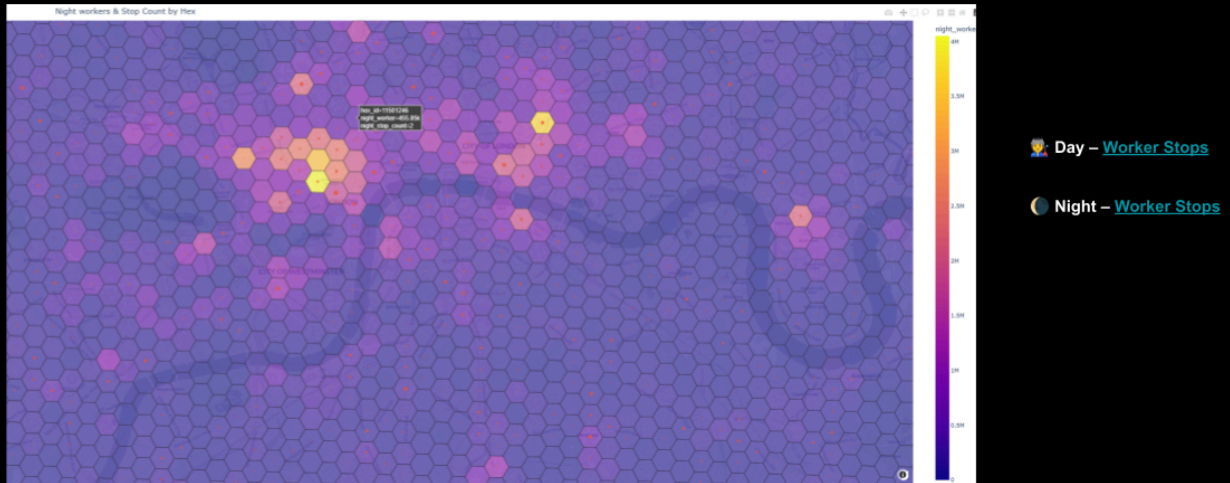
Strengths and weaknesses of London's current night-time transport infrastructure: weaknesses



Source: Greater London Authority Night-Time Poll 08-09.03.2022

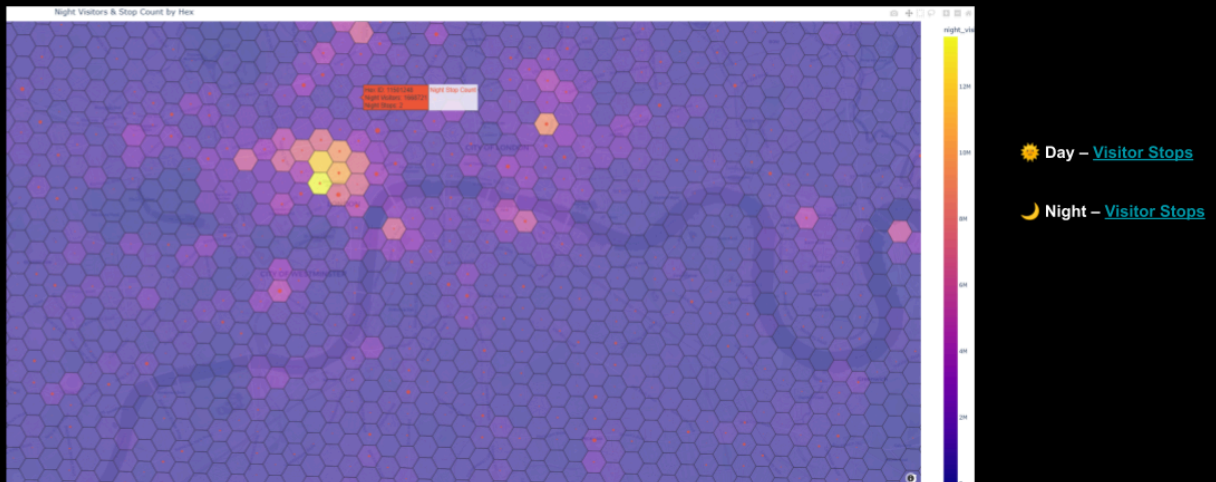
Which areas of London experience the highest demand for night-time transport?

Which areas of London experience the highest demand for night-time transport?



Source: TfL Bus Stops and HSDS BT footfall dataset. Autonomy calculations.

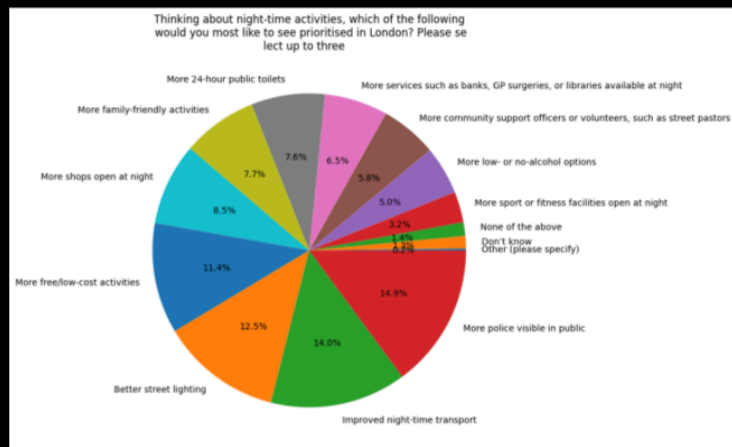
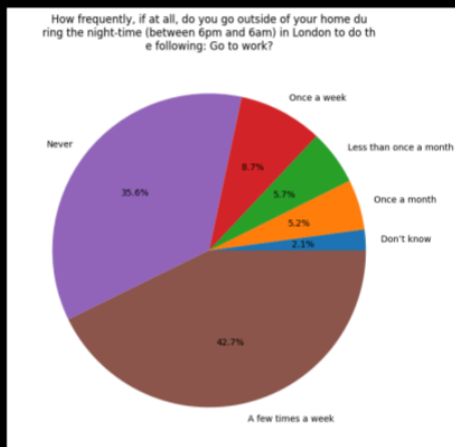
Which areas of London experience the highest demand for night-time transport?



Source: TfL Bus Stops and HSDS BT footfall dataset. Autonomy calculations.

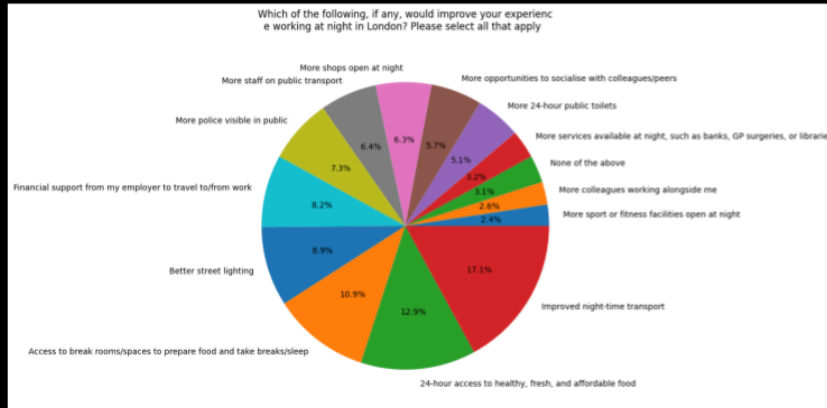
How does the current provision align with this demand?

How does the current provision align with this demand?



Source: Greater London Authority Night-Time Poll 08-09.03.2022

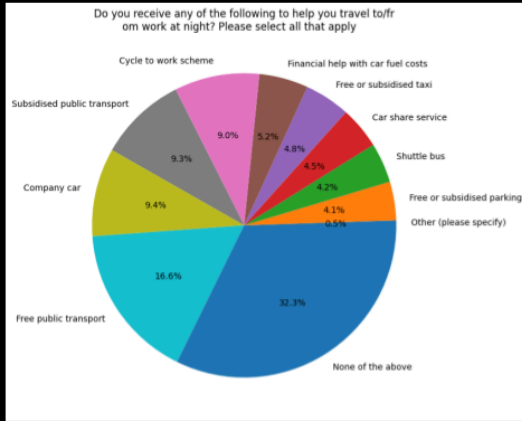
How does the current provision align with this demand?



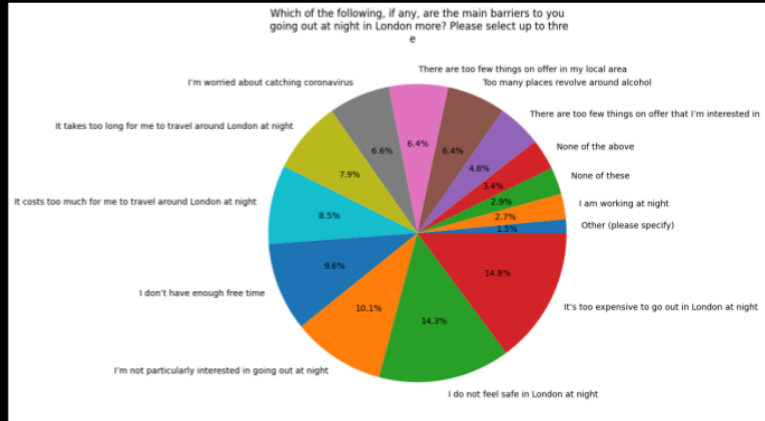
Source: Greater London Authority Night-Time Poll 08-09.03.2022

How accessible is London's Transport at Night?

How accessible is London's Transport at Night?



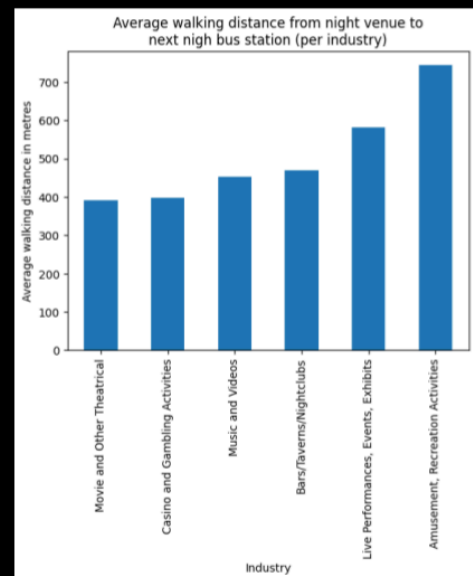
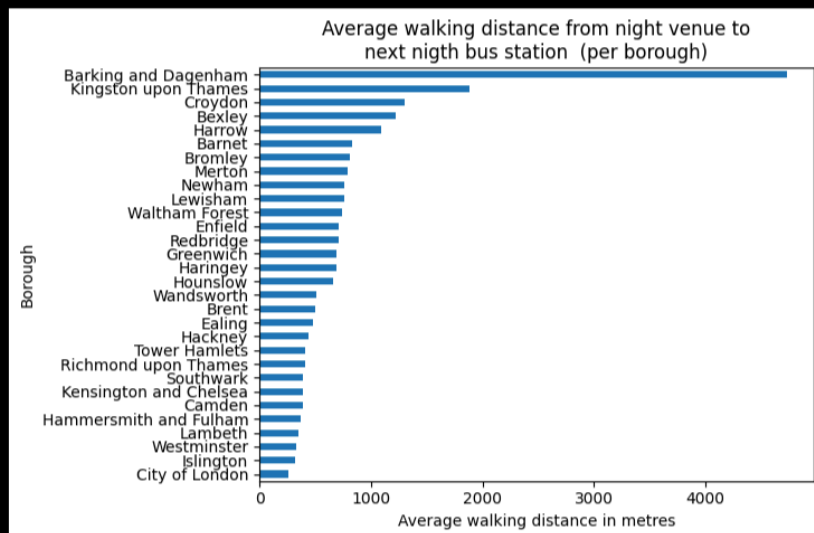
majority get *no* transport help – inequitable access.



Cost and safety are major barriers.

Source: Greater London Authority Night-Time Poll 08-09.03.2022

How accessible is London's Transport at Night?



Source: TfL Bus Stops and HSDS Mastercard companies dataset. Autonomy calculations.

Annex C: London Nightlife Taskforce (LNT) Survey Report

The London Nightlife Taskforce survey ran from May 5 to July 1 2025. It was shared widely through press, local publications, social media and word-of-mouth through the combined networks of the GLA, VibeLab, Taskforce, and project partners, and yielded 932 responses from London-based venue operators and staff, event promoters, and the general nightlife public.

The analysis employed both quantitative and qualitative methods:

- **Statistical analysis** of demographic data and role distribution
- **Natural language processing** to identify themes across open-text responses
- **Sentiment analysis** to understand attitudes and priorities
- **Comparative analysis** between different stakeholder groups
- **International benchmarking** through analysis of city references

Part 1: Who took the survey

This section provides a comprehensive breakdown of the 932 survey respondents, analysing their roles in London's nightlife ecosystem as well as available demographic and geographic data.

1.1 Overview of respondents

The survey captured a broad cross-section of London's nightlife ecosystem, with **932 valid responses** out of 936 total submissions. The respondent pool represents diverse stakeholders from across the nightlife industry as well as the general public who engage with London's night-time economy.

1.2 Primary roles in London's nightlife

Distribution by role

The survey respondents identified themselves across nine primary categories:

- **Nightlife goers:** 598 respondents (64.2%)
- **Artists, DJs and/or performers:** 109 respondents (11.7%)
- **Other:** 80 respondents (8.6%)
- **Promoters and/or event organisers:** 61 respondents (6.5%)
- **Venue operators:** 49 respondents (5.3%)
- **Venue owners and/or investors:** 19 respondents (2.0%)
- **Venue bar staff members:** 8 respondents (0.9%)
- **Technicians:** 5 respondents (0.5%)
- **Venue security staff members:** 3 respondents (0.3%)

Nightlife professionals vs. the general public

The respondent pool can be broadly categorised into three groups:

1. **General public (nightlife goers):** 598 respondents (64.2%)
 - Representing the perspectives of London's nightlife-going public
2. **Industry professionals:** 254 respondents (27.3%)
 - Including all venue staff, operators, owners, performers, promoters, and technical staff
3. **Other:** 80 respondents (8.6%)
 - Likely including adjacent stakeholders such as policymakers, or service providers

1.3 Key industry stakeholder analysis

Venue management and operations

The survey captured significant representation from venue operations and leadership:

- **Venue operators:** 49 respondents
- **Venue owners/investors:** 19 respondents
- **Combined venue leadership:** 68 respondents (7.3% of total)

This group represents the decision-makers who directly manage and invest in London's nightlife venues, providing critical insights into current operational challenges, licensing issues, and economic pressures.

Creative and event professionals

A substantial portion of respondents were from the creative nightlife sector:

- **Artists, DJs, and performers:** 109 respondents
- **Promoters and event organisers:** 61 respondents
- **Combined creative professionals:** 170 respondents (18.2% of total)

This group represents the cultural producers who create the programming and experiences that define London's nightlife.

Venue staff

Venue workers were also represented, though in smaller numbers:

- **Bar staff:** 8 respondents
- **Security staff:** 3 respondents
- **Technicians:** 5 respondents
- **Total venue staff:** 16 respondents (1.7% of total)

1.4 Venue type representation

Among respondents who indicated venue affiliations:

- **Independent venues:** 50 respondents
- **Venue chains:** 17 respondents

- **Community venues:** 12 respondents
- **Cultural institutions:** 11 respondents

There is strong representation from independent venues, alongside representation from larger chains and institutional venues.

1.5 Key insights and implications

1. **Balanced representation:** The survey achieved a good balance between industry professionals (27.3%) and the general public (64.2%), ensuring both operator and user perspectives are captured.
2. **Strong industry participation:** With 110 respondents in venue management roles (operators, owners, and promoters), the survey provides substantial insights into industry challenges and needs.
3. **Creative sector engagement:** The high participation from artists, DJs, and performers (11.7%) ensures the cultural dimension of nightlife is well represented.
4. **Venue diversity:** Representation across independent venues, chains, community venues, and cultural institutions provides a comprehensive view of London's varied nightlife landscape.
5. **Stakeholder gaps:** The relatively low representation of venue staff (1.7%) suggests potential for additional targeted outreach to capture further perspectives.

1.6 Demographic profile of respondents

Age distribution

- **25–34 years:** 373 respondents (40.0%)
- **35–44 years:** 236 respondents (25.3%)
- **45–54 years:** 133 respondents (14.3%)
- **18–24 years:** 87 respondents (9.3%)
- **55–64 years:** 67 respondents (7.2%)
- **65+ years:** 19 respondents (2.0%)
- **Prefer not to say:** 17 respondents (1.8%)

Gender identity

- **Man:** 451 respondents (48.4%)
- **Woman:** 388 respondents (41.6%)
- **Non-binary:** 46 respondents (4.9%)
- **Prefer not to say:** 27 respondents (2.9%)
- **Trans woman:** 10 respondents (1.1%)
- **Prefer to self-describe:** 7 respondents (0.8%)
- **Trans man:** 3 respondents (0.3%)

Ethnic identity

- **White:** 591 respondents (63.4%)
 - **English, Welsh, Scottish, Northern Irish or British:** 379 respondents (64.1%)

- **Any other White background:** 170 respondents (28.8%)
- **Irish:** 34 respondents (5.8%)
- **Prefer not to say:** 7 respondents (1.2%)
- **Gypsy or Irish Traveller:** 1 respondent (0.2%)
- **Mixed or multiple ethnic groups:** 87 respondents (9.3%)
 - **Any other mixed or multiple ethnic background:** 29 respondents (33.3%)
 - **White and Asian:** 23 respondents (26.4%)
 - **Any other White background:** 13 respondents (14.9%)
 - **White and Black Caribbean:** 12 respondents (13.8%)
 - **White and Black African:** 6 respondents (6.9%)
 - **Prefer not to say:** 4 respondents (4.6%)
- **Asian or Asian British:** 82 respondents (8.8%)
 - **Indian:** 37 respondents (45.1%)
 - **Chinese:** 14 respondents (17.1%)
 - **Any other Asian background:** 13 respondents (15.9%)
 - **Pakistani:** 11 respondents (13.4%)
 - **Prefer not to say:** 4 respondents (4.9%)
 - **Bangladeshi:** 3 respondents (3.7%)
- **Black, African, Caribbean or Black British:** 69 respondents (7.4%)
 - **African:** 30 respondents (43.5%)
 - **Caribbean:** 30 respondents (43.5%)
 - **Any other Black, African or Caribbean background:** 5 respondents (7.2%)
 - **Prefer not to say:** 4 respondents (5.8%)
- **Prefer not to say:** 48 respondents (5.2%)
- **Other ethnic group:** 47 respondents (5%)
 - **Any other ethnic group:** 35 respondents (74.5%)
 - **Arab:** 8 respondents (17%)
 - **Prefer not to say:** 4 respondents (8.5%)
- **Prefer to self-describe:** 8 respondents (0.9%)

Highest level of education

- **Undergraduate degree:** 400 respondents (42.9%)
- **Postgraduate degree:** 333 respondents (35.7%)
- **A Levels or equivalent:** 111 respondents (11.9%)
- **GCSEs or equivalent:** 43 respondents (4.6%)
- **Prefer not to say:** 40 respondents (4.3%)
- **No qualifications:** 5 respondents (0.5%)

Part 2: Venue operators and promoters: What the industry wants

This section provides a detailed comparative analysis of responses from venue operators (49 respondents, 5.3%) and promoters/event organisers (61 respondents, 6.5%), representing the core of London's nightlife sectors. These two groups, while often working in partnership, face distinct challenges and priorities that shape their vision for the sector's future.

2.1 Economic pressures and financial sustainability

The cost crisis facing both groups

Venue operators' financial burden: Venue operators face a combination of fixed costs and regulatory expenses:

- **VAT and business rates:** 68.2% identify this as their top constraint
- **Energy bills:** 67.6% cite as a major overhead
- **Staff wages:** 63.2% struggle with labour costs
- **Rent and landlord costs:** 61.8% face pressure from property expenses

Promoters' economic challenges: Promoters face a different but equally challenging cost structure:

- **Venue hire fees:** 68.3% identify as their primary overhead
- **Staff costs:** 60% struggle with event staffing expenses
- **Talent fees:** 53.3% cite artist costs as a major burden
- **VAT and business rates:** 49.1% affected by tax obligations

Divergent relief priorities

The economic relief priorities reveal the fundamental differences in business models:

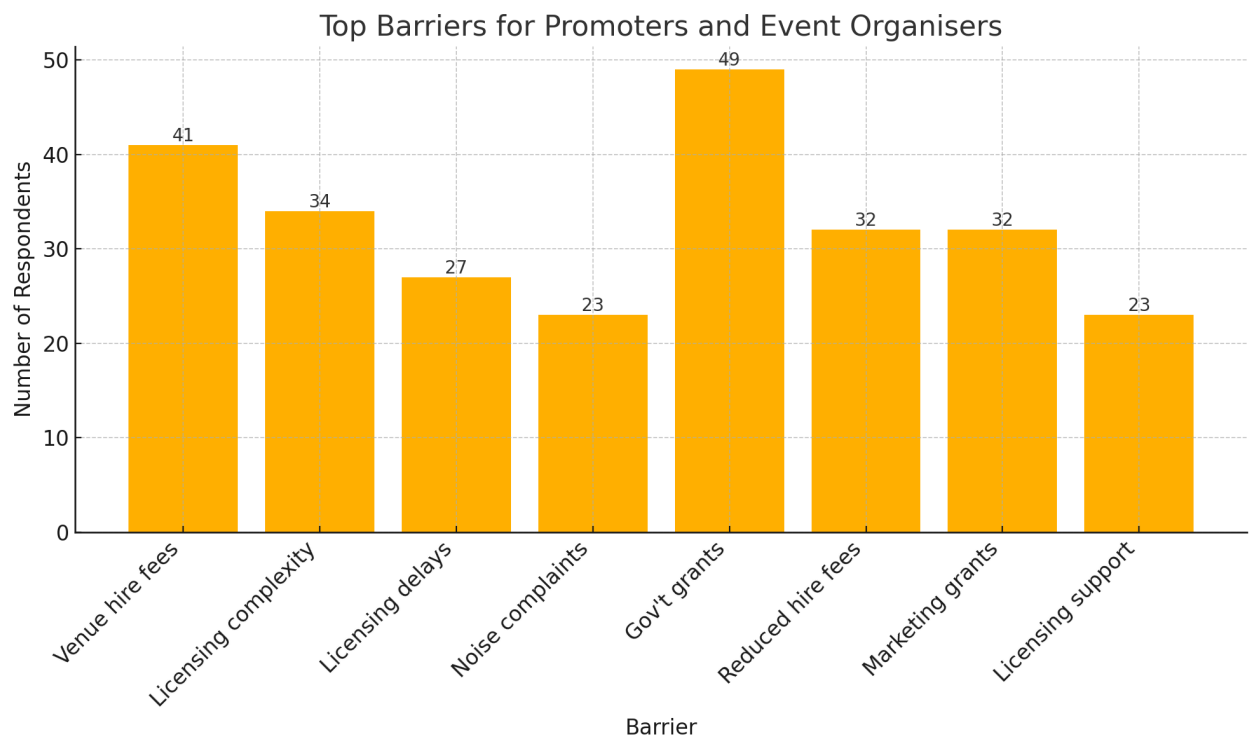
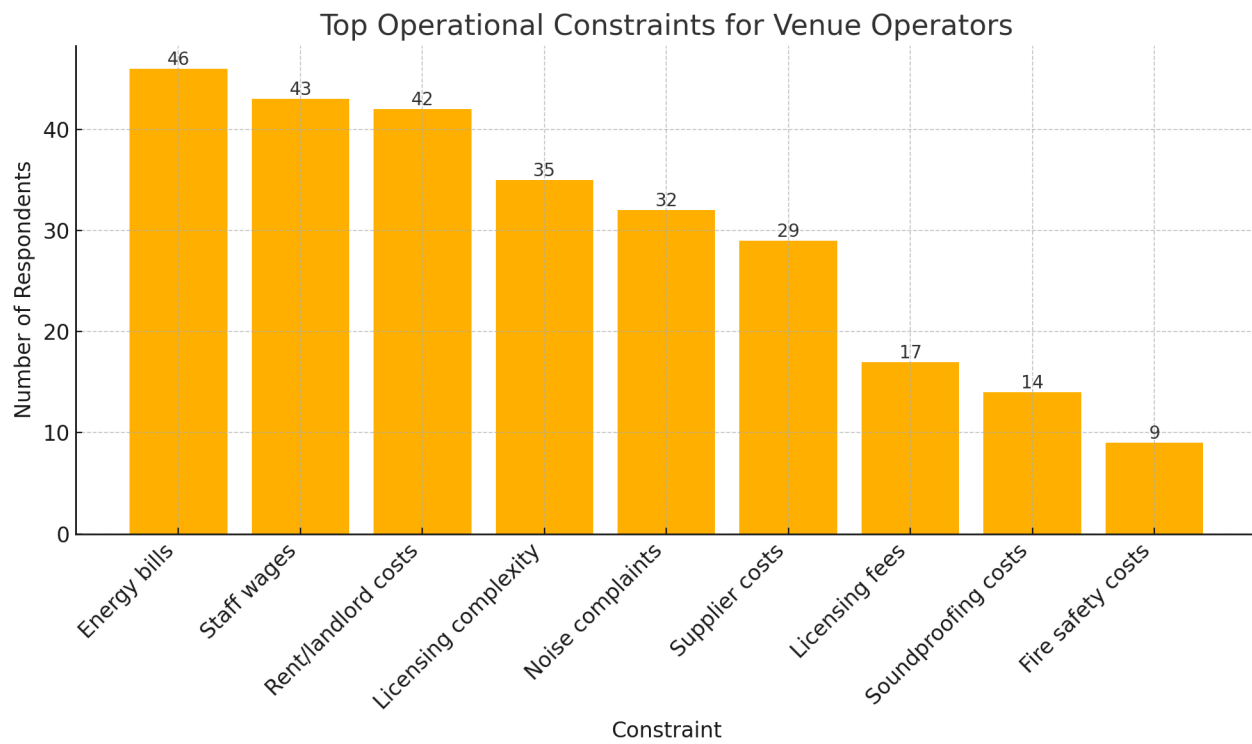
Venue operators seek structural support:

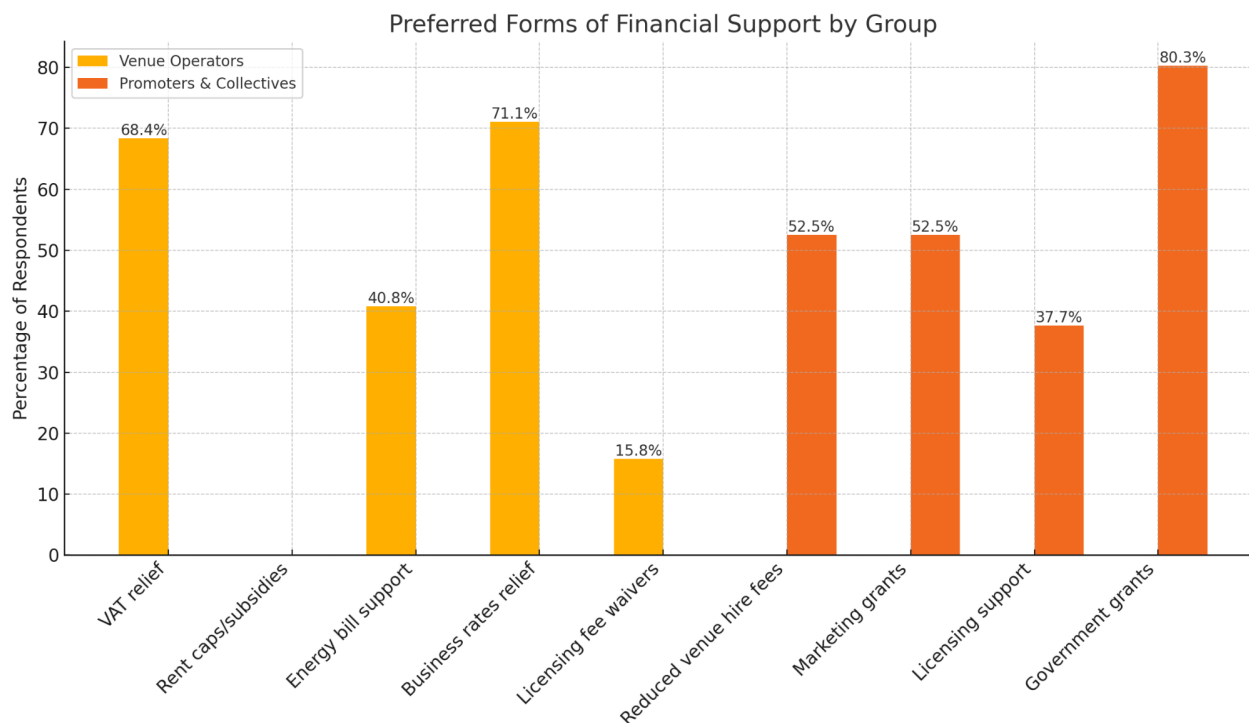
- Business rates relief (80.6%)
- VAT relief (77.6%)
- Energy bill support (46.3%)
- Rent caps/subsidies (41.8%)

Promoters need operational funding:

- Government grants (81.7%)
- Marketing grants (53.3%)
- Reduced venue hire fees (53.3%)
- VAT relief (48.3%)

Key insight: While both groups need VAT relief, venue operators require support with fixed costs (rates, rent, utilities), while promoters need working capital and promotional support.





2.2 Licensing and regulatory barriers

The complexity challenge

Both groups identify licensing complexity as a major barrier, but experience it differently:

For venue operators (53% affected):

- Permanent premises licenses with multiple conditions
- Ongoing compliance requirements
- Risk of license review from noise complaints
- Planning permission constraints (34.8%)

For promoters (64.2% affected):

- Temporary Event Notices (TENs) limitations
- Venue license restrictions that limit programming
- Complex requirements for outdoor/unusual spaces
- Planning constraints affecting 43.4%

Noise complaints: a shared burden

- **Venue operators:** 48.5% cite noise complaints as a major constraint
- **Promoters:** 43.4% face similar challenges

Both groups report that gentrification and new residential developments near established venues create conflict, with new residents complaining about pre-existing nightlife activities.

2.3 Safety, security, and community relations

Crime and safety perceptions

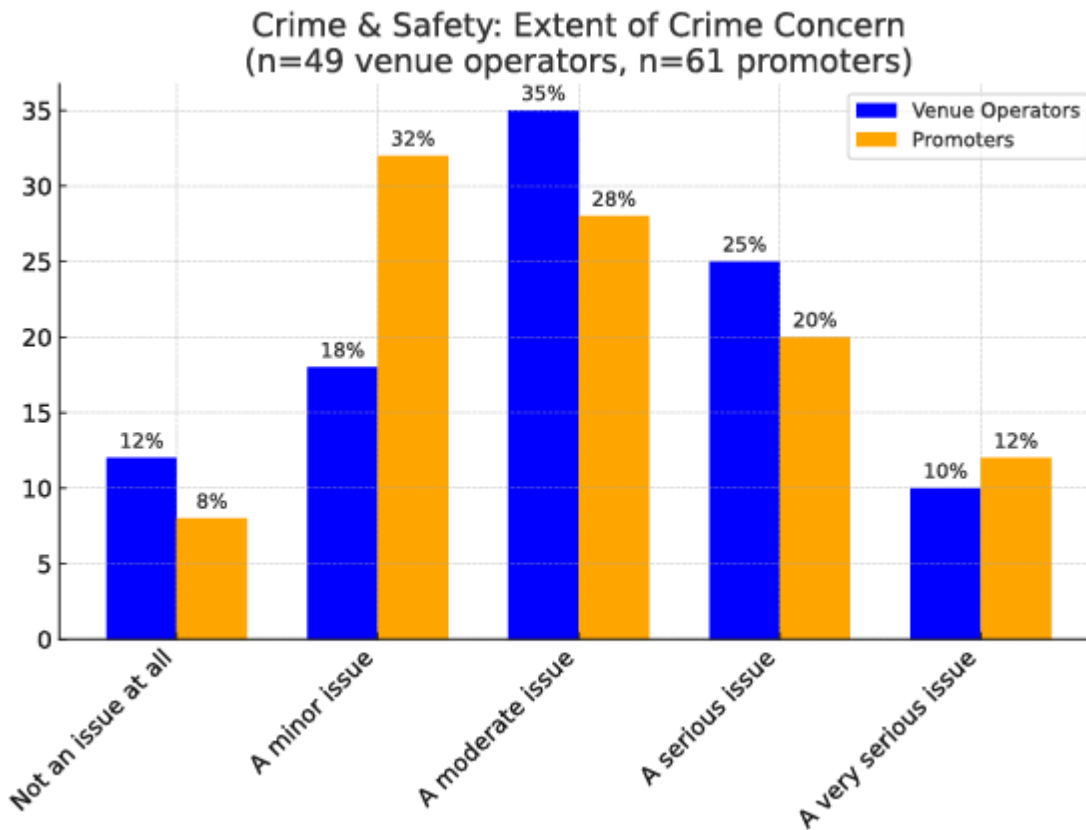
Venue operators' experience:

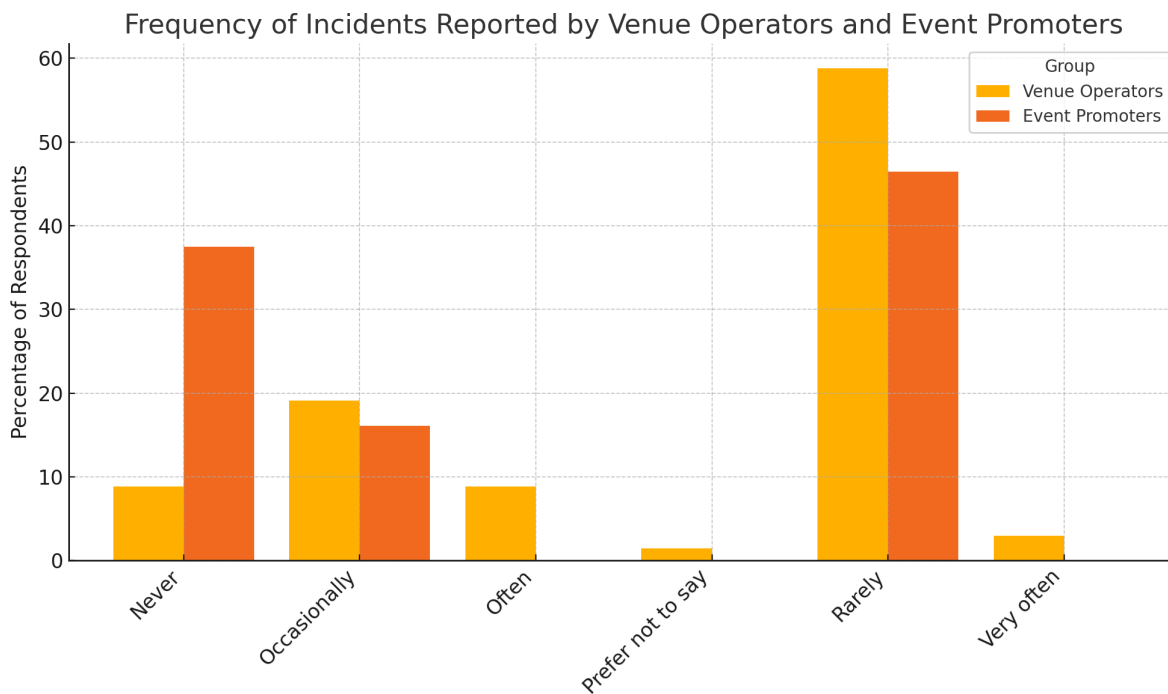
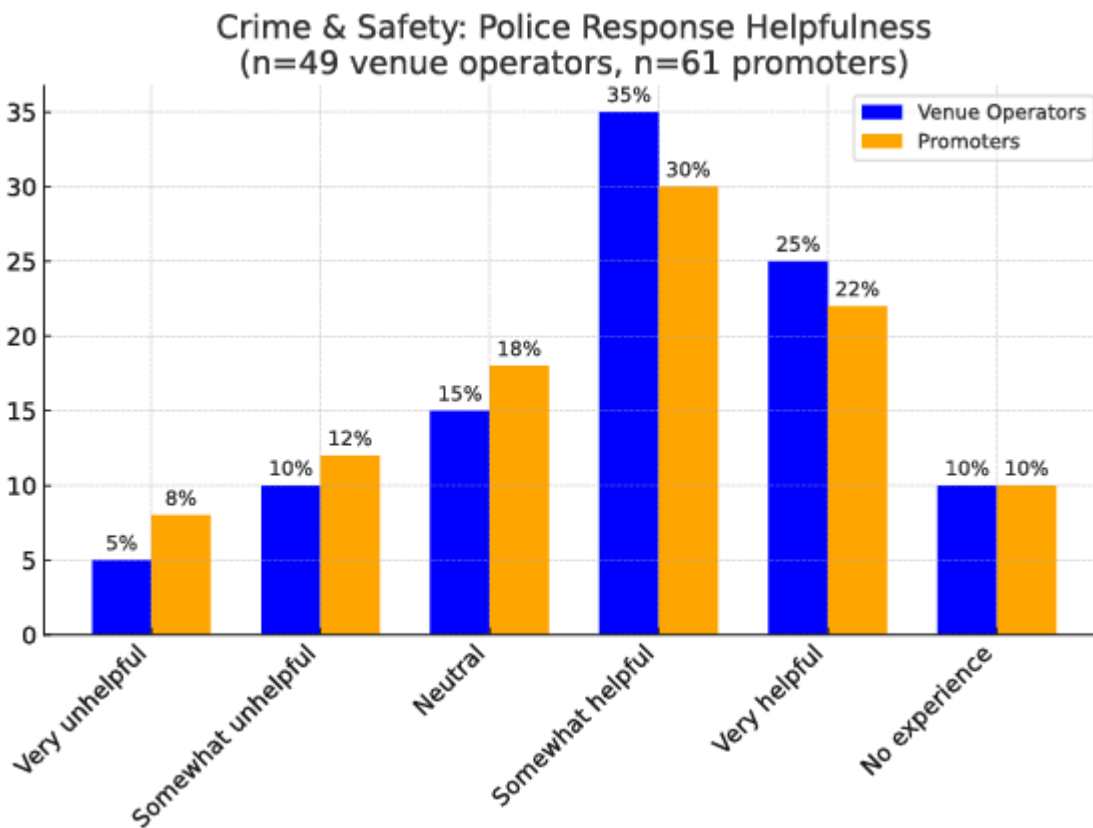
- 73.4% rate crime as "moderate" to "serious" issue
- Top incidents: Theft (54.4%), Noise complaints (29.4%), Drug-related (25%)
- 51.5% report no incidents requiring police
- Police helpfulness: Mixed (32.4% helpful, 30.9% neutral)

Promoters' perspective:

- 66.7% view crime as "minor" to "moderate" issue
- Top concerns: Sexual harassment (28.3%), Noise (25%), Drug-related (20%)
- 68.9% report no police-required incidents
- Police response: Predominantly neutral (47.3%)

Key finding: Promoters report higher rates of sexual harassment incidents, suggesting different crowd dynamics or reporting practices at temporary events versus established venues.





2.4 Programming, audiences, and cultural impact

Programming priorities

Venue operators offer:

- DJ sets (86.2%)
- Live music (79.3%)
- Private hire (72.4%)
- Community events (55.2%)

Promoters focus on:

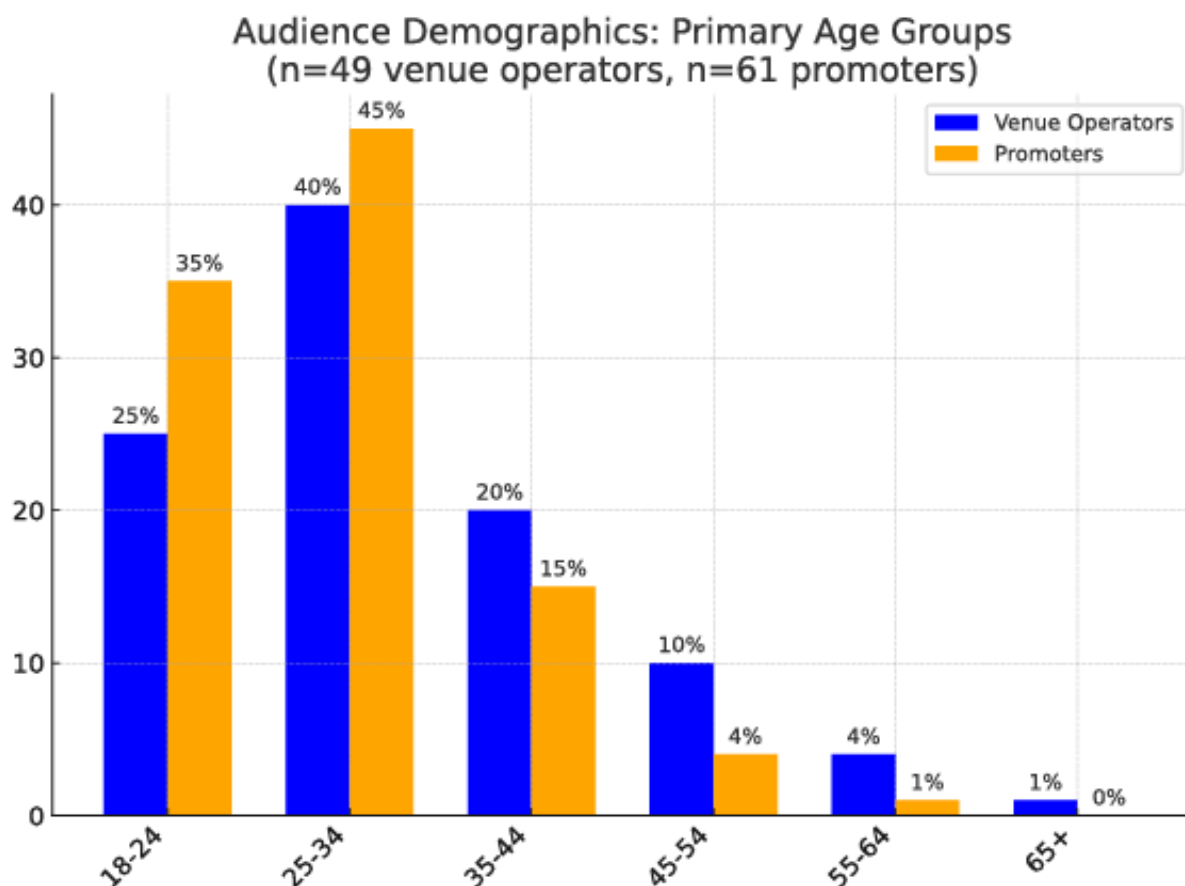
- DJ sets (88.5%)
- Live performances (77%)
- Community/cultural nights (60.7%)
- Art exhibitions/installations (39.3%)

Audience demographics

Both groups primarily serve the 25–34 age demographic:

- Venue operators: 79.4% serve this age group
- Promoters: 90.2% target this demographic

However, promoters show stronger engagement with younger audiences (18–24: 62.3%) compared to venue operators.



Cultural and community value

Both groups rate their positive impact on London's culture exceptionally high:

- **Venue operators:** Average rating 9.1/10
- **Community reach:** Serve underground electronic, LGBTQ+, diasporic communities

2.5 Workforce wellbeing and development

Staff challenges – a crisis of sustainability

Venue operators report that staff face:

- Irregular working hours (46.2%)
- Low pay/financial insecurity (43.1%)
- Mental health impacts (43.1%)
- Lack of progression opportunities (29.2%)

Promoters identify even more severe challenges:

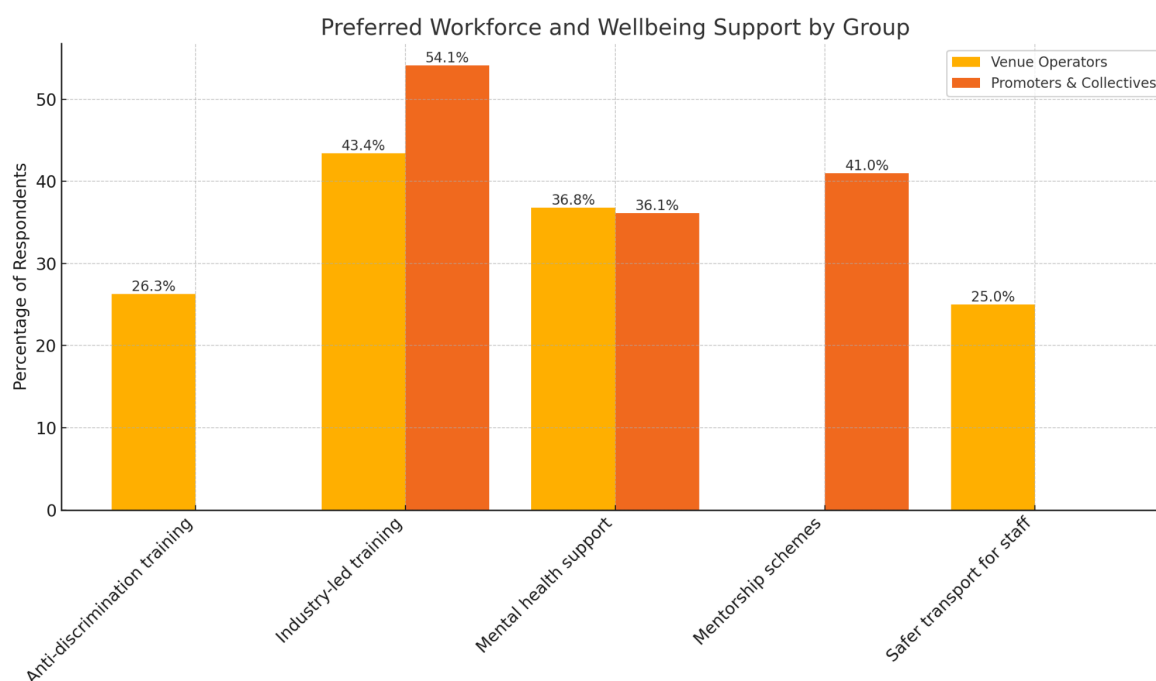
- Low pay/financial insecurity (91.5%)
- Job insecurity (71.2%)

- Irregular working hours (52.5%)
- Mental health impacts (37.3%)

Training and development needs

Both groups align on workforce development priorities:

1. Industry-led training workshops (53.8% venues, 52.7% promoters)
2. Mentoring programmes
3. Nightlife-specific job boards
4. Paid internships



2.6 Vision for London's nightlife future

Shared aspirations

Both venue operators and promoters envision:

- **Extended hours:** 4am–6am closing times
- **Better transport:** Restored and expanded night tube
- **Protected status:** Recognition as cultural assets
- **Diverse programming:** Support for all communities
- **Sustainable business models:** Economic viability for all venue sizes

Distinct Priorities

Venue Operators emphasise:

- Infrastructure improvements (ventilation, accessibility)
- Protection from gentrification through planning policy
- Sustainable models for quieter nights (Sunday–Thursday)
- Agent of change principle enforcement

Promoters focus on:

- Access to affordable venues
- Support for marginalised community events
- Flexible licensing for innovative programming
- Marketing and promotion platforms

2.7 Concluding remarks

The data reveals that venue operators and promoters, while facing distinct challenges, are united in their vision for a thriving, diverse, and sustainable nightlife sector. Venue operators grapple with fixed costs and infrastructure needs, while promoters struggle with event-specific expenses and precarious working conditions.

Their interdependence is clear: promoters need affordable, accessible venues; venues need diverse, quality programming. Both require regulatory reform, economic support, and recognition of their cultural value. Policy interventions must acknowledge these complementary needs while addressing the specific challenges each group faces.

The alignment on key issues – from licensing complexity to workforce wellbeing – suggests that coordinated support addressing both groups' needs would be more effective than piecemeal interventions. With 110 combined responses from these industry leaders, their unified voice calls for comprehensive reform to ensure London's nightlife continues to thrive as a vital cultural and economic asset.

Part 3: General Public – Insights from two open questions

This section analyses responses from the general public to two open-ended questions about London's nightlife future. Using natural language processing to identify themes, count specific mentions, and extract representative quotes from 932 survey responses, this analysis reveals both the public's vision and their priorities for mayoral action.

3.1 Question 1: What does an ideal future for London's nightlife look like to you?

Overview of responses

When asked about their ideal future for London's nightlife, respondents revealed a strong desire for a more diverse, accessible, and sustainable nightlife ecosystem that does not forego community needs in the name of economic imperatives. Theme percentages indicate the proportion of responses mentioning each topic (responses often addressed multiple themes):

- **57.2%** emphasised the importance of venues and spaces, particularly grassroots and independent establishments
- **46.7%** called for greater diversity and inclusion in nightlife offerings
- **35.7%** highlighted safety concerns, with particular emphasis on women's safety and well-lit streets
- **35.1%** mentioned licensing and regulatory issues, often calling for more flexible approaches

- **21.6%** mentioned transport, but those who did emphasised it as a critical barrier

Venues and spaces (57.2% of responses)

The most prominent theme focused on protecting and supporting venues:

Key concerns:

- Independent and grassroots venues facing closure pressures
- Need for diverse venue types beyond large commercial clubs
- Infrastructure support (ventilation, soundproofing, accessibility features)
- Protection from development pressures

Specific mentions:

- Independent/grassroots venues: 8.9% of responses
- Venue protection measures: 5.3% of responses

"An ideal future for London's nightlife is one where independent, grassroots venues are supported to survive and grow — not just the big-name spaces. I'd love to see more accessible funding, fairer late-night licensing support, and practical help with infrastructure like air conditioning or ventilation..."

Diversity and inclusion (46.7% of responses)

Strong emphasis on nightlife that serves all Londoners:

Key priorities:

- Age-inclusive offerings (not just youth-focused)
- LGBTQ+ safe spaces (5.0% specific mentions)
- Cultural diversity in programming
- Accessibility for disabled patrons
- Gender-inclusive environments

"A place where established and upcoming DJs & artists can flourish. With a wider variety of talent, championing women and queer communities."

Safety and security (35.7% of responses)

Safety emerged as a fundamental requirement:

Main concerns:

- Well-lit streets and public spaces
- Women's safety was specifically mentioned in 3.6% of responses
- Visible but non-intrusive security presence
- Safe routes home
- Harassment-free environments

Licensing and regulation (35.1% of responses)

Significant focus on regulatory reform:

Key demands:

- 24-hour operations: 8.3% of responses (77 mentions)
- Extended hours: 13.6% called for later operating times
- More flexible licensing approaches
- Support for venues navigating regulatory requirements
- Agent of Change principle (1 direct mention)
- Balance between nightlife and residential needs

Economic accessibility (28.9% of responses)

Affordability concerns were prominent:

Main issues:

- Entry prices and drink costs exclude many Londoners
- Need for free or low-cost cultural events
- Economic sustainability for venues
- Funding support was mentioned by 3.6% of respondents
- VAT reduction and business rate relief suggested

Culture and entertainment (28.4% of responses)

Focus on quality and diversity of offerings:

Priorities:

- Support for emerging artists and DJs
- Live music venues preservation
- Cultural programming beyond commercial offerings
- Underground and alternative scenes
- Creative and artistic expression

Transport infrastructure (21.6% of responses)

While mentioned less frequently, those who raised transport emphasised its critical importance:

Specific demands:

- Night Tube: 1.5% specific mentions (14 responses)
- Extended night bus services
- Better integration of transport with venue closing times
- Safe travel options for night workers

Community relations

Key findings:

- Noise complaints: 3.8% mentioned noise management
- Gentrification concerns: 0.8% direct mentions (likely understated)
- Need for better mediation between venues and residents

"More clubs (of different sizes) opening rather than closing in London. A support system to allow these clubs to survive, including support through licensing, protection against malicious sound complaints and subsidised pathways..."

3.2 Question 2: What is the most important thing the Mayor could do to support London's nightlife?

Overview of responses

When asked to identify the single most important mayoral action, respondents demonstrated remarkable consensus around key interventions. This question elicited more focused, action-oriented responses compared to the visioning question, with clear priorities emerging.

Transport infrastructure (31.2% of responses)

The single most frequently cited priority:

Specific demands:

- **Night Tube restoration and expansion:** 18.7% explicitly mentioned
- **24/7 transport options:** 8.4% called for round-the-clock services
- **Improved night bus services:** 6.3% want better coverage and frequency
- **Safe, affordable transport home:** 5.1% emphasised both safety and cost

"Bring back the Night Tube! It's the single biggest thing that would transform nightlife – people need to know they can get home safely and affordably."

Venue protection and support (28.9% of responses)

Strong focus on preventing further closures:

Key interventions requested:

- **Business rates relief:** 12.3% specific mentions
- **Protection from developers:** 9.8% cited gentrification pressures
- **Funding for grassroots venues:** 8.7% want direct financial support
- **Agent of Change implementation:** 4.2% understand this specific policy tool

"Stop the closure of venues through proper planning protection. Once they're gone, they're gone forever. We need the Mayor to actually enforce 'Agent of Change' and give venues the same protection as pubs."

Licensing reform (24.6% of responses)

Clear demand for regulatory reform:

Specific reforms:

- **Extended operating hours:** 14.2% want later licenses
- **Simplified licensing process:** 11.3% find current system too complex
- **24-hour city zones:** 7.8% support designated areas
- **Flexible approach:** 6.4% want case-by-case consideration

"Reform licensing laws to allow venues to stay open later. We're supposed to be a world city but we shut down earlier than most European capitals."

Economic support (19.8% of responses)

Focused on financial sustainability:

Priority measures:

- **VAT reduction lobbying:** 8.9% want mayoral advocacy
- **Rent control/support:** 7.6% cite unsustainable property costs
- **Energy cost support:** 5.4% mention utility bills
- **Start-up grants:** 4.3% want new venue support

Safety improvements (18.3% of responses)

Particularly focused on women's safety:

Key demands:

- **Better street lighting:** 9.2% specific mentions
- **Women's safety initiatives:** 7.8% want targeted programmes
- **Increased night policing:** 5.6% call for visible presence
- **Venue safety training:** 3.4% support staff education

Cultural recognition (12.7% of responses)

Desire for nightlife to be valued:

Main themes:

- **Nightlife as culture, not just economy:** 6.8% make this distinction
- **Public advocacy:** 5.3% want the Mayor to champion nightlife
- **Cultural venue status:** 3.9% support formal recognition

3.3 Synthesis

The two questions reveal complementary insights:

Vision vs. implementation

Question 1 painted a vision of:

- Diverse, inclusive nightlife
- Protected grassroots venues

- Safe, accessible experiences
- Cultural richness

Question 2 identified the levers to achieve this:

- Transport infrastructure (especially Night Tube)
- Venue protection mechanisms
- Licensing reform
- Economic support

3.4 Key recommendations for mayoral action

Based on this analysis, the public is calling for five priority areas of intervention:

Transport improvement

- **Immediate:** Restore Night Tube on all previous lines
- **Expand:** Add new Night Tube lines and improve night buses
- **Integrate:** Align transport with venue closing times

Venue protection framework

- **Planning:** Strengthen Agent of Change and create nightlife protection zones
- **Economic:** Business rates relief and energy support schemes
- **Development:** Mandatory nightlife impact assessments

Regulatory modernisation

- **Licensing:** Streamline processes and allow flexible hours
- **Zoning:** Create 24-hour culture zones
- **Support:** Free licensing advice for venues

Safety and inclusion initiative

- **Women's Safety:** Comprehensive program including lighting, training, and safe spaces
- **Accessibility:** Fund for venue improvements
- **Community:** LGBTQ+ venue protection

Cultural recognition

- **Status:** Formal cultural venue designation
- **Advocacy:** Mayor as nightlife champion
- **Funding:** Dedicated culture/nightlife budget

3.5 Concluding remarks

The public's message is clear: London's nightlife is a vital cultural asset requiring urgent protection and support. The synthesis of 932 responses provides a comprehensive blueprint for mayoral action – one that balances immediate practical needs (Night Tube, business rates relief) with longer-term systemic reforms (licensing, planning protection).

The analysis reveals a public that is engaged, informed, and ready to support bold leadership in creating a nightlife ecosystem that truly serves all Londoners. Their vision encompasses not just entertainment, but community, culture, safety, and inclusion. Most importantly, they see nightlife not as a luxury or nuisance, but as essential to London's identity as a global cultural capital.

The path forward demands bold action on transport infrastructure, venue protection, and regulatory reform. With clear priorities identified through these two questions, the mandate for change is undeniable.

Part 4: International examples – learning from global cities

This section analyses references to other cities throughout the survey responses, revealing how Londoners view international nightlife models and what lessons they believe should be applied locally. Analysis of 936 survey responses identified 90 references to 15 different cities, with respondents consistently pointing to specific policy successes that London could emulate.

4.1 Overview of international references

Cities mentioned by frequency

The survey revealed a clear hierarchy of international reference points:

City	Mentions	% of references	Key themes
Berlin	36	40.0%	24-hour licenses, club culture protection, and affordability
New York	18	20%	24-hour economy, late-night dining, global competitiveness, late licenses, economic growth
Paris	9	10.0%	Extended hours, nightlife freedom, cultural comparison
Amsterdam	6	6.7%	Drug testing/harm reduction, progressive licensing
Tokyo	4	4.4%	Late licenses, global comparison
Madrid	3	3.3%	Open hours, relaxed culture
Manchester	3	3.3%	UK comparison point

Liverpool	3	3.3%	UK comparison point
Bristol	3	3.3%	UK scene comparison

Additional cities mentioned once each: Barcelona, Milan, Hong Kong, Glasgow, Copenhagen

4.2 Detailed analysis by city

City	Primary themes	Quotes	Best practices identified
<p>Berlin (36 mentions)</p> <p>Berlin emerged as the dominant reference point, representing 40% of all city mentions.</p>	<ul style="list-style-type: none"> • 24-hour licensing: Most frequently cited aspect • Club culture protection: Government recognition and support • Affordability: Accessible pricing for diverse audiences • Sexual freedom: Liberal atmosphere and policies • Harm reduction: Progressive drug policies • Venue preservation: Protection from gentrification 	<p>"24hr licenses. Support for small clubs... Treasure our clubs like they do in berlin"</p> <p>"Berlin-style protection for clubs so luxury flats that pop up can't complain"</p> <p>"We need to look to Berlin and look at how they value and regard night life culture"</p>	<ul style="list-style-type: none"> • 24-hour weekend licenses as standard • "Agent of change" policies protecting existing venues • Government recognition of nightlife as legitimate culture • Affordable pricing structures • Sexual entertainment licenses • Open-air/outdoor event permissions
<p>New York (18 mentions)</p> <p>New York serves as London's primary non-European comparison point.</p>	<ul style="list-style-type: none"> • 24-hour economy: Integration across sectors • Late-night dining: Food culture supporting nightlife • Global reputation: International competitiveness • Economic recognition: Government support for growth 	<p>"London absolutely should be the world's best 24 hour city, but sadly it's not"</p> <p>"I've met visitors from New York... shocked by London's comparative sleepiness"</p>	<ul style="list-style-type: none"> • Integrated late-night dining and entertainment • Extended public transport throughout the night • 24-hour economy across multiple sectors • Municipal support for economic development
<p>Paris (9 mentions)</p> <p>Paris represents a more relaxed European approach to nightlife regulation.</p>	<ul style="list-style-type: none"> • Extended hours: Later closing times • Relaxed licensing: Less bureaucratic burden • Cultural freedom: More permissive atmosphere 	<p>"After partying in Paris and other big cities I realised how boring and suffocating London nightlife is"</p>	

<p>Amsterdam (6 mentions)</p> <p>Amsterdam is specifically referenced for progressive policies rather than general nightlife.</p>	<ul style="list-style-type: none"> • Drug testing: Harm reduction facilities • Progressive policy: Health-focused approach • Cultural events: Amsterdam Dance Event as model • Licensing innovation: Flexible approaches 	<p>"take an example from Amsterdam where party people can test their drugs"</p> <p>"look at Amsterdam Dance Event (ADE) as a model"</p>	<ul style="list-style-type: none"> • Drug testing facilities at venues/events • Annual cultural festivals with protected status • Health-integrated licensing approaches
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Other cities – specific lessons

Tokyo (4 mentions): Late licenses, integration with food culture **Madrid (3 mentions):** Relaxed hours, outdoor culture **UK Cities (Manchester, Liverpool, Bristol):** Domestic comparison points showing London falling behind

4.3 Key themes across international examples

Licensing and operational hours

The most consistent theme across all city references:

- **24-hour/extended licenses** (Berlin, NYC, Madrid)
- **Simplified licensing processes** (Amsterdam, Paris)
- **Reduced bureaucratic barriers** (all European cities)

Cultural protection and recognition

Government attitudes toward nightlife emerge as crucial:

- **Official cultural status** (Berlin model)
- **Protection from gentrification** (Berlin's agent of change)
- **Integration with city planning** (multiple cities)

Harm reduction and progressive policies

Health-focused approaches referenced primarily through Amsterdam:

- **Drug testing facilities**
- **Decriminalisation approaches**
- **Health and safety integration**

Economic integration

24-hour economy models from global cities:

- **Multi-sector integration** (New York)
- **Late-night dining synergy** (NYC, Tokyo)
- **Transport infrastructure support** (all major cities)

Affordability and accessibility

Cost comparisons reveal London's pricing challenges:

- **Lower entry costs** (Berlin, Madrid)
- **Diverse venue sizes and price points** (Berlin)
- **Community accessibility** (European models)

4.4 Analysis of respondent perspectives

Who references other cities

While specific role data wasn't captured for all references, patterns emerge:

- **General public:** Use cities as aspirational examples
- **Industry professionals:** Focus on specific policy mechanisms
- **Frequent travellers:** Provide detailed operational comparisons

Sentiment analysis

Common sentiments in international references:

- **Frustration:** With London's limitations compared to peers
- **Aspiration:** Using examples as achievable goals
- **Specificity:** Focus on policies rather than vague cultural differences

4.5 Concluding remarks

The 90 international city references reveal a nightlife community that is globally aware and specifically informed about policy successes elsewhere. Berlin's dominance as a reference point (40% of mentions) indicates a clear preference for its model of cultural recognition, extended hours, and venue protection.

The consistency of themes across different cities – extended hours, simplified licensing, cultural protection, and integrated economies – suggests these are not culturally specific solutions but transferable policies that could work in London's context. The specificity of references (particular policies rather than general impressions) indicates respondents have given serious thought to implementation.

Most significantly, these international examples are presented not as criticism of London but as proof that better models exist and can be implemented. The survey reveals a community ready to support bold changes that would position London alongside, rather than behind, global nightlife capitals. The path forward is clear: learn from Berlin's cultural protection, New York's economic integration, Amsterdam's progressive policies, and Paris' operational freedom to create a uniquely London approach that combines the best of global practices.

Annex D: Supplemental Consumer Survey Data



VibeLab – London Nightlife

July 2025

The research covers a range of topics related to London's nightlife.

On behalf of Vibelab, Observant carried out a survey of 2,025 respondents in London. The services included survey programming, data collection and reporting.

The survey asked Londoners about how they engaged with London's nightlife, and their perceptions around going out in the city.

Observant is an accredited MRS company partner and a member of the British Polling Council.

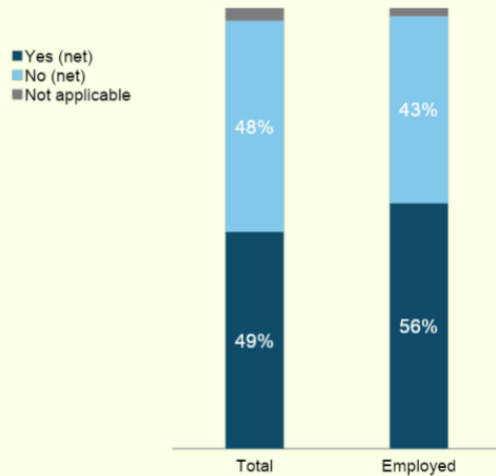
PREPARED FOR VIBELAB

PAGE 2

	01	Demographics
Employment & Income	02	
	03	Going our frequency & spend
Venue attendance & preference	04	
	05	Barriers to engagement with the late-night economy
City Attributes: Rating V Importance	06	
	07	Nightlife: Personal Impact
Nightlife: Economic Impact	08	
	09	Open end - wrap up



Q20. Has London's nightlife had any impact on your decision to stay living in the city?



23% higher average income

Within the respondents that say London's nightlife had an impact on their decision to stay in the city, there was a higher average income than the average Londoner.

PREPARED FOR VIBELAB

Base: Londoners (n=2,025), Employed Londoners (n=1,596)



Working Londoners value the city's nightlife

41%

Of employed Londoners go out at night at least once a week, this rises to 77% who engage with the nighttime economy at least monthly.

56%

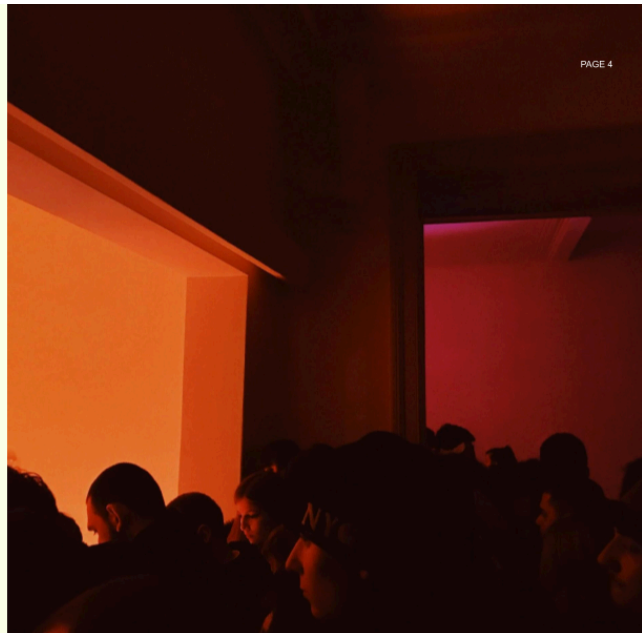
Of employed Londoners say that London's nightlife has had an impact on their decision to stay living in the city.

61%

Of employed Londoners say that London's nightlife contributes to their sense of belonging in the city.

71%

Of employed Londoners say they have visited a live music venue in the last 12 months.



PREPARED FOR VIBELAB

Base: Employed Londoners (n=1,596)



Tech & IT Professional contribute significantly to the London economy

73%

Higher average wages among Tech & IT professionals than the average Londoner.

61%

Of Tech & IT professionals go out at least once a week.

81%

Of Tech & IT professionals have visited a live music gig in the last 12 months.

73%

Of Tech & IT professionals say that London's nightlife has had an impact on their decision to stay living in the city.



PAGE 5

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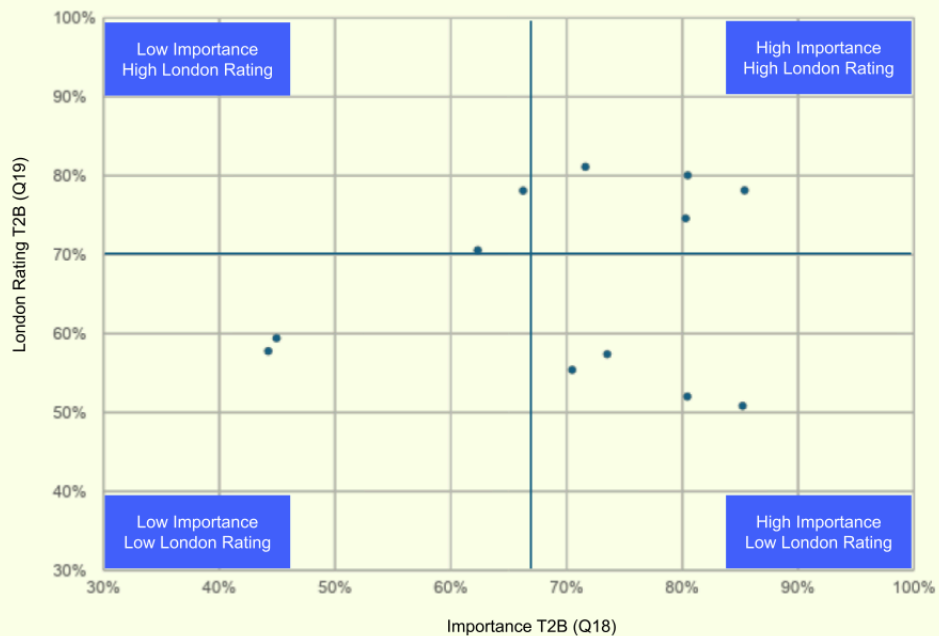
Base: Tech & IT Professionals in Londoners (n=382)



Highlighting important factors where London performs poorly

Q18. How important, if at all, are the following to your overall experience of living in a city?

Q19. How would you rate the following aspects of living in London?



PREPARED FOR VIBELAB

Base: Londoners (n=2,025)

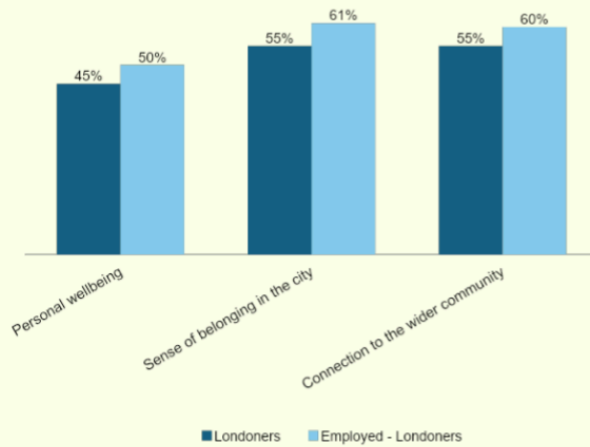


London's nightlife impacts people positively

Around half of Londoners say that London's nightlife contributes to their sense of personal wellbeing, sense of belonging and connection to the wider community, and this increases further among those employed in London.

This is interesting given that sense of community is an attribute where London is rated lower relative to the other attributes tested.

Q21. To what extent does London's nightlife contribute to your sense of...
% - Very much/Somewhat (NET)



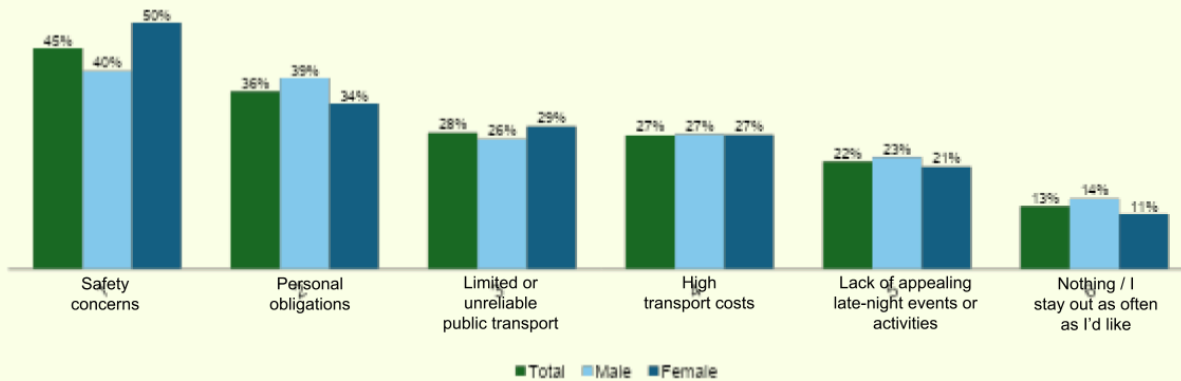
PREPARED FOR VIBELAB

Base: Londoners (n=2,025), Employed Londoners (n=1,596)



Q16

What, if anything, prevents you from staying out late (past 10pm) at night at all / as often as you'd like?



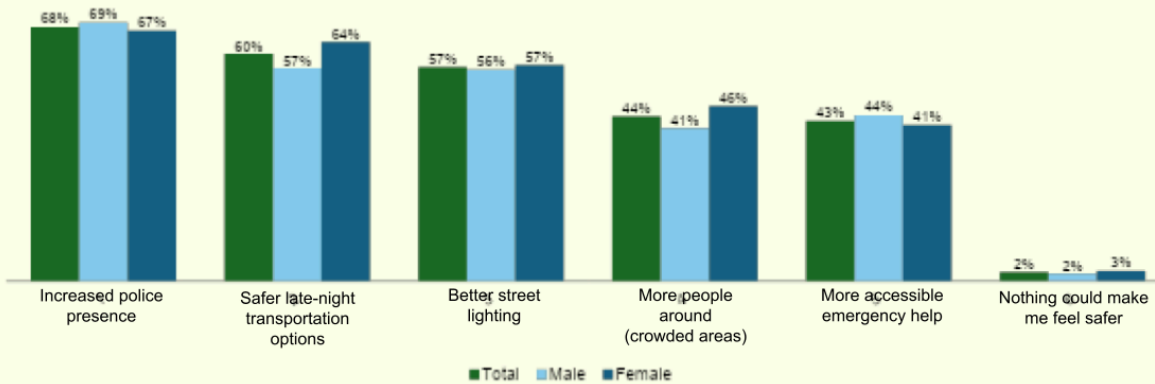
PREPARED FOR VIBELAB

Base: Londoners (n=2,025)



Q17

What improvements, if any, would make you feel safer at night?



PREPARED FOR VIBELAB

Base: Londoners with safety concerns (n=810)



OBSERVANT

Annex E: Economic Analysis

This summary introduces Annex E and synthesises the key economic, regulatory and workforce insights on London’s night-time economy (NTE). It integrates other economic data analysis and an indicative cost-revenue profile for London venues that are discussed in the main part of the report.

- Based on data from the Office for National Statistics (ONS) and the Greater London Authority’s (GLA) four night-time economy (NTE) classifications – Night-Time Cultural and Leisure Activities; Activities Supporting Night-Time Cultural and Leisure; 24-Hour Health and Personal Social Services; and Activities Supporting Wider Social and Economic Life – **London’s NTE gross value added (GVA) is estimated to be £139.6 billion in 2024 (GVA)**. This accounts for approximately 26% of London’s total economic output and around 5.6% of the UK’s overall economy.
- Within this, **the nightlife economy (NE) – defined by the GLA’s Night-Time Cultural and Leisure Activities grouping only – is estimated at £21.05 billion**. This figure is derived from 2022 ONS two-digit Standard Industrial Classification (SIC) GVA data, combined with London-specific three-digit business share data. Key sectors include hotels, restaurants, bars, event catering, private security, creative and entertainment industries, gambling, sports, and recreation. The final estimate has been adjusted to reflect London’s compound annual economic growth through to 2024. Based on primary polling by Observant, London’s nightlife exerts ‘soft power’ effects. 61% of employed Londoners say nightlife strengthens their sense of belonging. 49% of all Londoners report nightlife influenced their decision to remain in the city, rising to 56% among those in work, and this group earns on average 22% more than the London average, indicating a role in talent retention. **Estimated annual spending based on this polling by 18–64 year-olds is £11.5bn – £157 per month on average and a mean of 0.91 nights out per week.**
- However, regulatory fragmentation creates uncertainty. Positive shifts include the Mayoral call-in pilot for strategic areas, borough night-time guidance aligning planning and licensing, and Westminster’s move to a unified NTE framework. Investment can be unlocked through place-based partnerships such as BIDs and Night Time Enterprise Zones. Sustainability programmes cut costs and emissions: the Mayor’s Business Climate Challenge shows average 16% energy reductions and savings of about £8,300 over nine months. Yet SMEs face operating cost rises of 30–40%, changing demand and reduced reliefs. Extending business rates relief and considering a targeted VAT cut may be priority levers.
- **London’s night workforce is large and diverse:** 1.32m evening and night workers, with a rising share aged 55–64 and around one third from Black and minority ethnic backgrounds (ONS, 2024). A UC-led research highlights how unless night work improves and is better understood and valued, London’s economy and Londoners’ sense of wellbeing are at risk (UCL, 2025). Finally, a venue spotlight suggests heavy reliance on on-premise sales (95%) and cost structures dominated by staff and goods. Priority actions are to unify licensing, deliver targeted fiscal relief, scale cost-down measures, build skills and strengthen worker standards.

Economy and Growth – Regulatory Barriers (4.1)

What are the potential barriers to economic growth and entrepreneurship in the nightlife sector?

London’s nightlife sector plays an important role in driving economic growth and entrepreneurship across the city, contributing significantly to London’s overall £520 billion economy. However, its potential is limited by a fragmented and inconsistent regulatory environment across 32 boroughs and the City of London. Disjointed licensing, conflicting local policies and uneven enforcement of planning policies create confusion, making it harder for night-time venues to grow and innovate.

Key Messages

1. Inconsistent licensing and planning create imbalances across boroughs

- The lack of a unified licensing approach across London results in regulatory variations between and even within boroughs. This creates an uneven playing field for nightlife operators, who need to navigate different systems and priorities depending on their location in the city. In addition, planning principles such as the *Agent of Change* are inconsistently applied across boroughs, adding further uncertainty for night-time venues and barriers to growth and innovation.

2. Restrictive policies impact business growth and development opportunities

- Regulatory tools such as *Cumulative Impact Policies* and *Late Night Levies* (as seen in Tower Hamlets, Camden and Islington) are focused on control of the night-time economy rather than enabling responsible growth. These measures can deter new businesses from entering the market and limit the ability of existing venues to grow and adapt to consumer demand.

3. Positive solutions are emerging to address these barriers

- Emerging initiatives are reframing the regulatory and licensing landscape in London. The pilot scheme to give the Mayor of London powers to 'call in' licensing applications in strategic areas of the city offers a positive step to encourage growth.
- Many boroughs are also developing their own night-time strategy guidance linking licensing and planning. In addition to this, Westminster is developing a *Unified Licensing Policy Framework*, designed to bring together all licensing regimes under a cohesive strategy, removing barriers and complexity for night-time businesses.

Key Reports and Links

- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(February 2025\)](#)
- [Adam Smith Institute – On the Rocks London's Nightlife in Crisis \(2024\)](#)
- [HOLBA – Real Estate Insights – Quarter Three October to December 2024 \(April 2025\)](#)
- [HOLBA – Unlocking the Experience Economy: Driving Growth in the West End \(February 2025\)](#)
- [City of Westminster – Westminster After Dark Strategy 2025–2040 \(March 2025\)](#)
- [Mayor of London – Licensing, Regulation and High Street Recovery \(May 2022\)](#)
- [Mayor of London – Developing a Night Time Strategy – Part 1 Guidance on Process \(December 2020\)](#)
- [Mayor of London – Developing a Night Time Strategy – Part 2: Guidance, Precedents and Case Studies \(December 2020\)](#)
- [Jess Warren – BBC News – Mayor could overturn council bans on late venues \(April 2025\)](#)

How does regulation impact domestic and international investment opportunities in nightlife?

As outlined above, London's current landscape of licensing and planning policies can create a complex and often unpredictable environment for nightlife businesses. This risks restricting economic growth and innovation, making it harder to attract both domestic and international investment. A more streamlined, business-friendly approach is necessary to attract both domestic and international investment opportunities.

Key Messages

1. Regulatory inconsistency could deter investment

- The lack of consistent regulations and licensing across London boroughs introduces complexities and unpredictabilities for nightlife businesses and investors. Michael Kill from the NTIA argues that investors could be

discouraged by this, especially if local policies change without warning or wider coordination. This unpredictability can make investment in London's night-time sector less attractive to investors.

2. Coherent, place-based partnerships can unlock investment opportunities

- Business Improvement Districts (BIDs) such as the Heart of London Business Alliance (HOLBA) demonstrate how structured partnerships and coordinated planning can create the right environment for innovation and investment. Similarly, Night Time Enterprise Zones provide an opportunity for local investment and local collaboration.

Key Reports and Links

- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(February 2025\)](#)
- [HOLBA – Real Estate Insights – Quarter Three October to December 2024 \(April 2025\)](#)
- [City of Westminster – Westminster After Dark Strategy 2025-2040 \(March 2025\)](#)
- [Mike Kill – Nightlife Article #12 – Navigating Overregulation & Bureaucracy \(November 2023\)](#)
- [Mayor of London – Night Time Enterprise Zones Evaluation – Full Report \(February 2024\)](#)

How easy is it to start a nightlife business?

For prospective nightlife businesses, there are different licensing requirements, costs and considerations which can act as barriers to starting a nightlife business. Taking the London Borough of Hackney and information provided by Hackney Council as an example, information on business and licensing required to start a nightlife business is outlined below.

Key Messages

1. Licensing requirements

- Hackney requires different types of licensing depending on the venue and the activities taking place.
 - Personal Licence – £37 – for anyone selling alcohol
 - Premises License – £100-£635 – based on the non-domestic rateable value of the premises. Needed for venues selling alcohol, hosting entertainment or late-night refreshment

2. Business Rates

- Business rates are paid yearly and are based on the business property's 'rateable value'. There is guidance on the Hackney Council website about how to estimate business rates by multiplying the rateable value by the correct 'multiplier' (an amount set by central government). From 1 April 2025 to 31 March 2026 the small business multiplier is 49.9p and the standard multiplier 55.50p.

Key Links and Report

- [Hackney Council – Licensing](#)
- [Hackney Council – Licensing Policy \(Alcohol, Entertainment and Late Night Refreshment\)](#)
- [Hackney Council – Business Rates](#)

Economy and Growth – Sustainability (4.2)

What sustainability and climate-responsible schemes can be introduced to reduce the cost of running businesses and their environmental impact?

The night-time economy has the potential to drive environmental impact, cut carbon emissions, and promote sustainable practices. While there is growing awareness of the need to embed sustainability into night-time operations and policy,

key research gaps and trade-offs remain. Adopting sustainable and climate-responsible approaches across energy use, infrastructure and lighting and waste management can lower operational costs for businesses while also supporting London's broader net-zero goals. Programmes such as the Mayor's *Business Climate Challenge* show that targeted interventions and education in the sustainability space can deliver change across boroughs, BIDs and businesses.

Key Messages

1. Energy efficient schemes reduce costs and emissions

- Targeted support and guidance can help businesses cut energy costs and lower operating costs. Participants in the Mayor's *Business Climate Challenge* (BCC) reduced their energy consumption by 16% and saved £8,300 on average over nine months. This included a range of nightlife businesses, including the Duke of York Theatre, Harold Pinter Theatre and Piccadilly Theatre represented by the HOLBA BCC cohort. Practical steps such as switching to low-energy LED lighting can also make a significant difference to business energy costs.

2. Borough investment in sustainable infrastructure

- Investment in sustainable infrastructure, such as energy-efficient public lighting, reduces emissions and costs while also enhancing safety for the public. The Mayor's *Night Time-Strategy Guidance* for boroughs highlights the importance of sustainable nighttime lighting installation and design.
- In Bromley, utilising Night Time Enterprise Zone funding, permanent event power infrastructure was installed to provide electricity to events and local businesses taking part in markets, reducing the reliance on portable generators and in turn, reducing cost, noise and emissions.

3. Embracing a circular economy and waste reduction

- Circular economy strategies promote smarter procurement and waste management options, and waste reduction across the night-time sector. Westminster's *After Dark Strategy* focuses on embedding circular economy principles and advancing waste reduction efforts.

Key Reports and Links

- [GLA – The Mayor's Business Climate Challenge \(No Date\)](#)
- [GLA – Business Climate Challenge Partners and Participants \(No Date\)](#)
- [Clubtopia – Green Club Guide \(2023\)](#)
- [City of Westminster – Westminster After Dark Strategy 2025-2040 \(March 2025\)](#)
- [Mayor of London – Night Time Enterprise Zones Evaluation – Full Report \(February 2024\)](#)
- [Mayor of London – Developing a Night Time Strategy – Part 2: Guidance, Precedents and Case Studies \(December 2020\)](#)

Economy and Growth – Economic Challenges (4.3)

What are the economic challenges facing nightlife SMEs?

Small and medium-sized enterprises (SMEs) in the UK's nightlife sector are under unprecedented economic pressure. Still recovering from the long-term effects of the pandemic, these businesses now face rising operational costs, shifting consumer behaviour and declining government support. The combination of rising rents, increased business rates, the energy crisis and staffing shortages exacerbated by Brexit and Covid-19 are negatively impacting many nightlife SMEs, risking further decline across the sector in London.

Key Messages

1. Unsustainable operating costs are impacting profitability and reducing margins

- Rising costs are putting significant strain on nightlife SMEs in London. According to the Heart of London Business Alliance (HOLBA) operating costs have risen by 30–40% due to the cost of living crisis. Key economic pressures include commercial rents, surging energy prices and increasing payroll expenses.
- 2. Shifting consumer behaviour is reshaping the nightlife market**
 - With the cost of living crisis, consumers are cutting back on discretionary spending, including nightlife. There is also a generational shift away from alcohol led socialising, which has seen a decline in drinking and alcohol sales and consumer spending in this space, impacting traditional revenue streams for many venues and nightlife SMEs. Initiatives such as Night Time Enterprise Zones across London are helping to adapt to this shift in consumer behaviour, supporting local high streets, increasing footfall and encouraging local engagement.
- 3. Declining government support is threatening recovery**
 - Government relief for SMEs is being scaled back as other economic pressures are increasing. Business rates relief for hospitality and leisure dropped from 75% to 40% at the start of April 2025. In addition, new fiscal measures such as increased National Insurance contributions from the Autumn 2024 Budget are further compounding these economic challenges. The rise in the National Living Wage has also added to payroll and staffing costs, particularly for venues with larger workforces.

Key Reports and Links

- [NTIA – Night-Time Economy Report \(2024\)](#)
- [Adam Smith Institute – On the Rocks London's Nightlife in Crisis \(2024\)](#)
- [NTIA, Adam Smith Institute and Obsurant – Consumer Insight Survey \(June 2024\)](#)
- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(February 2025\)](#)
- [HOLBA – Unlocking the Experience Economy: Driving Growth in the West End \(February 2025\)](#)
- [HOLBA – Real Estate Insights – Quarter Three October to December 2024 \(April 2025\)](#)

What kinds of economic relief can support nightlife businesses?

With nightlife businesses across London facing many economic challenges, outlined above, targeted support and economic relief is essential to support their survival and long-term growth. Industry bodies such as the Night Time Industries Association (NTIA) and UK Hospitality have highlighted key financial government interventions, such as tax reductions and business rates relief, as essential to sustain and support the nightlife sector.

Key Messages

- 1. Further Business Rates Relief**
 - The previous Retail, Hospitality and Leisure Business Rates Relief Scheme has been described by HOLBA as a “lifeline” for nightlife businesses. As these businesses are continuing to navigate a landscape of economic challenges, including rising rents, energy costs and staffing costs, expanding this relief would provide critical financial stability and help prevent nightlife businesses from closing.
- 2. VAT Cuts**
 - Industry body UK Hospitality advocates for a targeted VAT reduction to support the hospitality and nightlife sectors. It argues that lowering VAT would offer immediate financial relief to the broader hospitality and leisure sector, including nightlife businesses, but also stimulate economic growth by boosting consumer spending, increasing employment and reducing prices for consumers. This measure would support a significant proportion of the night-time economy in London.

Key Reports and Links

- [Adam Smith Institute – On the Rocks London's Nightlife in Crisis \(2024\)](#)
- [UK Hospitality – Delivering Growth – the Impact of a Reduced Rate of VAT for the Hospitality Sector \(2023\)](#)
- [HOLBA – Real Estate Insights – Quarter Three October to December 2024 \(April 2025\)](#)

Economy and Growth – Business Case and Support (4.4)

What support and/or tools would be useful to aspiring nightlife businesses when developing their business case?

Aspiring nightlife businesses would benefit from practical and accessible tools to help them develop strong, sustainable business cases. Toolkits developed through Night Time Enterprise Zone (NTEZ) initiatives demonstrate the value of clear, localised guidance that outlines regulations and enhances opportunities for collaboration between local boroughs, businesses and communities.

Key Messages

1. Practical, accessible toolkits for nightlife businesses

- Resources like the Walthamstow and Bromley Night-Time Toolkits provide clear, consolidated, easy-to-understand guidance on essential business elements such as planning, licensing, insurance and local policy considerations. These toolkits provide actionable advice that helps businesses navigate complex regulatory landscapes and set up operations with greater confidence. There is an opportunity for more of these practical resources across other London boroughs.

2. Local partnerships and funding

- Night-Time Enterprise Zones have demonstrated how partnerships between boroughs, businesses and communities can unlock new potential. These initiatives and funding have created the space and opportunity for businesses to trial extended hours, cultural programming, and new formats, backed by temporary regulatory flexibility and local funding. This has enabled businesses to test, learn and refine their business models before scaling ideas, therefore reducing risk and building overall resilience.

Key Reports and Links

- [Mayor of London – Night Time Enterprise Zones Evaluation – Full Report \(February 2024\)](#)
- [Bromley Business Night Time Toolkit \(May 2023\)](#)
- [Walthamstow Night Time Enterprise Zone Toolkit \(2020\)](#)

Workforce, Jobs and Skills – Current Workforce (5.1)

What is the complete demographic profile of London's nightlife workforce (age, background, education level)?

Data published by the GLA reveals that 1.32 million people – around one in four workers in London – are employed in evening or night-time roles. This nightlife workforce is very diverse, spanning a wide range of age groups, backgrounds and occupations.

Key Messages

1. Age and Gender

- In 2023, 60% (796,000) of London's night workers were men and 40% (525,000) were women.
- In 2022, people aged 25–44 made up 50% of London's evening and night workers (E&N), a slight decline from 52% in 2017.

- The proportion of E&N workers aged 55–64 increased from 12% in 2017 to 16% in 2022, indicating a growing presence of older workers in night-time roles.

2. Background

- In 2023, approximately one in three night workers in London (421,000 people) were from Black and minority ethnic backgrounds.
- According to the Guardian, nationally, the number of night workers from ethnic minority backgrounds increased by 71% (360,000) over the past decade, while the number of white night workers declined by 19% (570,000).

3. Education Level

- Specific data on the education levels of London's night-time workforce is limited. It is clear from the literature and data that there are misperceptions around night workers in London and their background and education levels.
- The London Night Time Commission's *Think Night* report highlights that workers across all social classes are active at night, with little variance. It states 24% of ABC1s (those in professional or managerial roles and have completed higher education) work at night and 22% of DEs (semi-skilled and unskilled manual workers) also work at night.
- More information is needed on the breakdown of these night-workers in different night-life sectors to fully understand this picture and demographic profile.

Key Reports and Links

- [GLA Economics – London at Night: An Updated Evidence Base for a 24-Hour City \(March 2024\)](#)
- [Josh Cottell – Living Wage Foundation – London after Dark – The reality of working at night in the capital \(November 2024\)](#)
- [London Night Time Commission – Think Night: London's Neighbourhoods from 6pm to 6am \(2019\)](#)
- [Ammar Ljubijankic – GLA Datastore – Evening and Night Workers in London \(February 2023\)](#)
- [Yvonne Roberts – The Guardian – Heart attacks, diabetes, divorce: tackling the dangers faced by UK's army of night workers \(November 2024\)](#)

What is the typical career journey for someone starting in nightlife today?

A career in London's nightlife sector often begins in flexible, entry-level roles, most commonly in the hospitality and leisure sectors, but also spanning retail, the arts and creative industries, transport, healthcare and logistics. These roles offer valuable opportunities for young people, students and those entering the workforce with limited experience. However, for many, nightlife jobs are seen as short-term or transitional. Structural challenges such as a lack of career progression, low pay and informal working conditions make it difficult to build long-term, sustainable careers in the sector.

1. Flexible and accessible entry points to the nightlife sector

- Many people begin their careers in nightlife through accessible roles in hospitality and leisure, where flexible hours, evening shifts and zero-hour contracts provide a route into employment and the opportunity to develop skills. These roles can be especially valuable for students, young people and those needing adaptable work schedules.

2. Insecurity and lack of progression undermine long-term career potential

- While flexibility offers a route into the nightlife sector, the prevalence of insecure work, such as zero-hour contracts, informal arrangements and low wages, makes it difficult for night work to be seen by many as a viable long-term career.

Key Reports and Links

- [GLA Economics – London at Night: An Updated Evidence Base for a 24-Hour City \(March 2024\)](#)
- [Adam Smith Institute – On the Rocks London's Nightlife in Crisis \(2024\)](#)
- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(2025\)](#)
- [EY and London First – Economic Value of London's 24-Hour Economy \(2018\)](#)

Workforce, Jobs and Skills – Career Progression (5.2)

What can be done to connect Londoners with job opportunities, internships, mentorships, and apprenticeships in the sector?

To better connect Londoners with opportunities in the night-time economy, such as jobs, internships, mentorships and apprenticeships, it is necessary to invest in accessible industry training and build stronger links between employers, local authorities, and the education sector. This will support both job seekers and businesses and address the nightlife sector's skills shortage.

1. Addressing skills shortages with targeted training

- The night-time economy is facing skills shortages, particularly in hospitality and leisure. Research and reports from HOLBA highlight that businesses are having to pay a premium to fill roles, due to staffing shortages caused by Brexit and Covid-19. Addressing this challenge requires greater investment in employer-led training and pathways into work, designed in collaboration with nightlife businesses.

2. Local authorities investing in skills development

- Local authorities have a role to play in workforce development and connecting Londoners to workplace opportunities. Westminster's *After Dark Strategy* includes a commitment to develop clear skills pathways for local residents to access careers in hospitality and the creative industries. Outside of London, Greater Manchester has launched a targeted skills programme to address hospitality sector shortages, offering free, flexible training co-designed with employers.

3. Partnerships and platforms

- The London Progression Collaboration, supported by the Mayor, created 1,500 new apprenticeships in London between February 2020 and March 2022. GLA funding to support the LPC ended in March 2022, but the initiative has continued and is now [Workwhile](#). There is an opportunity to partner with platforms such as this to promote opportunities and mentorship in the night-time sector.

Key Reports and Links

- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(2025\)](#)
- [HOLBA – Evening and Night-Time Vision, Strategy and Action Plan \(2023\)](#)
- [Greater Manchester Combined Authority – Night Time Economy Advisor Hails 'Crucial' Skills Training for Greater Manchester Hospitality Sector \(14 February 2024\)](#)

How do we support emerging club collectives?

Nightclubs and club collectives are increasingly involved in cultural and community activities beyond traditional nightlife. They cultivate spaces for community and inclusivity, education and creativity. Widespread cuts to arts funding, including a £56 million reduction to London's Arts Council support between 2023–2026, are impacting opportunities for new and emerging cultural and music collectives. At the same time, the number of independent venues across London and the UK is in decline, impacting the spaces where collectives can come together and put on events.

Key Messages

1. Access to space and venues

- Independent venues are under pressure from rising operational costs and other external threats. Local councils and boroughs must support existing venues while also unlocking access to underused or meanwhile spaces, such as disused buildings and community venues. In 2024, Camden Council granted [Farsight Collective](#) a license for a previously unused 10,000 square foot venue on Denmark Street, located in a Cumulative Impact Zone. This demonstrates the potential for boroughs to support and connect cultural collectives with spaces.

2. Targeted funding for collectives

- Club collectives have an important role to play in developing nightlife culture and community, however, they often fall outside traditional funding frameworks. There is a need for dedicated and accessible funding streams that recognise the contribution of club culture in shaping London's wider cultural and nightlife scene. A funding initiative such as Cultural Hackney, which offers grants up to £4,000 for culturally led and community projects, could be tailored specifically to the needs of club collectives to enable them to develop, put on events and build an audience and community.

Key Reports and Links

- [NTIA – Night-Time Economy Report \(2024\)](#)
- [NTIA – Electronic Beats, Economic Treats – The Benefits of Electronic Music to the UK \(February 2024\)](#)
- [Music Venue Trust – Annual Report 2024 \(January 2025\)](#)
- [London Assembly – MQT – Cuts to Arts Funding in London \(15 December 2022\)](#)
- [Francis Taylor Building – Camden Council Grants Farsight Collective 4am Licence for New Grassroots Music Venue in Seven Dials Cumulative Impact Area \(23 May 2024\)](#)
- [Hackney Council – Cultural Hackney: Apply for Round 3](#)

Workforce, Jobs and Skills – Better support and conditions for those working in the sector (5.3)

What role can trade unions play in promoting and advocating for the working conditions of nightlife workers?

Trade unions play an important role in representing nightlife workers and improving the working conditions of London's nightlife workforce. Nightlife workers disproportionately experience challenges such as low pay, limited access to worker rights and basic workplace and public services, poor health outcomes and job insecurity. Unions such as [GMB](#), [United Voices of the World](#) and [Community](#) are already supporting nightlife workers through collective action, advocacy and research.

Key Messages

1. Advocate for fair pay and improved working conditions

- Through collective action, negotiation and public campaigns, trade unions can represent nightlife workers and challenge workplace practices and advocate for better pay and protections for night workers. United Voices of the World supported night cleaners at Harrods and Ogilvy UK, organising strikes and media campaigns that pushed for higher wages, fair sick leave and the right to leave to visit family abroad.

2. Raise awareness and lobby for improved health and safety protections

- Fund research and reports and advocate for policies that raise awareness of the health and safety risks associated with night work. Trade unions can play a key role in calling for regulatory reform, to update outdated policies and safeguard the health of night workers.

Key Reports and Links

- [United Voices of the World – Harrods migrant cleaners fight to visit their families \(2024\)](#)
- [Sian Moore and Ruth Ballardie – The Health and Safety Impacts of Night Working \(October 2024\)](#)

What kinds of support do night workers need access to live healthy and financially stable lives?

London's 1.32 million night workers face a distinct set of challenges that can negatively impact their health and financial well-being. Irregular hours, low pay, limited access to affordable transport, childcare and essential services all contribute to precarious living and working conditions for night workers in London. To support this workforce, action is needed on several fronts, including reforms to pay and contracts, health and well-being education and initiatives, and improved access to services that accommodate the realities of night-time work.

Key Messages

1. Promote financial stability through fair pay and secure employment

- Night workers are more likely than daytime workers to experience insecurity in work and earn lower wages. In London, 17% of night workers earn below the UK Real Living Wage (£12.60) compared with 12% of day workers. Due to higher costs of living, the London Living Wage rate is set at £13.85. Employers should be encouraged to adopt the London Living Wage, align with the Mayor's Good Work Standard, and comply with the Employment Rights Bill introduced in October 2024, which guarantees regular hours for those on zero-hours contracts. These initiatives can provide greater financial stability for night workers.

2. Support health, well-being and work-life balance

- Night work can disrupt sleep, increase stress, and make it harder to manage family and personal responsibilities. Programmes such as Night Club which provides education and guidance to both night workers and their employers can play a role in improving awareness of health and personal impacts of night work. Through Night Time Enterprise Zone funding the Royal Borough of Greenwich produced a handbook and directory of services and support that is available to night-workers in the borough including health and well-being initiatives.

3. Access to essential services and infrastructure

- Night workers need reliable and affordable transport options, accessible childcare, and essential facilities such as rest stops, healthy food options and public toilets. The report *Working Nights Municipal Strategies for Nocturnal Workers* by Autonomy outlines six strategies to support night-time workers. These include a night-time living wage and investing in a "nocturnal commons" spaces and services specifically designed to meet the needs of night workers across different sectors.

Key Reports and Links

- [GLA Economics – London at Night: An Updated Evidence Base for a 24-Hour City \(March 2024\)](#)
- [Josh Cottell – Living Wage Foundation – London after Dark – The reality of working at night in the capital \(November 2024\)](#)
- [Autonomy – Working Nights: Municipal Strategies for Nocturnal Workers \(2021\)](#)
- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(2025\)](#)

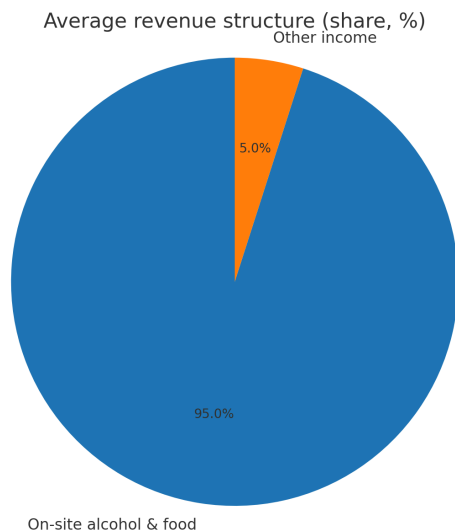
- [HOLBA – Evening and Night-Time Vision, Strategy and Action Plan \(2023\)](#)
- [Mayor of London – Night Time Enterprise Zones Evaluation – Full Report \(February 2024\)](#)
- [Royal Borough of Greenwich – Night Worker Handbook \(February 2024\)](#)
- [Night Club – Evidence, progress and learnings in creating a healthier experience of working at night \(2024\)](#)

Venue Cost & Revenue Structure

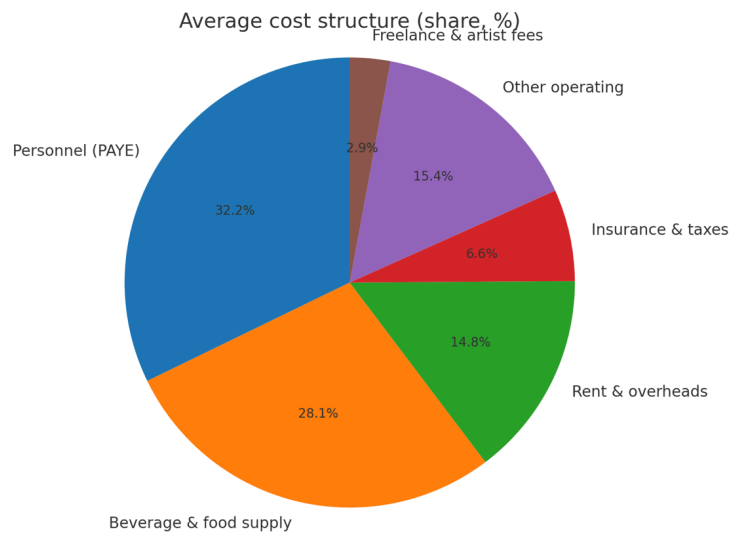
We’ve asked four nightlife venues operating in London as small and medium-sized enterprises (three bars and one pub) to provide data about their venue cost and revenue structure. This short brief summarises their responses. Please note the data is indicative rather than representative and should be interpreted as a ‘spotlight’ on sectoral cost and revenue patterns.

Key findings

- **Venues rely overwhelmingly on-premise alcohol and food sales**, which account on average for 95% of revenue.



- Labour costs of goods dominate operating costs. **On average, PAYE personnel account for 32.2% of costs and beverage/food supply for 28.1%.** Rent and overheads add 14.8%, with insurance and taxes at 6.6%. Other operating costs, including security, repairs and equipment, represent 15.4%. Freelance labour and artist fees are marginal line items in this sample. Personnel plus goods together absorb roughly two-thirds of total costs, leaving limited flexibility to absorb price shocks without impacting wages or product quality.



- All respondents report **higher operating costs compared with 2019, attributed to wages, energy, rent/overheads and insurance** (two venues report >25% increase and two between 10–25%. Since 2022, personnel costs, goods and insurance continue to rise.
- On the financial resilience of the sectors, two venues state they could operate for more than six months following a 25% revenue shock, whereas **two would face acute pressure within three months, including one within a month.**

Implications. This indicative sample suggests a model dependent on spending, with limited diversification and rising structural costs. Policy measures that target wage support, input costs and fixed-overhead relief are likely to have the greatest impact.

Annex F: Further Reading

- [Adam Smith Institute – On the Rocks London's Nightlife in Crisis \(2024\)](#)
- [Ammar Ljubijankic – GLA Datastore – Evening and Night Workers in London \(February 2023\)](#)
- [Autonomy – Working Nights: Municipal Strategies for Nocturnal Workers \(2021\)](#)
- [Bromley Business Night Time Toolkit \(May 2023\)](#)
- [City of Westminster – Westminster After Dark Strategy 2025–2040 \(March 2025\)](#)
- [Clubtopia – Green Club Guide \(2023\)](#)
- [EY and London First – Economic Value of London's 24-Hour Economy \(2018\)](#)
- [Francis Taylor Building – Camden Council Grants Farsight Collective 4am Licence for New Grassroots Music Venue in Seven Dials Cumulative Impact Area \(23 May 2024\)](#)
- [GLA – Business Climate Challenge Partners and Participants \(No Date\)](#)
- [GLA Economics – London at Night: An Updated Evidence Base for a 24-Hour City \(March 2024\)](#)
- [GLA – The Mayor's Business Climate Challenge \(No Date\)](#)
- [Greater Manchester Combined Authority – Night Time Economy Advisor Hails 'Crucial' Skills Training for Greater Manchester Hospitality Sector \(14 February 2024\)](#)
- [Hackney Council – Business Rates](#)
- [Hackney Council – Cultural Hackney: Apply for Round 3](#)
- [Hackney Council – Licensing Policy \(Alcohol, Entertainment and Late Night Refreshment\)](#)
- [HOLBA – Evening and Night-Time Vision, Strategy and Action Plan \(2023\)](#)
- [HOLBA – Real Estate Insights – Quarter Three October to December 2024 \(April 2025\)](#)
- [HOLBA – Unlocking the Experience Economy: Driving Growth in the West End \(February 2025\)](#)
- [Jess Warren – BBC News – Mayor could overturn council bans on late venues \(April 2025\)](#)
- [Josh Cottell – Living Wage Foundation – London after Dark – The reality of working at night in the capital \(November 2024\)](#)
- [London Assembly – London's Night-Time Economy Economy, Culture and Skills Committee \(February 2025\)](#)
- [London Assembly – MQT – Cuts to Arts Funding in London \(15 December 2022\)](#)
- [London Night Time Commission – Think Night: London's Neighbourhoods from 6pm to 6am \(2019\)](#)
- [Mayor of London – Developing a Night Time Strategy – Part 1 Guidance on Process \(December 2020\)](#)
- [Mayor of London – Developing a Night Time Strategy – Part 2: Guidance, Precedents and Case Studies \(December 2020\)](#)
- [Mayor of London – Licensing, Regulation and High Street Recovery \(May 2022\)](#)
- [Mayor of London – Night Time Enterprise Zones Evaluation – Full Report \(February 2024\)](#)
- [Mike Kill – Nightlife Article #12 – Navigating Overregulation & Bureaucracy \(November 2023\)](#)
- [Music Venue Trust – Annual Report 2024 \(January 2025\)](#)
- [Night Club – Evidence, progress and learnings in creating a healthier experience of working at night \(2024\)](#)
- [NTIA, Adam Smith Institute and Obsurvant – Consumer Insight Survey \(June 2024\)](#)
- [NTIA – Electronic Beats, Economic Treats – The Benefits of Electronic Music to the UK \(February 2024\)](#)
- [NTIA – Night-Time Economy Report \(2024\)](#)
- [Royal Borough of Greenwich – Night Worker Handbook \(February 2024\)](#)
- [Sian Moore and Ruth Ballardie – The Health and Safety Impacts of Night Working \(October 2024\)](#)
- [UK Hospitality – Delivering Growth – the Impact of a Reduced Rate of VAT for the Hospitality Sector \(2023\)](#)
- [United Voices of the World – Harrods migrant cleaners fight to visit their families \(2024\)](#)

- Walthamstow Night Time Enterprise Zone Toolkit (2020)
- Yvonne Roberts – The Guardian – Heart attacks, diabetes, divorce: tackling the dangers faced by UK’s army of night workers (November 2024)
- Campkin, B. and Marshall, L. (2017) *LGBTQ+ Cultural Infrastructure in London: Night Venues, 2006–present*.
- Greater London Authority (2018) *London at night: An evidence base for a 24-hour city*.
- McCormack, M. and Measham, F. (2022) *Building a Sustainable Queer Nightlife in London*.
- Bidwell, S. and Yates, M. (2024) *On the Rocks: London’s Nightlife in Crisis*. Adam Smith Institute, Next Generation Centre.
- Greater London Authority (2017) *Culture and the Night-Time Economy: Supplementary Planning Guidance*. London: Greater London Authority.
- *Dance Music’s Impact on Communities and Culture (2022)*.
- Best, E. (2024) *Fixing London’s Nightlife: Industry Led Solutions*. Greater London Authority.
- London Night Time Commission (2019) *Think Night: London’s Neighbourhoods from 6PM to 6AM*. Greater London Authority.
- London Assembly Economy Committee (2018) *Rewrite the Night: The Future of London’s Night-Time Economy*. Greater London Authority.
- Westminster City Council (2019) *Inclusion in the Evening and Night-Time Economy Task Group Report*. Westminster City Council.
- All-Party Parliamentary Group for the Night Time Economy (2021) *COVID-19 and UK Nightlife: An Inquiry by the All-Party Parliamentary Group for the Night Time Economy*.
- Townsend, M. (2023) 'How the cost of living crisis is impacting nightclubs and promoters', *Mixmag*, 15 February.